City of Seattle Office of Economic Development Industrial Lands Land Use and Employment Study





November 14, 2017

Project Overview

Mayor Ed Murray has tasked the Industrial Lands Advisory Panel with providing recommendations to ensure the Seattle 2035 Comprehensive Plan balances growth with the needs of Seattle's manufacturing and maritime industries. The following report is meant to inform the panel's recommendations to the Mayor.

This report focuses on three pieces integral to understanding the growth the city is experiencing, and the needs of industrial and maritime sectors.

1. Land use inventory focused on MICs in Seattle

- The largest task of the three, building a database of accurate land use at the parcel level, was the first step in this analysis. Much of the data currently available is out of date and no longer reflects what is happening on the ground.
- With the use of an online interactive map, feedback from stakeholders in the region, field work and a broad range of aerial and online research, a more accurate picture of the land use in the city's MICs has been compiled.

2. Quantitative analysis of employment within MICs

• The second main task was to describe the occupations found within the MICs. This was done through analysis of industry codes within all land in the MICs.

3. Infrastructure assessment within MICs

• Understanding how commodities move through our region is another important task of this project. As this is the first step toward coming up with recommendations, a more in-depth analysis of the infrastructure assets in the region will be important down the road.

Key Takeaways

- Seattle's industrial areas are a vibrant mix of uses, with many interconnections, that include heavy industry, lightweight manufacturing, transportation, office, retail and much, much more.
- Citywide, most of Seattle's industrial lands are occupied by industrial uses: 58% of all parcels, and 81% of land area devoted to industrial use.
- Big industrial use sites shape these numbers significantly, which **include railroad uses (23% of all land area)** and marine terminals.
- A significant portion of the land in the Duwamish MIC is devoted to a single use: rail transportation - a total of 1,023 acres, making up 25% of Duwamish MIC. Much of the rail uses are pass-through in nature. Transloading of freight to and from rail occurs in a few designated places. The passthrough rail segments make up much of the gross area of industrial lands.
- BINMIC is 70% industrial (land area); and 28% of all land in BINMIC is devoted to marine related industrial use (the greatest amount of any land use in BINMIC). Many warehouse uses are likely tied to those uses, as well.
- There are subareas within the MICs where many office and retail businesses have clustered in a concentrated fashion. These areas most notably include the corridors of 1st Ave and the busway west of 6th Ave, bordered by S Royal Brougham Way to the north, and S Spokane St to the south. Much of the area is devoted to rail tracks, switching yards, and the Amtrak Maintenance Facility.
- The offices uses include two categories, which were NOT able to quantify:
 - Some office has a strong connection to industrial activity in the area. Activities there include design work, administrative oversight and coordination, sales and executive management activity.

- Some office uses have little or nothing to do with industrial uses. They are there because office space is cheaper than in other areas of town or they like the character and location of the space they have found.
- Stakeholders see each of these uses and what they see allows them to arrive at different conclusions about "how industrial" is an area (where offices exist). More work could be done to understand how many businesses occupying offices need to be in an industrial area.
- Other subareas were further assessed. Some are defined by **very large uses of maritime and industrial uses**, such as the Port of Seattle terminals, the fishing boats and boat building throughout BINMIC. Others, such as the Georgetown commercial area, has a mix of commercial and industrial uses tightly comingled.
- Jobs data show about **106,000 jobs in industry sectors** traditionally thought of as industrial in nature, and also located in the MICs. An additional 34,000 jobs are in non-industrial economic sectors and in the MICs. Note that economic sectors are NOT land use. Manufacturers have offices downtown, and retailers have production facilities in the MICs, as examples. More data work can determine which jobs are in buildings and on lands that are truly industrial in nature, based on activities.



Land Use Categorization

Industrial Land Use Categorization

Each parcel was categorized broadly into industrial or non-industrial use, and then additionally described in two levels of detail. This allowed for defining parcels in a more flexible and detailed way on the one hand, as well as summarize industrial and non-industrial uses at a high-level. Additional flags were added to cover mixed use and buildings that are currently unoccupied. Retail and office flags were included for parcels whose predominant use was something else, but retail and/or offices were present. Flags for marijuana related businesses were also included. The table below provides a complete list of all levels of detail for industrial categorizations employed in this study with a definition explaining what each grouping represents.

| I | II | | Definitions |
|------------|-----------------|--|--|
| Industrial | Industrial | Industrial (Gen Purpose) | A parcel with facility in which the space is used for production, storage or distribution of goods, and which may also include some office space. |
| Industrial | Industrial | Industrial (Heavy) | A parcel with a facility that features certain characteristics, including large and heavy products; and/or large and heavy equipment and facilities. Production is typically more capital intensive and environmentally disruptive than light industry. |
| Industrial | Industrial | Industrial (Light) | An industrial facility that is less capital intensive and environmentally disruptive, and is often more consumer- oriented than business-oriented. Often produces small consumer goods. |
| Industrial | Industrial | Industrial Park/Flex | Properties with an industrial facility designed to accommodate alternate uses. |
| Industrial | Industrial | Industrial Staging | Properties without improvements that are being used for storage or other purposes, excluding parking. |
| Industrial | Industrial | Distribution | Establishments engaged in the efficient movement of goods, excluding transportation and marine terminals. |
| Industrial | Industrial | Warehouse | An industrial facility primarily used for the storage of materials, goods and merchandise. |
| Industrial | Industrial | Vocational Education | Properties used for education in manufacturing or trades. |
| Industrial | Industrial | Artists Lofts | Parcels with buildings used for craftwork or other small production and residential puposes. |
| Industrial | Maritime - Ind. | Industrial (Heavy Marine) | A parcel with a facility that features certain characteristics, including large and heavy products; and/or large and heavy equipment and facilities. Production is typically more capital intensive and environmentally disruptive than light industry and is water-related. |
| Industrial | Maritime - Ind. | Industrial Staging (Maritime) | Properties without improvements, with access to water, that are being used for storage or other purposes, excluding parking. |
| Industrial | Maritime - Ind. | Ship Yard | Properties where ships are built, repaired or refueled. |
| Industrial | Maritime - Ind. | Marine Terminal | Parcels with wharfage, dock, warehouse, or other marine terminal facilities for the movement of ocean-borne cargo. |
| Industrial | Transportation | Transportation Fleet Support Services | Properties that are being used for service or repair of vehicles, primarily by government agencies. Excludes commercial car repair and sales. |
| Industrial | Transportation | Railroad | Properties used for railroad tracks or connections between rail yards. |
| Industrial | Transportation | Transportation Terminal | Parcles with facilities where passengers or freight are assembled or dispersed. |
| Industrial | Utilities | Utilities | Properties that are being used for public utilities. |

Non-Industrial Land Use Categorization

The table below provides a complete list of all levels of detail for non-industrial categorizations employed in this study with a definition explaining what each grouping represents.

| 1 | II | III | Definitions |
|----------------|----------------|--------------------------------|--|
| Not Industrial | Commercial | Office | Properties used for professional business services. |
| Not Industrial | Commercial | Warehouse (Commercial) | A facility primarily used for general storage by consumers. |
| Not Industrial | Commercial | Retail Trade | Parcels with establishments engaged in retailing merchandise, including bars and restaurants. |
| Not Industrial | Commercial | Auto Repair and Related Retail | Parcels with establishments engaged in service or repair of cars. |
| Not Industrial | Commercial | Auto Dealerships | Parcels with establishments engaged in retailing cars. |
| Not Industrial | Commercial | Outdoor Retail | Properties without improvements, that are being used for retail trade. |
| Not Industrial | Commercial | Accommodation | Properties with establishments such as hotels and hostels. |
| Not Industrial | Commercial | Entertainment and Arts | Properties used for entertaiment such as theaters, stadiums, event and performance spaces. |
| Not Industrial | Commercial | Recreation | Properties used for recreation. |
| Not Industrial | Commercial | Animal Services | Properties used for animal service establishment, includes clinics and daycares. |
| Not Industrial | Other Services | Healthcare and Social Services | Properties with healthcare or social service establishments. |
| Not Industrial | Maritime | Marina | A dock with public boat rentals, slips, boat storage and small commercial uses. |
| Not Industrial | Other Services | Mail Processing | Facilities engaged in the efficient distribution of mail, including smaller post offices but excluding larger distribution centers. |
| Not Industrial | Other Services | Public Service Facilities | Properties with public service facilties such as fire and police. |
| Not Industrial | Other Services | Outdoor Vehicle Storage | Properties that are being used for the outdoor storage of vehicles (excludes auto retail and dealerships). |
| Not Industrial | Other Services | Religious Instituitions | Parcels used by faith-based institutions. |
| Not Industrial | Other Services | Education | Properties used for public and private education. |
| Not Industrial | Open Space | Open Space | Open piece of land that is undeveloped and is accessible to the public. |
| Not Industrial | Parking | Parking | Properties without improvements used exclusively to park vehicles. |
| Not Industrial | Residential | Single Family | Properties used for residential purposes by a household. |
| Not Industrial | Residential | Multifamily | Properties where multiple separate housing units for residents re contained within one building or several buildings within one complex. |
| Not Industrial | Residential | Other Residential | Properties used for other residential purposes, for example a group home. |

Land Use Categorization Rules

The assessment of land use in Seattle's manufacturing industrial centers started with data provided by the King County assessor's office at the parcel level. Frequently the land use of a parcel is out of date or does not accurately reflect all of the uses present. The intent of these detailed rules is to document how the ideas and expertise of the working group and city staff were incorporated into the land use analysis to make it more accurate. Overall, the land uses presented in the inventory reflect the current use of parcels as reported by King County Assessors office and refined through data cleaning.

Parcel boundaries can cover multiple buildings and businesses with differing uses. To reflect this, additional designations, or flags, were added to the database for parcels with mixed uses for office, retail and production. Additional flags for unoccupied buildings and marijuana producers and dispensaries were also included. Due to the limitations on where marijuana producers and dispensaries can be located, many are located within the MICS. Particularly within the SODO neighborhood, where there are over 50 producers or retailers.

