

The Ballard Locks

Keystone of Puget Sound's Maritime Economy

June 2017

As the Ballard Locks turn 100 years old, its sustainability has never been more important or more in jeopardy.

A UNIQUE NATIONAL ASSET

- ▶ The keystone of a billion-dollar-plus maritime economic system
- ▶ A critical environmental control for the vast watersheds around Seattle
- ▶ An important safeguard for tribal fishing rights
- ▶ A vital piece of public-safety infrastructure
- ▶ The only locks in the U.S. that connects a large urban lake system directly to the ocean



THE NUMBERS

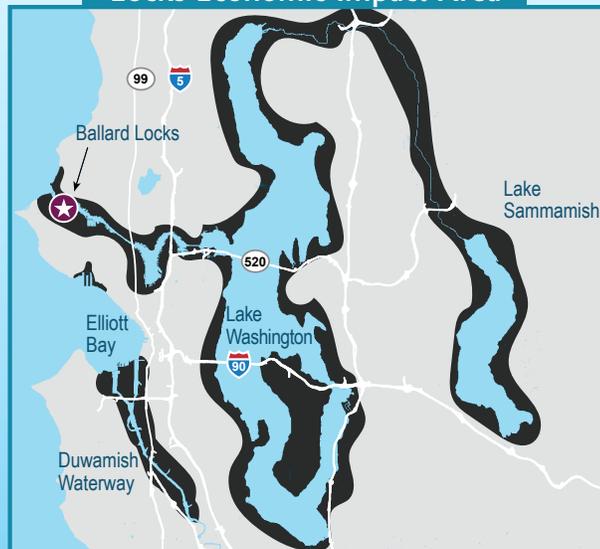
40,000 annual transits
most in the nation

7,500 commercial vessel transits
twelfth highest in the nation

1.1 million tons of shipping



Locks Economic Impact Area



If the Locks were to close before the fleet could leave for the season, it would cost a whole season. — Fishing Association

THE DOLLARS & JOBS

Local businesses depend on the Ballard Locks for:

\$480 million
in annual sales

\$120 million
in annual payroll

3,000 full-time equivalent jobs
directly associated with Locks-related business activity

\$545 million
in annual commercial fishing harvests by vessels that depend on the Locks

\$40 million
in annual spending by 1.25 million visitors and school classes

\$1.2 BILLION IN TOTAL LOCKS-RELATED ECONOMIC ACTIVITY

The urgent need for reinvestment

Deferred maintenance threatens daily operations; lack of reinvestment threatens the regional economy.

- ▶ A dozen components at the Locks need major repair or replacement.
- ▶ An extended, unplanned closure of the Locks would have significant negative effects on at least 200 businesses and would threaten public safety.

Keeping the Locks safe and reliable requires more than flat operations and maintenance funding.

- ▶ Annual O&M funding is stretched thinner and thinner, and the potential for failure increases every year.
- ▶ Only a small portion of long-term needs have been addressed.



Funding Needed: \$30 to \$60 Million

ENVIRONMENTAL AND PUBLIC INFRASTRUCTURE VALUE

The Locks control water levels in Lake Washington and Lake Union to maintain key infrastructure that includes the Washington State Route 520 and Interstate 90 floating bridges, the water and sewer systems that serve Mercer Island's 24,000 residents, and approximately 75 miles of residential, municipal and commercial shoreline and moorage.

The Ballard Locks and its fish ladder safeguard an investment of more than \$125 million in freshwater salmon habitat protection and restoration over last the two decades.

The Locks are the only marine access and egress point for equipment and supplies for major infrastructure projects such as the \$4.6 billion renewal of the State Route 520 floating bridge and removal of excavated material during construction of a planned \$430 million Ballard/Wallingford stormwater tunnel.

TRIBAL RIGHTS VALUE

The Ballard Locks are key to meeting federal trust responsibilities under treaties between the U.S. government and two federally recognized tribes by protecting migrating salmon to safeguard traditional and customary tribal activities.

PUBLIC SAFETY VALUE

The Ballard Locks ensure rapid emergency response for public safety vessels between Lake Washington and Lake Union and Puget Sound.

The study was conducted by McDowell Group and administered by the Marine Exchange of Puget Sound. The following companies and organizations contributed funds:

Ballard Alliance
Ballard Oil Company
City of Kenmore
City of Kirkland
City of Seattle
Coastal Transportation
Covich-Williams
CSR Marine
Ferguson Terminal
Foss Maritime Company
Freezer Longline Coalition
Fremont Dock Company
Kane Environmental
King County
Kirby Corporation
Lake Union Drydock Company
Malone Law Group PS
Nautical Landing Marina
Nordic Heritage Museum
Northwest Marine Trade Association
Northwest Yacht Brokers Association
O'Hara Corporation
Pacific Fishermen Shipyard
Port of Seattle
Puget Sound Ports Council, Maritime Trades
Department AFL-CIO
Seattle Marine Business Coalition
Stabbert Maritime
The American Waterways Operators
Trident Seafoods
United Catcher Boats
United States Seafoods
Vigor
Western Towboat

Prepared by

McDowell
GROUP

A complete copy of the study is available at portseattle.org

