

# Commission Guidance for the ADR Master Plan

- Encourage broad business participation;
- Use flexible competitive leasing processes to accommodate all types of business;
- Create new opportunities for small, disadvantaged and local businesses;
- Maximize employment continuity for qualified employees;
- Continue ‘street pricing’ of products and services;
- Improve efficiency and affordability in the unit build out process;
- Establish job quality expectations in competitive processes;
- Strengthen the local Pacific Northwest sense of place.

Support a mix of businesses that create quality jobs

# ADR Proposal Evaluation Criteria

- Background/Experience
- Concept
- Unit Design
- Financial/Rent Proposal
- Management/Staffing and Operations
- Job Quality/Workforce Development
- Small Business Participation

Rigorous, thorough and fair evaluation process