- When parcels have multiple buildings with different uses, the parcel is assigned the largest use by square footage. In cases where there was an industrial use, even if it was a smaller use by size, the parcel was categorized as industrial.
- Maritime uses were broken out into four categories: marina, ship yard, marine terminal and heavy industrial marine. Marinas primarily used for recreation and public boat storage are the only maritime use categorized as non-industrial. Ship yards describe properties that do ship maintenance, repair and refueling. Marine terminals cover uses needed for ocean-borne cargo. Heavy industrial marine properties include larger scale operations like the ship building present on Harbor Island.
- Artist lofts where craft work is present are categorized as industrial.
- Working group members included feedback that some buildings are currently unoccupied. In this instance, we flagged the building as unoccupied but retained the most recent use as the land use.
- Roads are in a separate 'Right of Way' category and they are not included in any parcel acreage summaries. Parcels with only railroad track structures are classified as 'Railroad' and are included in the industrial summaries. Rail terminals, rail yards and airfields are in the transportation category under 'Transportation Terminal'.

- Breweries or distilleries that brew and have tasting rooms are marked as industrial with a retail flag.
- Wholesale uses have been categorized as 'Warehouse,' but their retail component has been flagged.
- Warehouses with distribution are categorized as distribution.
- Vacant land refers to land with no significant improvements and not in active use.
- Vacant land in active use (such as for outdoor storage or for truck staging) has been categorized as 'Industrial Staging' and as industrial.
- Urban farming parcels (this could be marijuana growing operations) are categorized as Industrial General. Similarly, aquaculture is categorized as Industrial General.
- Warehouses and mini warehouses are categorized as industrial, but public storage is categorized as non-industrial.
- Water parcels (like tidelands) are excluded from the acreage summaries. Piers and docks and other parcels along the waterfront are included in the land use categorization.



Land Use Inventory -Citywide

Seattle Manufacturing Industrial Centers (MIC)

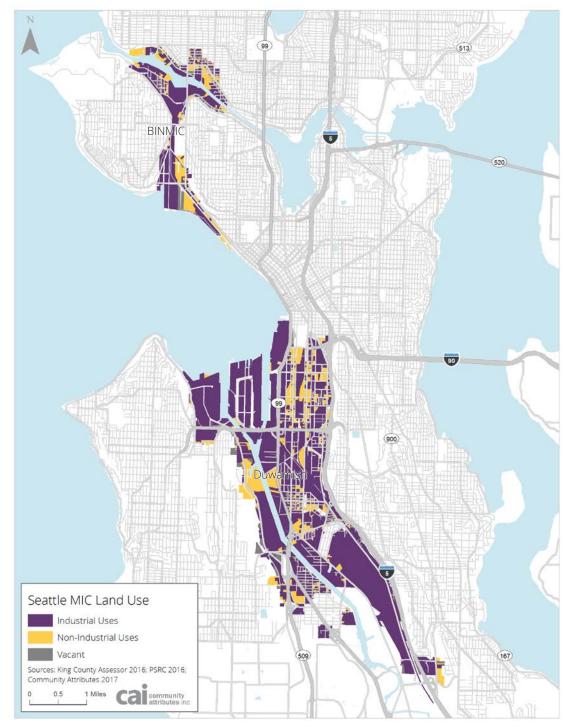
The tables below provide a summary of parcel and building counts, acreage and improvement values for each MIC broken down by high-level land use categories. All parcel counts and acreage totals exclude right of way and water parcels that are not leased for use by marinas, ship yards or marine terminals.

| BINMIC | Parc | els | Acrea | ige | Buildi | ngs | Improvement Va | lue |
|---------------------|-------|-----|-------|-----|--------|-----|-----------------|-----|
| Industrial | 457 | 57% | 617 | 70% | 608 | 76% | \$124,751,600 | 17% |
| Non-Industrial | 243 | 30% | 208 | 24% | 190 | 24% | \$607,954,300 | 83% |
| Vacant | 106 | 13% | 51 | 6% | 0 | 0% | \$9,000 | 0% |
| BINMIC Total | 806 | | 876 | | 798 | | \$732,714,900 | |
| Duwamish | | | | | | | | |
| Industrial | 1,174 | 59% | 3,439 | 83% | 1,568 | 78% | \$1,095,958,060 | 50% |
| Non-Industrial | 548 | 27% | 550 | 13% | 428 | 21% | \$1,097,939,510 | 50% |
| Vacant | 274 | 14% | 132 | 3% | 3 | 0% | \$248,000 | 0% |
| Duwamish Total | 1,996 | | 4,121 | | 1,999 | | \$2,194,145,570 | |
| Seattle MICs | | | | | | | | |
| Industrial | 1,631 | 58% | 4,056 | 81% | 2,176 | 78% | \$1,220,709,660 | 42% |
| Non-Industrial | 791 | 28% | 758 | 15% | 618 | 22% | \$1,705,893,810 | 58% |
| Vacant | 380 | 14% | 183 | 4% | 3 | 0% | \$257,000 | 0% |
| MICs Total | 2,802 | | 4,996 | | 2,797 | | \$2,926,860,470 | |

The industrial parcels in the BINMIC cover around 70% of the total land area compared to 83% in the Duwamish MIC.

Non-industrial parcels in the BINMIC have an improvement value almost five times higher than parcels with industrial uses.

The share of vacant parcels is similar in the two MICs but the improvement value of these parcels in the Duwamish is much higher.



Industrial Real Estate Market - Seattle City Limits



Industrial Rents, City of Seattle, 2012-2017

Industrial Vacancy, City of Seattle, 2012-2017

Note: "2017 Q1" covers January 1 – February 2, 2017

Within the Seattle city limits, industrial rents have not varied much between 2012 and 2014. At the beginning of 2012, rent for industrial space was \$8.63 per square footage and declined to \$8.51 in the last quarter of 2014. 2015 saw a faster increase in rentals prices per square footage, as rent levels went up by more than 15% between the first quarter of 2015 and beginning of 2016. Prices began to level out again in 2016.

The overall trend of industrial vacancy rates has been downward, with the most significant period of decline in 2014 and the lowest rate of 1.4% seen in Q3 of 2016. Between 2012 and 2017, growing demand of land zoned for industrial uses has led to a decrease in vacancy rates of more than 60%.

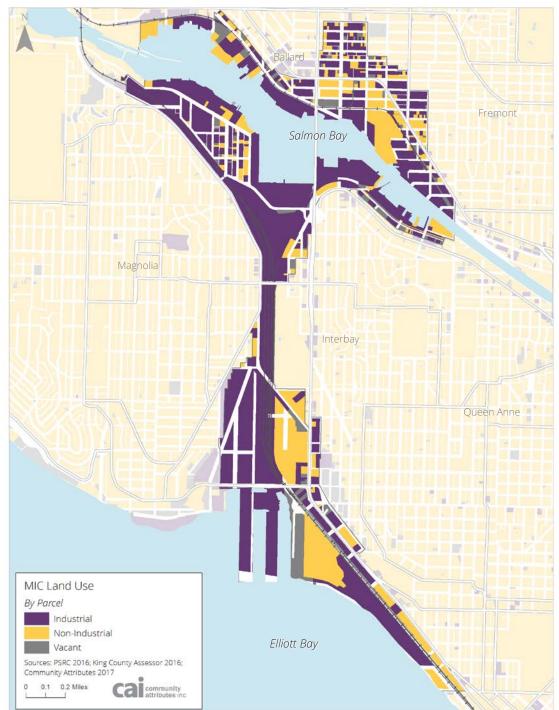


Land Use Inventory -BINMIC

BINMIC Overview

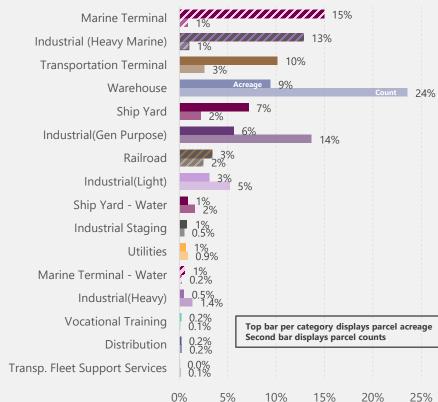
The BINMIC ranges from Elliott Bay to Salmon Bay, and includes a working waterfront with wharfs, shipyards and rail yards. Salmon Bay is home to Fisherman's Terminal, one of the largest commercial fishing terminals in the northwest. The Salmon Bay area, stretching from the Ballard Locks to Fremont, also supports intense marinerelated industrial and manufacturing uses. Interbay, located between Salmon Bay and Elliott Bay, contains a major railroad yard. At the south end of the center, Smith Cove on Elliott Bay is home to Terminal 91 (a large general cargo terminal complex) and Pier 86 (a Port of Seattle export grain terminal). The BINMIC is also the home port of the North Pacific Fishing Fleet.

- The BINMIC is much smaller than the Duwamish MIC in size, with a gross acreage of 879 acres, including rights of way.
- Marine Terminals, Industrial Heavy Marine and Transportation Terminals are the predominant uses of land by acreage.
- 70 percent of the MIC's 876 total acres are in industrial use.
- Among industrial uses, maritime uses occupy 323 acres of land.
- 14% of land is a railway or transportation terminal.
- 5.8% of land is vacant with no improvements.
 - 1.8% of land is vacant but is in active use (vacant storage and parking).
- Average parcel size is 1.1 acres, which is significantly smaller than the average 2.1 acre size for the Duwamish MIC. Average parcel size for industrial uses is 1.3 acres.
- There are 30 parcels (53% of total acreage) greater than 5 acres in size.
- There are 378 industrial buildings containing over 6.8 million square feet of space.
- Over 31% of these buildings were constructed pre-1960.
- 7% of parcels within the BINMIC are residential, taking up less than 1% of the total acreage.



