

RESOLUTION NO. 3220, as Amended

A RESOLUTION of the Port Commission of the Port of Seattle, Washington, Establishing the Port of Seattle's Intent for Operating the Shilshole Bay Marina Line of Business and repealing Resolution No. 3039, as Amended.

WHEREAS, the Port of Seattle's primary mission, as stated in the Purposes & Objectives of the Port of Seattle (Purposes & Objectives document), adopted by the Port Commission on November 27, 1990, "...is to be a leader in providing services and facilities to accommodate the transportation of cargo and passengers by air, water and land; to provide a home for the fishing industry; and to foster regional economic vitality and a quality life for King County citizens."; and

WHEREAS, the Port undertook a business planning process and examination of its businesses in 1995; and

WHEREAS, Port staff reviewed the Objective & Present Policies (Purposes & Objectives document) and recognized that, "The Port has not accepted a general responsibility to provide moorage and facilities for small craft such as recreational vessels....", and discovered that Shilshole Bay Marina does not fit into the primary mission of the Port of Seattle; and

WHEREAS, Port staff concluded that Shilshole Bay Marina fits under the portion of the Port's 1989 Mission Statement (Purposes & Objectives document) that "The Port will also pursue other opportunities if they enhance its ability to achieve its primary mission...."; and

WHEREAS, Shilshole Bay Marina enhances the Port's ability to achieve its primary mission by its contribution to fund the Port's primary businesses and therefore, the Port of Seattle will continue to engage in the activity of providing moorage and facilities for small craft such as recreational vessels; and

WHEREAS, the activity of running Shilshole Bay Marina will be accomplished with the clear intent of conducting the affairs of the Marina in a business focused manner, by setting rates at market, and running the operation as efficiently and cost-effectively as possible. This includes, but is not limited to, aligning all business practices with this policy, committing to renewal and replacement of the physical assets, redefining its definition of customer service; focusing, integrating and balancing the diverse interests of the various stakeholders; increasing productivity; aligning all support systems; preparing and developing staff to run the marina like a

business; building partnerships with internal and external suppliers; and re-aligning employees' views of their jobs; exploring utilization of unused lands and buildings; and, examining parking policies.

NOW THEREFORE BE IT RESOLVED, by the Port Commission of the Port of Seattle as follows:

Section 1. The Port of Seattle will engage in the activity of providing moorage and facilities for small craft such as recreational vessels as long as it enhances its ability to achieve its primary mission. The activity will be accomplished with the clear intent of conducting the affairs of Shilshole Bay Marina in a business focused manner by setting rates at market, and running the operation as efficiently and cost-effectively as possible.

Section 2. Resolution No. 3039, as amended, adopted by the Port Commission on December 13, 1988 and dealing with the establishment of moorage rates is hereby **REPEALED** by this Resolution No. 3220, as Amended

ADOPTED by the Port Commission of the Port of Seattle this 12th day of November, 1996, and duly authenticated in open session by the signatures of the Commissioners voting in favor thereof and the Seal of the Commission.

Paige R Miller
Paul Shell
Robert Davis
Port Commission