BINMIC Industrial Land Use

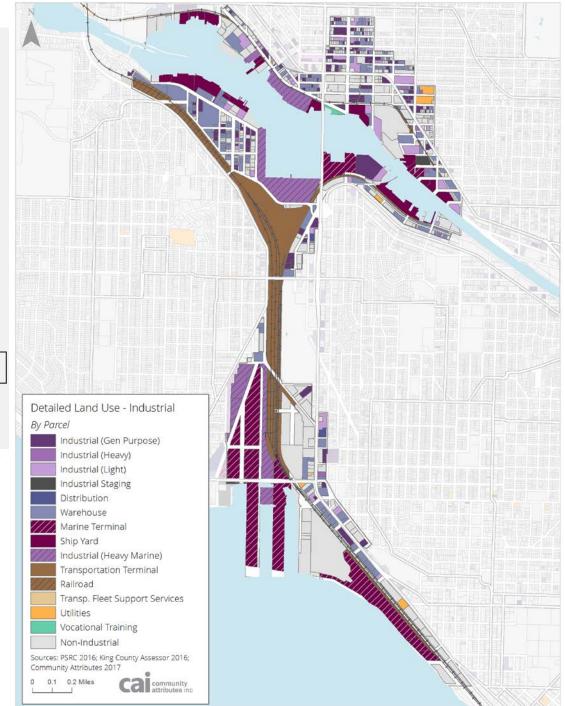
Parcel Count and Acreage by Industrial Land Use



Excludes right of way and water parcels not in use by Ship Yards or Marine Terminals

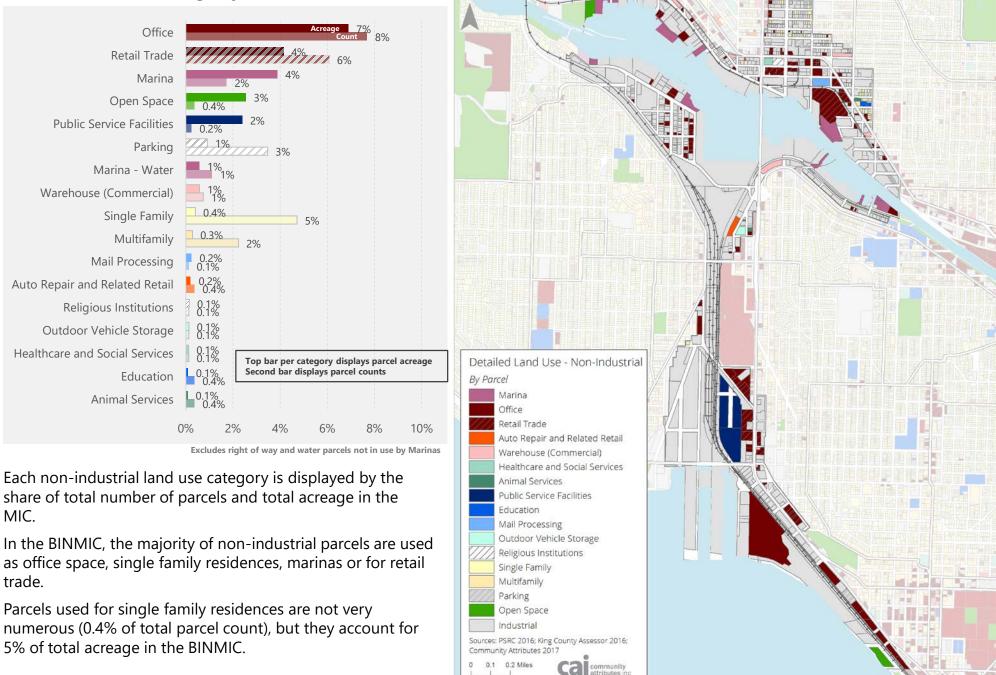
Each industrial land use category is displayed by the share of total number of parcels and total acreage in the MIC. Together, marine terminals, transportation terminals and industrial heavy marine uses account for 38% of total land acreage in the MIC. Although marine terminals occupy a large surface, there are only a few parcels with this land use in the BINMIC. Warehouses make up the largest percentage of parcel counts, followed by industrial general purpose.

Without taking rail, marine terminals or transportation terminals into account, 51% of parcels are industrial and 42% of total acreage in the BINMIC is industrial. With those areas included, the industrial use is 57% of parcels and 70% of total acreage.



BINMIC Non-Industrial Land Use

Parcel Count and Acreage by Non-Industrial Land Use



BINMIC Improvement Value

This map displays the improvement value per square foot of land. This is the ratio of the assessed value of improvements to the square footage of land. Typically high improvement values denote parcels used more intensively.

Improvement Value per Square Foot of Land

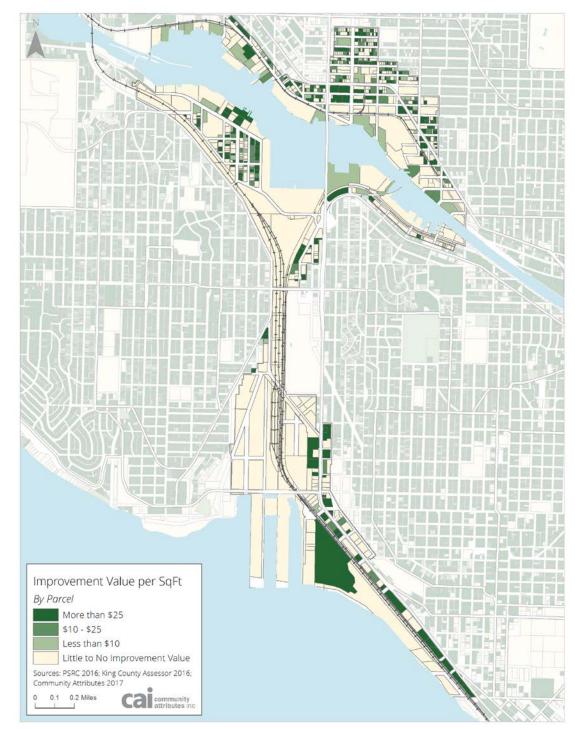
| Impr. Value per SqFt | # of Parcels | Average |
|--------------------------|--------------|---------|
| More than \$50 | 140 | \$150 |
| \$10 - \$50 | 153 | \$28 |
| Less than \$10 | 62 | \$6 |
| Little to No Impr. Value | 451 | \$0.04 |
| Total & Average | 806 | \$46 |

A majority parcels in the BINMIC have little to no improvement value. This includes parcels with a total improvement value of \$1,000 or less, regardless of size.

Industrial Improvement Value per Square Foot

| Impr. Value per SqFt | # of Parcels | Average |
|--------------------------|--------------|---------|
| More than \$50 | 70 | \$99 |
| \$10 - \$50 | 99 | \$28 |
| Less than \$10 | 48 | \$6 |
| Little to No Impr. Value | 240 | \$0.05 |
| Total & Average | 457 | \$33 |

Improvement value per square foot is an imperfect measure for industrial areas given the land consumptive nature of industrial uses and the relative age of buildings on these parcels. Land can be in productive industrial use even if the improvements on it are not significant. It is an industryaccepted metric, however, that can be useful to evaluate the use of non-industrial land.



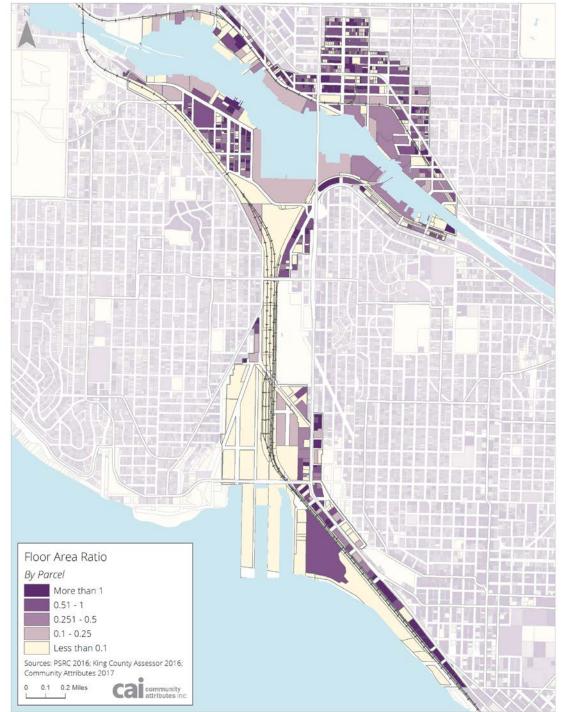
BINMIC Floor Area Ratio

Floor Area Ratio (FAR)

Floor area ratio is a means of relating the bulk of buildings to the acreage of land, and to other buildings in the vicinity. It is used as regulatory tool to establish an overall volume limit. It is calculated using simple formula – floor area divided by the lot area. The maximum allowable FAR for industrial zones (IG1 and IG2) in Seattle's MICs is 2.5.

As a bulk control, the floor area ratio is less useful in industrial areas than in other type of use districts given the wide variety of uses that are considered industrial. Many industrial operations, such as grain elevators and railyards do not have floor areas as such.

| FAR | # of Parcels | Average |
|---------------------|--------------|-----------|
| More than 0.75 | 248 | 1.4 |
| 0.51 - 0.75 | 114 | 0.64 |
| 0.26 - 0.5 | 116 | 0.38 |
| 0.1 - 0.25 | 58 | 0.18 |
| Less than 0.1 | 270 | 0.01 |
| Total & Average | 806 | 0.52 |
| Parcel Size | # of Parc | els Acres |
| More than 1 Acre | | 146 703 |
| 20,001 SqFt - 1 Acr | re | 100 69 |
| 10,001 - 20,000 | | 156 53 |
| 5,000 - 10,000 | | 234 37 |
| Less than 5,000 Sq | Ft | 170 14 |
| Total | | 806 876 |
| Bldg Size (SqFt) | # of Parcels | s SqFt |
| More than 20,000 | 119 | 9 9.2 M |
| 10,001 - 20,000 | 104 | 4 1.4 M |
| 5,001 - 10,000 | 13 | 9 1.0 M |
| 1,000 - 5,000 | 18 | 1 530 к |
| Less than 1,000 | 263 | 3 14 K |
| Total | 80 | 6 12.2 M |
| | | |



November 2017

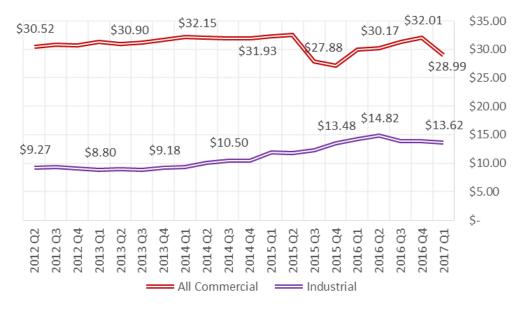
Land Use Inventory BINMIC

| Industrial Land Use | P | arcels | Lot | Acres | Buildings | Building SqFt | Total Improvement Value | Avg Improvement Value per Land SqFt |
|--------------------------------|-----|--------|-------|-------|-----------|---------------|----------------------------|--|
| | # | % | # | % | | | | |
| Marine Terminal | 7 | 1% | 130.9 | 15% | 23 | 413,829 | \$1,775,200 | \$0.31 |
| Industrial (Heavy Marine) | 8 | 1.0% | 112.5 | 13% | 26 | 396,572 | \$1,000 | \$0.00 |
| Transportation Terminal | 21 | 3% | 88.7 | 10% | 16 | 172,842 | \$6,000 | \$0.00 |
| Warehouse | 190 | 24% | 82.4 | 9% | 244 | 2,611,021 | \$69,344,200 | \$19.33 |
| Ship Yard | 19 | 2% | 66.9 | 8% | 58 | 919,884 | \$12,816,400 | \$4.40 |
| Industrial(Gen Purpose) | 109 | 14% | 45.1 | 5% | 150 | 1,269,081 | \$24,960,700 | \$12.71 |
| Railroad | 20 | 2% | 29.7 | 3% | - | - | \$0 | \$0.00 |
| Industrial(Light) | 42 | 5% | 27.1 | 3% | 62 | 777,464 | \$14,202,800 | \$12.02 |
| Ship Yard - Water | 13 | 2% | 7.6 | 0.9% | - | - | \$3,000 | \$0.01 |
| Industrial Staging | 4 | 0.5% | 7.0 | 0.8% | - | - | \$0 | \$0.00 |
| Utilities | 7 | 0.9% | 6.0 | 0.7% | 6 | 107,488 | \$1,000 | \$0.00 |
| Marine Terminal - Water | 2 | 0.2% | 5.0 | 0.6% | - | - | \$0 | \$0.00 |
| Industrial(Heavy) | 11 | 1.4% | 4.2 | 0.5% | 16 | 80,756 | \$1,640,300 | \$8.96 |
| Vocational Training | 1 | 0.1% | 1.8 | 0.2% | 3 | 7,224 | \$0 | \$0.00 |
| Distribution | 2 | 0.2% | 1.6 | 0.2% | 3 | 22,968 | \$1,000 | \$0.01 |
| Transp. Fleet Support Services | 1 | 0.1% | 0.3 | 0.0% | 1 | 4,000 | \$0 | \$0.00 |
| BINMIC Total | 806 | | 875.6 | | 798 | 12,158,966 | \$732,714,900 | \$19.21 |

Land Use Inventory BINMIC

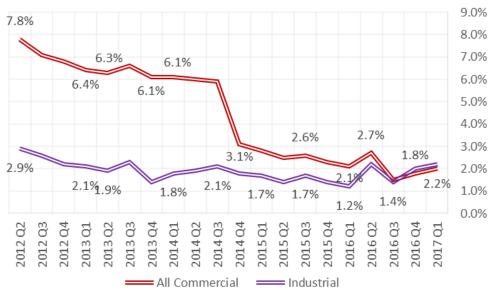
| Non-Industrial Land Use | Pa | arcels | Lot | t Acres | Buildings | Building SqFt | Total Improvement Value | Avg Improvement Value per Land SqFt |
|--------------------------------|-----|--------|-------|---------|-----------|---------------|----------------------------|--|
| | # | % | # | % | | | | |
| Office | 62 | 8% | 60.4 | 7% | 72 | 3,467,091 | \$502,813,900 | \$191.04 |
| Retail Trade | 49 | 6% | 36.3 | 4% | 44 | 819,865 | \$45,599,400 | \$28.86 |
| Marina | 14 | 2% | 34.0 | 4% | 28 | 172,863 | \$1,810,500 | \$1.22 |
| Open Space | 3 | 0.4% | 22.4 | 3% | 1 | 10,000 | \$0 | \$0.00 |
| Public Service Facilities | 2 | 0.2% | 21.0 | 2% | 2 | 82,706 | \$0 | \$0.00 |
| Parking | 29 | 4% | 8.9 | 1% | - | - | \$1,000 | \$0.00 |
| Marina - Water | 9 | 1% | 5.1 | 0.6% | - | - | \$4,000 | \$0.02 |
| Warehouse (Commercial) | 6 | 1% | 5.1 | 0.6% | 7 | 381,599 | \$23,741,800 | \$107.51 |
| Single Family | 38 | 5% | 3.5 | 0.4% | 7 | 51,082 | \$3,863,600 | \$25.22 |
| Multifamily | 18 | 2% | 2.5 | 0.3% | 17 | 120,459 | \$7,680,800 | \$71.61 |
| Mail Processing | 1 | 0.1% | 2.1 | 0.2% | 1 | 21,463 | \$0 | \$0.00 |
| Auto Repair and Related Retail | 3 | 0.4% | 1.8 | 0.2% | 3 | 77,708 | \$5,845,000 | \$73.45 |
| Religious Institutions | 1 | 0.1% | 1.3 | 0.1% | 1 | 40,445 | \$4,461,800 | \$79.10 |
| Outdoor Vehicle Storage | 1 | 0.1% | 1.2 | 0.1% | - | - | \$0 | \$0.00 |
| Healthcare and Social Services | 1 | 0.1% | 1.0 | 0.1% | 1 | 92,092 | \$10,865,400 | \$244.28 |
| Education | 3 | 0.4% | 0.8 | 0.1% | 2 | 23,574 | \$1,246,700 | \$34.17 |
| Animal Services | 3 | 0.4% | 0.7 | 0.1% | 4 | 14,890 | \$20,400 | \$0.64 |
| BINMIC Total | 806 | | 875.6 | | 798 | 12,158,966 | \$732,714,900 | \$19.21 |

Industrial Real Estate Market, BINMIC



Rents, BINMIC, 2012-2017

Vacancy, BINMIC, 2012-2017



Source: CoStar, 2017 Note: "2017 Q1" covers January 1 – February 2, 2017

These exhibits compare average vacancy rates and rental rates for BINMIC industrial and commercial properties over the last five years, using data from CoStar.

As shown, the value of rent for commercial space has dropped below \$30 per square footage in the second part of 2015, following a period of low fluctuations. Commercial rent values recovered in 2016 reaching a peak of \$32 towards the end of the year, only to decrease again in the first quarter of 2017.

The value of rent for industrial space has seen a more stable increase, with a slight dip from \$14.82 in Q2 of 2016 to \$13.62 in Q1 of 2017.

Commercial vacancy rates have decreased significantly between 2012 and 2017, reaching the lowest rate in Q3 of 2016 of 1.4% from 7.8% at the beginning of 2012.

Industrial vacancy rates have not changed as much but remained very low during the same period. In the first quarter of 2017 vacancy rates for industrial space were approximately 2.2%.

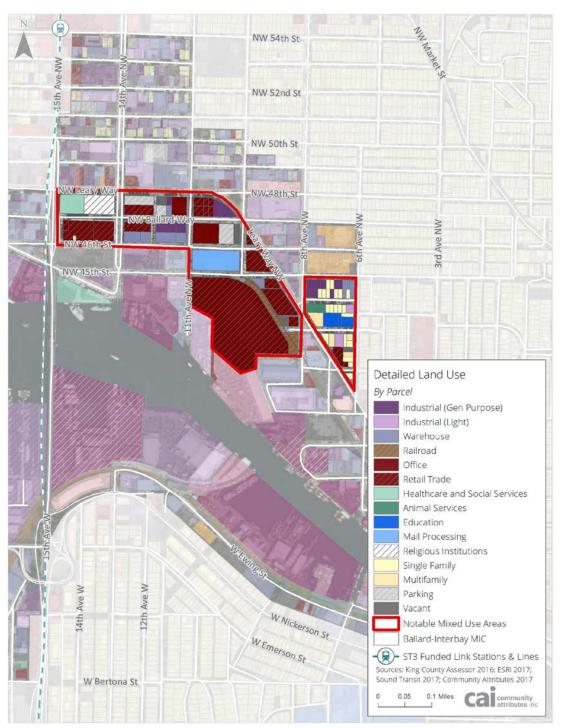
NCV RINMIC 2012-2017

BINMIC Notable Mixed Use Areas

There are a few areas within BINMIC that have higher concentrations of non-industrial uses. North of the water, residential and commercial uses are more prevalent (see map). Within the residential area selected, 21% of the land area is residential with 57% mixed industrial uses.

The combined areas are composed of 33% industrial uses and 58% nonindustrial. Commercial use (office and retail) accounts for 39% of the total square footage. Residential use is close to 10% of the selected areas, compared to less than 1% in the entire MIC.

| Detailed Land Use | Parcels | Site SqFt | % SqFt of All Uses |
|-------------------------|---------|-----------|-----------------------|
| Industrial(Gen Purpose) | 33 | 322,214 | 13% |
| Warehouse | 39 | 317,454 | 12% |
| Industrial(Light) | 14 | 144,490 | 6% |
| Railroad | 2 | 54,989 | 2% |
| Industrial Uses | 88 | 839,147 | 33% |
| Retail Trade | 22 | 916,993 | 36% |
| Single Family | 37 | 149,117 | 6% |
| Other Services | 3 | 117,419 | 5% |
| Multifamily | 16 | 93,764 | 4% |
| Mail Processing | 1 | 93,000 | 4% |
| Office | 5 | 90,572 | 4% |
| Education | 3 | 36,480 | 1% |
| Non-Industrial Uses | 87 | 1,497,345 | 58% |
| Vacant | 23 | 118,607 | 5% |
| Parking | 11 | 110,575 | 4% |
| Other Uses | 34 | 229,182 | 9% |





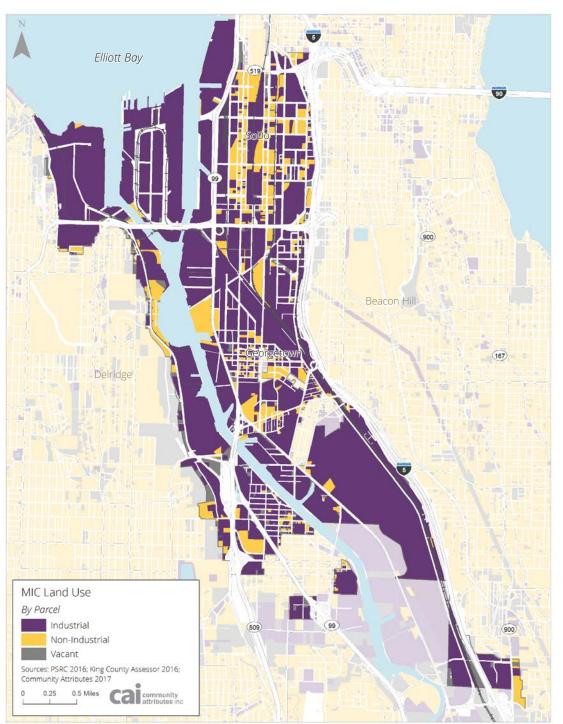
Land Use Inventory – Duwamish MIC

Duwamish Overview

The Duwamish MIC adjoins the south margin of Elliott Bay, includes Harbor Island, and extends about 5 miles southward, along the Duwamish River. At its southern end, the center includes about 2/3 of King County International Airport/Boeing Field, adjoining the North Tukwila MIC. The Duwamish MIC excludes the residential section of Georgetown.

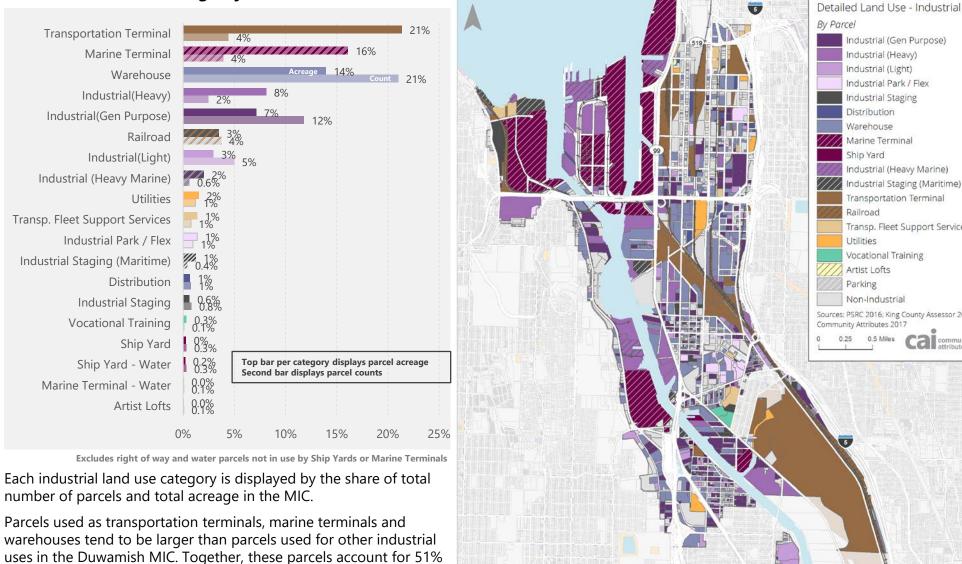
The Duwamish center includes the Port of Seattle's marine shipping area, with deep water berths, wharfs, piers, shipyards, drydocks, container cranes, on-dock rail, container yards, cargo distribution and warehousing, oil and petroleum storage facilities, and major railroad yards. Pier 48 (the northern end of the MIC) is the southern terminus of the Alaska Marine Highway System, offering passenger and freight service between Seattle and southeast Alaska. Safeco Field is located at the north end of the center.

- The Duwamish MIC is much larger than the BINMIC in size, with a gross acreage of 4,178 acres, including rights of way.
- Transportation Terminals, Marine Terminals, and Warehouses are the predominant use of land.
- About 83 percent of the center's 4,120 total acres are in industrial use.
- Among industrial uses, maritime uses occupy 846 acres of land.
- 25% of land in the Duwamish is a railway or transportation terminal.
- 3.2% of land is vacant (with no improvements).
 - o 5.1% of vacant land is in active use.
- Average parcel size is 2.1 acres, which is significantly larger than the average 1.1 acre size for the BINMIC.
- There are 143 parcels greater than 5 acres in size.
- 6% of parcels within the Duwamish are residential, taking up less than 1% of the total acreage.



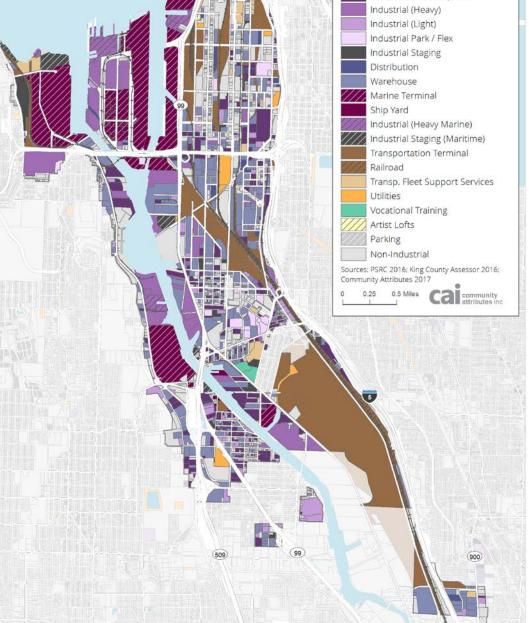
Duwamish Industrial Land Use

Parcel Count and Acreage by Industrial Land Use

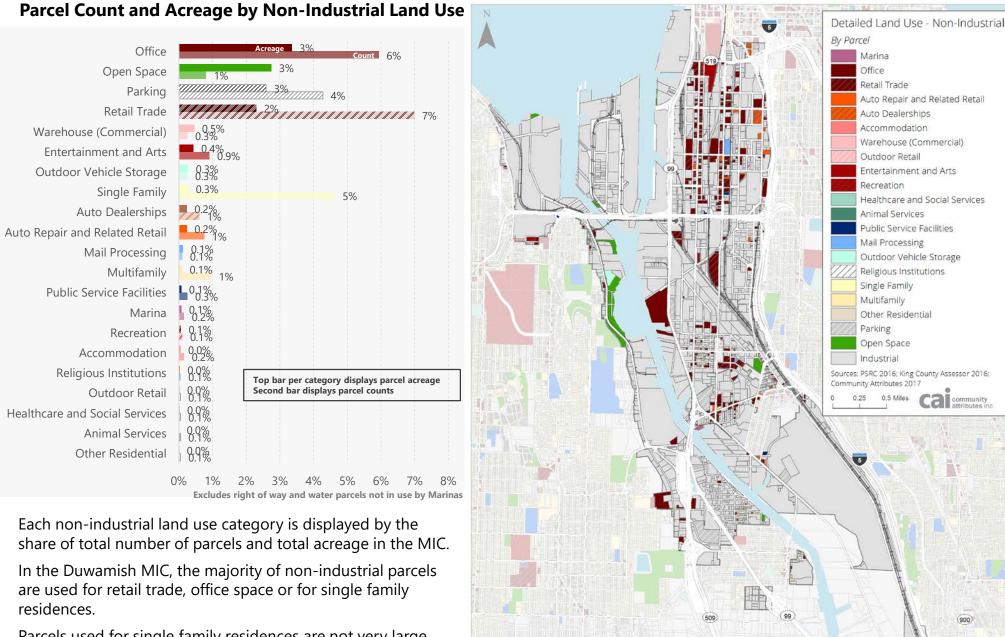


Without taking rail, marine terminals or transportation terminals into account, 47% of parcels are industrial and 42% of total acreage in the Duwamish is industrial. With those areas included, the industrial use covers 59% of parcels and 83% of total acreage.

of total land acreage in the MIC.



Duwamish Non-Industrial Land Use



Parcels used for single family residences are not very large (0.3% of total acreage), but they account for 5% of total parcels in the Duwamish MIC.

Duwamish Improvement Value

This map displays the improvement value per square foot of land. This is the ratio of the assessed value of improvements to the square footage of land. Typically high improvement values denote parcels used more intensively.

Improvement Value per Square Foot

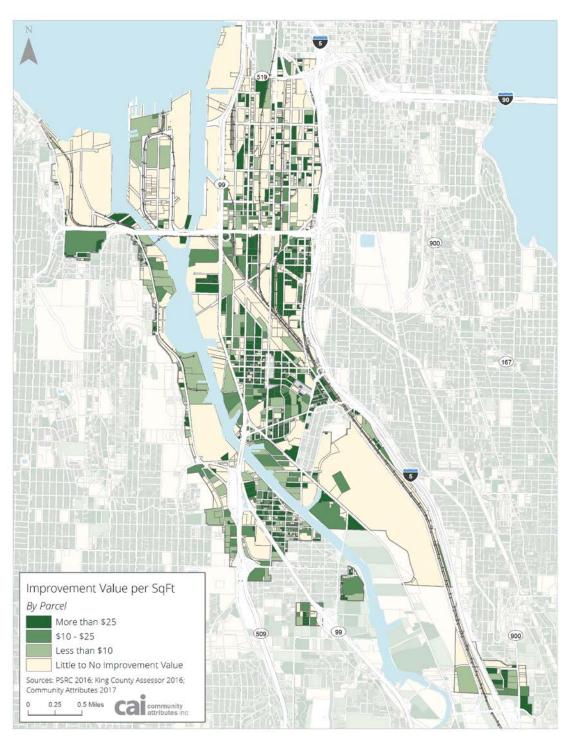
| Impr. Value per SqFt | # of Parcels | Average |
|--------------------------|--------------|---------|
| More than \$50 | 283 | \$121 |
| \$10 - \$50 | 577 | \$28 |
| Less than \$10 | 191 | \$5 |
| Little to No Impr. Value | 938 | \$0.01 |
| Total & Average | 1,989 | \$39 |

Little to no improvement value includes parcels with a total improvement value of \$1,000 or less, regardless of size.

Industrial Improvement Value per Square Foot

| Impr. Value per SqFt | # of Parcels | Average |
|--------------------------|--------------|---------|
| More than \$50 | 154 | \$87 |
| \$10 - \$50 | 404 | \$28 |
| Less than \$10 | 145 | \$5 |
| Little to No Impr. Value | 471 | \$0.01 |
| Total & Average | 1,174 | \$30 |

Improvement value per square foot is an imperfect measure for industrial areas given the land consumptive nature of industrial uses and the relative age of buildings on these parcels. Land can be in productive industrial use even if the improvements on it are not significant. It is an industryaccepted metric, however, that can be useful to evaluate the use of non-industrial land.



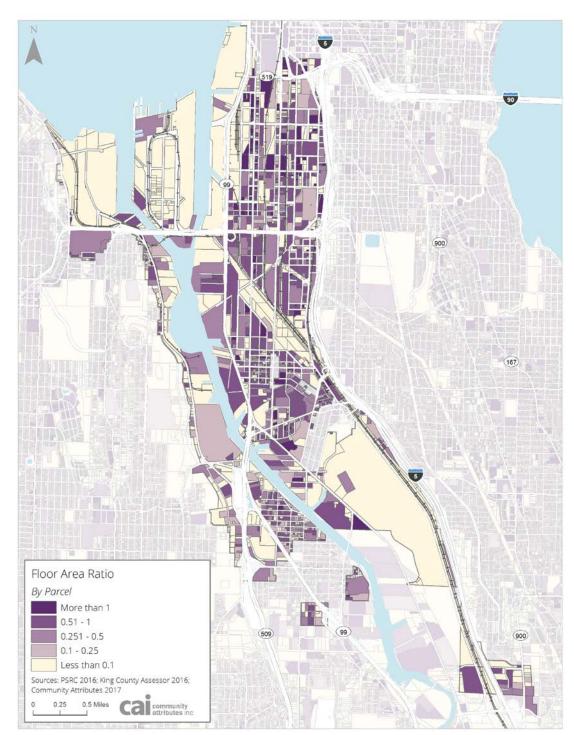
Duwamish Floor Area Ratio

Floor Area Ratio (FAR)

Floor area ratio is a means of relating the bulk of buildings to the acreage of land, and to other buildings in the vicinity. It is used as regulatory tool to establish an overall volume limit. It is calculated using simple formula – floor area divided by the lot area. The maximum allowable FAR for industrial zones (IG1 and IG2) in Seattle's MICs is 2.5.

As a bulk control, the floor area ratio is less useful in industrial areas than in other type of use districts given the wide variety of uses that are considered industrial. Many industrial operations, such as grain elevators, and railyards do not have floor areas as such.

| FAR | # of Parcels | Average |
|--------------------|--------------|-----------|
| More than 0.75 | 366 | 1.3 |
| 0.51 - 0.75 | 349 | 0.62 |
| 0.26 - 0.5 | 280 | 0.37 |
| 0.1 - 0.25 | 182 | 0.18 |
| Less than 0.1 | 812 | 0.00 |
| Total & Average | 1,989 | 0.50 |
| Parcel Size | # of Parce | els Acres |
| More than 1 Acre | (| 600 3,613 |
| 20,001 SqFt - 1 Ac | re 4 | 439 309 |
| 10,001 - 20,000 | : | 350 121 |
| 5,000 - 10,000 | : | 357 60 |
| Less than 5,000 So | ıFt : | 243 16 |
| Total | 1,9 | 989 4,119 |
| Bldg Size (sqft) | # of Parcels | SqFt |
| More than 20,000 | 475 | 42.5 M |
| 10,001 - 20,000 | 272 | 3.9 M |
| 5,001 - 10,000 | 197 | 1.4 M |
| 1,000 - 5,000 | 236 | 672 K |
| Less than 1,000 | 809 | 44 K |
| Total | 1,989 | 48.5 M |
| | | |



Land Use Inventory Duwamish MIC

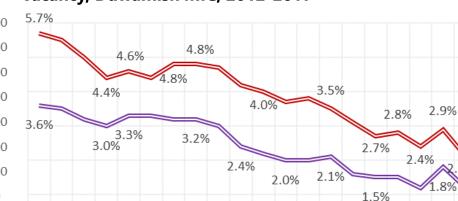
| Industrial Land Use | Parcels | | Lot Acres | | Buildings | Building SqFt | Total Improvement Value | Avg Improvement Value per Land SqFt |
|--------------------------------|---------|------|-----------|------|-----------|---------------|----------------------------|--|
| | # | % | # | % | | | | |
| Transportation Terminal | 87 | 4% | 880.2 | 21% | 134 | 3,235,161 | \$16,431,000 | \$0.43 |
| Marine Terminal | 78 | 4% | 662.8 | 16% | 49 | 1,601,408 | \$9,522,700 | \$0.33 |
| Warehouse | 419 | 21% | 575.4 | 14% | 537 | 14,013,752 | \$532,296,660 | \$21.24 |
| Industrial(Heavy) | 49 | 2% | 334.0 | 8% | 172 | 4,604,287 | \$155,396,000 | \$10.68 |
| Industrial(Gen Purpose) | 235 | 12% | 292.7 | 7% | 377 | 4,909,619 | \$189,502,200 | \$14.86 |
| Railroad | 80 | 4% | 144.6 | 4% | 1 | 360 | \$4,200 | \$0.00 |
| Industrial(Light) | 97 | 5% | 121.1 | 3% | 135 | 2,332,225 | \$108,031,700 | \$20.47 |
| Industrial (Heavy Marine) | 13 | 0.7% | 96.8 | 2% | 41 | 660,801 | \$9,107,000 | \$2.16 |
| Utilities | 23 | 1% | 50.0 | 1% | 30 | 418,378 | \$711,300 | \$0.33 |
| Transp. Fleet Support Services | 15 | 0.8% | 56.7 | 1% | 26 | 386,637 | \$726,000 | \$0.29 |
| Industrial Park / Flex | 19 | 1.0% | 56.2 | 1% | 37 | 1,298,053 | \$41,108,600 | \$16.78 |
| Industrial Staging (Maritime) | 8 | 0.4% | 50.6 | 1% | - | - | \$1,000 | \$0.00 |
| Distribution | 15 | 0.8% | 27.3 | 0.7% | 20 | 547,678 | \$8,124,100 | \$6.82 |
| Industrial Staging | 18 | 0.9% | 51.6 | 1.3% | - | - | \$83,200 | \$0.04 |
| Vocational Training | 2 | 0.1% | 13.3 | 0.3% | 5 | 427,184 | \$12,241,300 | \$21.06 |
| Ship Yard | 6 | 0.3% | 11.6 | 0.3% | 3 | 65,909 | \$7,374,200 | \$14.60 |
| Ship Yard - Water | 6 | 0.3% | 8.2 | 0.2% | - | - | \$228,000 | \$0.64 |
| Marine Terminal - Water | 1 | 0.1% | 2.1 | 0.0% | - | - | \$1,400,000 | \$15.68 |
| Artist Lofts | 1 | 0.1% | 1.1 | 0.0% | 1 | 130,624 | \$3,668,900 | \$74.50 |
| Duwamish Total | 1,996 | | 4120.9 | | 1,999 | 48,528,852 | \$2,194,145,570 | \$12.22 |

Land Use Inventory Duwamish MIC

| Non-Industrial Land Use | Pai | rcels | Lot | Acres | Buildings | Building SqFt | Total Improvement Value | Avg Improvement Value per Land SqFt |
|--------------------------------|-------|-------|--------|-------|-----------|---------------|----------------------------|--|
| | # | % | # | % | | | | |
| Office | 120 | 6% | 138.2 | 3% | 148 | 6,261,806 | \$341,457,910 | \$56.73 |
| Open Space | 17 | 1% | 113.2 | 3% | - | - | \$0 | \$0.00 |
| Parking | 83 | 4% | 104.4 | 3% | 4 | 809,730 | \$15,682,400 | \$3.45 |
| Retail Trade | 141 | 7% | 95.3 | 2% | 156 | 2,598,759 | \$93,745,000 | \$22.58 |
| Warehouse (Commercial) | 5 | 0.3% | 18.6 | 0.5% | 29 | 489,568 | \$26,651,800 | \$32.81 |
| Entertainment and Arts | 18 | 1% | 17.7 | 0.4% | 16 | 1,884,078 | \$484,634,200 | \$626.98 |
| Outdoor Vehicle Storage | 5 | 0.3% | 11.2 | 0.3% | 2 | 41,389 | \$3,124,300 | \$6.41 |
| Single Family | 93 | 5% | 11.3 | 0.3% | 8 | 112,244 | \$9,692,800 | \$19.76 |
| Auto Dealerships | 12 | 1% | 9.6 | 0.2% | 7 | 685,358 | \$89,726,000 | \$214.95 |
| Auto Repair and Related Retail | 15 | 1% | 9.5 | 0.2% | 21 | 192,364 | \$4,599,900 | \$11.12 |
| Mail Processing | 2 | 0.1% | 5.2 | 0.1% | 4 | 424,608 | \$424,800 | \$1.87 |
| Multifamily | 19 | 1% | 3.7 | 0.1% | 11 | 171,858 | \$7,519,900 | \$46.27 |
| Public Service Facilities | 5 | 0.3% | 2.9 | 0.1% | 5 | 46,295 | \$1,770,800 | \$14.05 |
| Marina | 3 | 0.2% | 2.7 | 0.1% | 1 | 2,520 | \$195,200 | \$1.63 |
| Recreation | 2 | 0.1% | 2.5 | 0.1% | 2 | 79,855 | \$12,473,700 | \$115.44 |
| Accommodation | 3 | 0% | 1.7 | 0.0% | 9 | 40,539 | \$3,847,500 | \$51.45 |
| Religious Institutions | 1 | 0.1% | 1.0 | 0.0% | 1 | 2,820 | \$0 | \$0.00 |
| Outdoor Retail | 1 | 0.1% | 0.6 | 0.0% | - | - | \$0 | \$0.00 |
| Healthcare and Social Services | 1 | 0.1% | 0.5 | 0.0% | 1 | 19,620 | \$1,344,400 | \$58.23 |
| Animal Services | 1 | 0.1% | 0.2 | 0.0% | 1 | 10,044 | \$441,900 | \$49.10 |
| Other Residential | 1 | 0.1% | 0.1 | 0.0% | 2 | 11,385 | \$607,000 | \$102.27 |
| Duwamish Total | 1,996 | | 4120.9 | | 1,999 | 48,528,852 | \$2,194,145,570 | \$12.22 |



Rents, Duwamish MIC, 2012-2017



Vacancy, Duwamish MIC, 2012-2017

2013 Q4

2014 Q1 2014 Q2 2014 Q3 2014 Q3 2014 Q4

All Commercial

3 Q3

201

2012 Q4

2012 Q3

2013 Q1

2013 Q2

Source: CoStar, 2017 Note: "2017 Q1" covers January 1 – February 2, 2017

These exhibits compare average vacancy rates and rental rates for Duwamish MIC industrial and commercial properties over the last five years, using data from CoStar.

As shown, the value of rent for commercial space has risen steadily over the period from 2012 to 2017, with a slight dip in the past year. Commercial rent values reached a peak of around \$34.50 in the third quarter of 2015, which represents an increase of 33% from the beginning of 2012.

The value of rent for industrial space has seen a slower increase from \$7.94 in Q2 of 2012 to \$9.93 at the beginning of 2016 and has been mostly flat through 2016.

Commercial vacancy rates have decreased significantly between 2012 and 2017, reaching the lowest rate in Q1 of 2017 of 2.1% from 5.7% at the beginning of 2012.

2015 Q1 2015 Q2

Industrial vacancy rates have also seen a downward trend during the same period. In the first quarter of 2017 vacancy rates for industrial space were approximately 1.2%, down from 3.6% in the second quarter of 2012.

6.0%

5.0%

4.0%

3.0%

2.0%

1.0%

0.0%

1.2%

2017 Q1

2016 Q4

1.2%

2016 Q3

2016 Q2

2016 Q1

2015 Q4

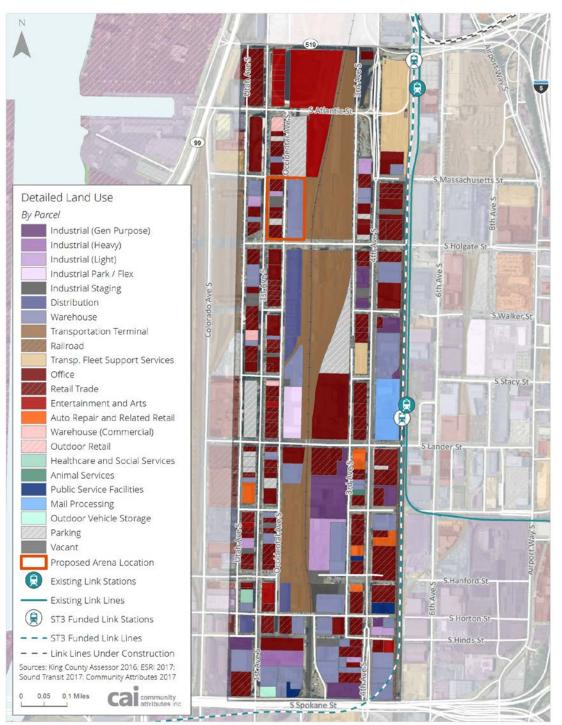
2015 Q3

Industrial

SoDo Neighborhood Notable Mixed Use Area

This area within SoDo stands out with more space converted in commercial uses than elsewhere in the City (see area shown in map). In this particular area of SoDo, the predominant use is the railroad switching yards. Rail terminal uses alone utilize 20% of the space in this area. Of the parcels that remain, excluding parcels that are either vacant or surface parking only, 69% (142 parcels) are for commercial and retail use (57% of land area), and 31% (65 parcels, 43% of land) are industrial in nature.

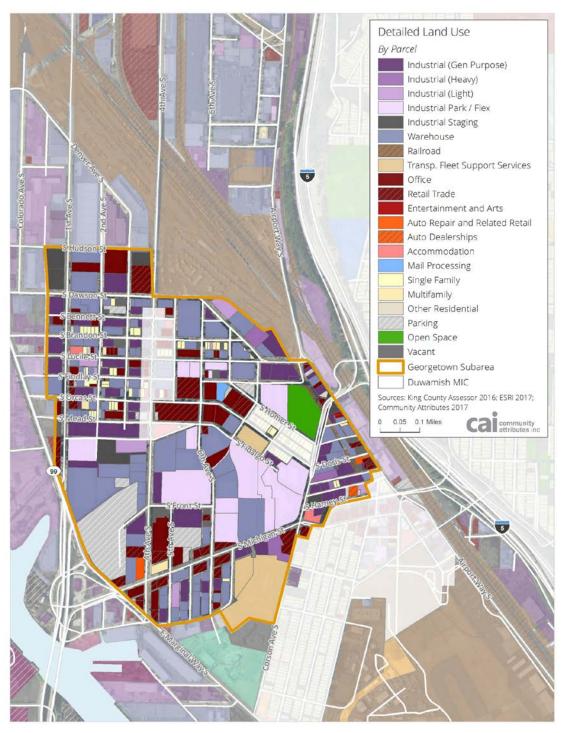
| Detailed Land Use | Parcels | Land SqFt | % SqFt of All Uses |
|--------------------------------------|---------|-----------|-----------------------|
| Retail Trade | 83 | 1,850,166 | 18% |
| Office | 30 | 1,067,710 | 11% |
| Entertainment and Arts | 13 | 715,281 | 7% |
| Public Service Facilities | 4 | 261,436 | 3% |
| Auto Repair and Related Retail | 6 | 136,612 | 1% |
| Warehouse (Commercial) | 2 | 26,760 | 0.3% |
| Outdoor Vehicle Storage & Retail | 2 | 46,535 | 0.5% |
| Healthcare & Animal Services | 2 | 32,088 | 0.3% |
| Non-Industrial Uses | 142 | 4,136,588 | 41% |
| Transportation Terminal | 12 | 2,018,425 | 20% |
| Railroad | 4 | 38,050 | 0.4% |
| Rail Uses | 16 | 2,056,475 | 20% |
| Warehouse | 40 | 1,454,767 | 14% |
| Industrial(Gen Purpose) | 9 | 497,656 | 5% |
| Transp. Fleet Support Services | 2 | 421,840 | 4% |
| Industrial(Light) & Industrial Parks | 8 | 385,979 | 4% |
| Distribution | 4 | 284,680 | 3% |
| Industrial(Heavy) | 1 | 88,920 | 0.9% |
| Industrial Staging | 1 | 49,070 | 0.5% |
| Industrial Uses | 65 | 3,182,912 | 32% |
| Parking | 13 | 528,640 | 5% |
| Vacant | 15 | 173,073 | 2% |
| Other Uses | 28 | 701,713 | 7% |



Georgetown Neighborhood Notable Mixed Use Area

This area in Georgetown is predominantly industrial when comparing total square footage, but the number of non-industrial parcels is slightly higher (see area shown in map). Two sections within the highlighted area are considered outside of the MIC. The summary table below includes those areas, which are a majority residential. The amount of land used by warehouses is slightly higher than all nonindustrial uses combined. The diversity of land uses in the area also stands out, both in industrial and non-industrial parcels.

| Detailed Land Use | Parcels | Site SqFt | % SqFt of All Uses |
|---------------------------------------|---------|-----------|-----------------------|
| Warehouse | 100 | 2,987,898 | 28% |
| Industrial Park / Flex | 13 | 1,536,593 | 14% |
| Industrial(Gen Purpose) | 54 | 1,447,179 | 13% |
| Transportation Fleet Support Services | 3 | 654,288 | 6% |
| Industrial Staging | 6 | 326,765 | 3% |
| Industrial(Light) | 6 | 211,943 | 2% |
| Industrial(Heavy) | 4 | 152,390 | 1% |
| Railroad | 1 | 1,011 | 1% |
| Industrial Uses | 187 | 7,318,067 | 67% |
| Retail Trade | 39 | 809,562 | 7% |
| Office | 40 | 776,952 | 7% |
| Residential | 99 | 452,357 | 4% |
| Open Space | 1 | 223,500 | 2% |
| Accommodation | 6 | 102,143 | 1% |
| Auto Repair and Related Retail | 2 | 41,832 | 0% |
| Mail Processing | 1 | 28,168 | 0% |
| Auto Dealerships | 1 | 16,800 | 0% |
| Other Services | 1 | 11,982 | 0% |
| Entertainment and Arts | 2 | 7,568 | 0% |
| Non-Industrial Uses | 192 | 2,470,864 | 23% |
| Parking | 17 | 852,380 | 8% |
| Vacant | 28 | 203,094 | 2% |
| Other Uses | 45 | 1,055,474 | 10% |

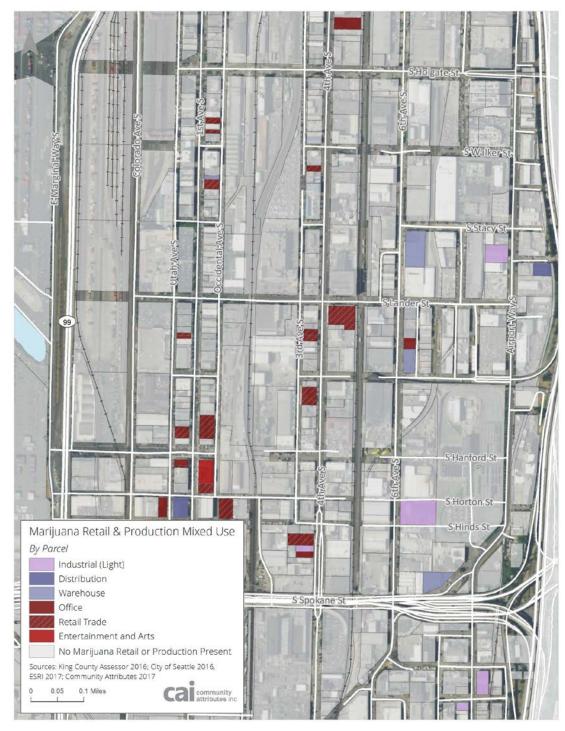


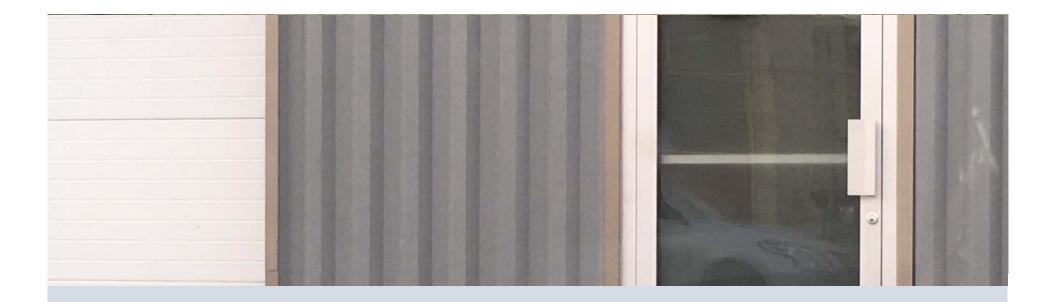
Marijuana Processors and Retailers

Due to laws that dictate where marijuana related businesses can be located, many end up in industrial areas. Within Seattle's MICs, the largest concentration of marijuana processors and retailers is found in the SoDo neighborhood. Very few are within the BINMIC boundary compared to those present in the Duwamish.

Marijuana related businesses within the Seattle MICs share parcels with both industrial and non-industrial uses as detailed below.

| Detailed Land Use | Acres | % of Acreage |
|----------------------------------|-------|--------------|
| Industrial(Light) | 6.2 | 29% |
| Retail Trade | 6.3 | 29% |
| Warehouse | 3.4 | 16% |
| Office | 2.5 | 11% |
| Distribution | 1.2 | 5% |
| Entertainment and Arts | 0.8 | 4% |
| Industrial(Gen Purpose) | 0.8 | 4% |
| Industrial Flex | 0.6 | 3% |
| General Land Use | | |
| Industrial | 12.3 | 56% |
| Non-Industrial | 9.7 | 44% |
| Total Marijuana Related Activity | 21.9 | |





Employment Analysis

Employment and Industrial Land Analysis

Understanding jobs based on industrial lands is important for policy makers to assess the economic benefits that come from lands zoned for industrial use.

Other metrics are equally if not more important in measuring the economic value of industrial lands; these include:

- The characteristics of these jobs, such as whether high skill positions are not easy to replace or found elsewhere in the labor market.
- Business revenues.
- Infrastructure and production assets on industrial lands.
- Tax revenues generated through activities on industrial lands, including direct business revenues (e.g. B&O, sales tax) and retail sales tax revenues supported through worker income expenditures across the region.

This snapshot of employment provides an indicator of demand, but does not fully characterize demand for industrial lands. Real estate market data demonstrating prices and land available for sale or rent provides the best indicator of demand for land.

Factors that are changing the way jobs reflect demand for land include the following, some of which are off-setting and even within each category are off-setting considerations.

• Land as a production input. The demand, both in type and character, is evolving over time, even for industrial activities. One trend observed in Germany and elsewhere is the emergence of "Manufacturing 4.0," involving types of production that are cleaner and rely on additive manufacturing. Cleaner processes may have less of the negative externalities commonly associated with industrial activities, e.g. noise.

- **Robotics and automation**, yielding higher productivity but also lower employment demand per unit of output on industrial land.
- **Density of jobs** on industrial parcels, and the types of jobs.

Industrial codes are not land use codes

- Industrial codes refer to the type of economic activity, but the extent to which industrial land is a requirement will vary within any given industry.
- Industrial NAICS can have a commercial land use. For example, even within manufacturing there are space needs for administrative work and other non-industrial activities.
- Similarly, retail NAICS can have an industrial use.

Next steps

- We will apply revised land use data labels (industrial versus non-industrial) to PSRC geocoded jobs by parcel. This will allow us to tabulate jobs across each MIC based on actual land use, and not by NAICS.
- After completion of the land use parcel review, CAI will submit this list of parcels to the PSRC for aggregations.
- Jobs by land use classification will provide an informative and alternative approach to assessing the economic value of industrial lands, given that there exist parcels coded as industrial but are primarily used for nonindustrial activities.

Methodology – Industrial Activity Definition

List of industry sectors and NAICS codes included in industrial activities definition

To be consistent with PSRC's 2015 Industrial Lands Analysis report, this study uses similar definitions for industrial activities. The following changes have been made to the original definitions:

- Because of data suppression issues, what was previously a separate category called Utilities was included under the Administrative, support and waste management grouping. Similarly, Health Care and Social Assistance was grouped with the Other Services category.
- A new classification was added to cover commercial fishing.
- 511210 Software publishers was excluded from the Information category.

| CAI Category | NAICS Code Industry Code Description | CAI Category | NAICS Code Industry Code Description |
|-----------------------------------|--|---------------------------------|--|
| | 236 Construction of Buildings | | 511110 Newspaper publishers |
| Construction | 237 Heavy and Civil Engineering Construction | | 511120 Periodical publishers |
| | 238 Speciality Trade Contractors | | 511130 Book publishers |
| | 311 Food | | 511140 Directory and mailing list publishers |
| | 312 Beverage and Tobacco Product | Information | 511191 Greeting card publishers |
| | 313 Textile Mills | | 511199 All other publishers |
| | 314 Textile Product Mills | | 51211 Motion Picture and Video Production |
| | 315 Apparel | | 515 Broadcasting |
| | 316 Leather and Allied Product | | 517 Telecommunications |
| | 321 Wood Product | Deal Cente and Deatel | 53113 Mini Warehouse and Self-Storage |
| | 322 Paper | Real Esate and Rental | 53212 Truck Rental and Leasing |
| | 323 Printing and Related Support | and Leasing | 5324 Machinery/Equipment Rental and Leasing |
| | 324 Petroleum and Coal Products | Professional, Scientific | |
| Manufacturing | 325 Chemical | and Technical | 54185 Display Advertising |
| 5 | 326 Plastics and Rubber Products | | 221 Utilities |
| | 327 Nonmetallic Mineral Product | | 561612 Security Guards and Patrol |
| | 331 Primary Metal | | 56162 Security Systems |
| | 332 Fabricated Metal Product | | 56171 Extermination and Pest Control |
| | 333 Machinery | Administrative, support, | 56172 Janitorial |
| | 334 Computer and Electronics | waste management & utilities | 56173 Landscaping |
| | 335 Electrical Equipment, Appliance, and Component | | 56174 Carpet and Upholstery Cleaning |
| | 336 Transportation Equipment | | 56179 Other Services to Buildings and Dwelling |
| | 337 Furniture and Related Product | | 56191 Packaging and Labeling |
| | 339 Miscellaneous | | 562 Waste Management and Remediation |
| | 423 Merchant Wholesalers (Durable) | Accommodation and | 72232 Caterers |
| Wholesale Trade | 424 Merchant Wholesalers (Non-durable) | Food Services | 72233 Mobile Food Services |
| | 425 Electronic Markets, Agents and Brokers | | 62191 Ambulance Services |
| | 4542 Vending Machine Operators | • | 621991 Blood and Organ Banks |
| Retail Trade | 454311 Heating Oil Dealers | | 62421 Community Food Services |
| Transportation and Warehousing | 481 Air Transportation | Other Services | 8113 Commercial and Ind. Equip Repair |
| | 482 Rail Transportation | | 811412 Appliance Repair and Maintenance |
| | 483 Water Transportation | | 81233 Linen and Uniform Supply |
| | 484 Truck Transportation | | 812332 Industrial Launderers |
| | 485 Transit and Ground Passenger Transportation | Fishing | 1141 Fishing |
| | 486 Pipeline Transportation | Ū | 5 |
| | 487 Scenic and Sightseeing Transportation | | |
| | 488 Support Activities for Transportation | | |
| | 491 Postal Service | | |
| | 492 Couriers and Messengers | | |
| | | | |
| | 493 Warehousing and Storage | | |

Source: Industrial Lands Analysis for the Central Puget Sound Region, Appendix B (March 2015)

Methodology – Industrial Activity Definition

Employment data used in this study was provided by the Puget Sound Regional Council (PSRC). The estimates were obtained for both covered and total employment at the level of industry sectors included in the industrial activities definition for each MIC and the city. However, there were two important departures from the PSRC employment estimates, discussed below.

Fishing Jobs Estimates

The estimates for fishing jobs provided by PSRC were considered to be low, based on the significant role of self-employed workers in this fishing sector (including sole proprietors and partnerships). The fishing industry in general tends to be disproportionately comprised of self-employed workers relative to other sectors of the economy. This became further the case when in 2013 Washington state exempted most fishing crew wages from unemployment tax regardless of where the vessel operates. Under the law, employers who operate boats with 10 or fewer workers who are paid wages as a share of the value of the vessel's catch are not required to report these employees for taxation purposes.

CAI estimated that in 2015, the proportion of self-employed fishing jobs in Washington was 75% of total employment, i.e. 5,000 out of the 6,670 statewide jobs in fishing were among the self-employed or the ratio of total-to-covered jobs was 4:1. As most of the statewide fishing jobs are concentrated in the Puget Sound region, this ratio was considered relevant to the geography of this study and was applied to adjust the PSRC covered employment estimates for fishing at the MICs and city level. For example, the PSRC covered employment estimate for the city was around 550 jobs and it was assumed this does not include self-employment. Using the statewide ratio of total-to-covered jobs of 4:1, we estimated that there are just over 2,100 fishing jobs in Seattle.

The data used for the CAI estimates is derived from two sources: the Quarterly Census of Employment and Wages (QCEW) and Nonemployer Statistics (NES) published by the Census Bureau. QCEW data is reported at the county level and represents employment by employer location. NES data is used to estimate the total number of self-employed workers in the industry.

Information Sector Jobs Estimates

The PSRC estimates for the Information sector were adjusted to exclude software publishing jobs, which are included within the broader industry code for publishing and printing (NAICS 511). The following methodology was applied:

- At the MIC level we estimated the number of jobs in each MIC for NAICS 5112 using employment data from Hoovers and subtracted from the total PSRC jobs estimates for the Information sector; for BINMIC, the main employer in the software publishing industry is Big Fish Games while for Duwamish there were several smaller employers such as Ixio Corporation, Industrial Generosity, Inc. and Graymatter Software.
- At the city level we estimated the proportion of jobs that are not software publisher jobs from total jobs for the Information sector for King County in 2015 and applied that proportion to the total PSRC jobs estimated for the Information sector for the same year. The data used to calculate this proportion was from the Bureau of Labor Statistics and is reported at the county level.

Methodology

In addition to total job estimates from PSRC broken down by industrial and non-industrial activities and type of employment (covered and self-employed), our analysis also includes:

- Industrial job estimates by educational requirements and median wage levels for this part of the analysis we use educational requirements and wage level data by detailed occupation from the Bureau of Labor Statistics. This data provides a median wage value and information on typical education needed for entry for each 6-digit SOC occupation. Because this data is at the occupational level, we need to convert the PSRC industrial employment estimates to occupational employment estimates. We use the industry occupation matrix provided by the Employment Security Department which indicates the distribution of industry employment between occupations to generate industrial occupational employment estimates. This analysis is performed for each of the three geographies in this study.
- Industrial Job Estimates by Occupation, major groups (2-digit SOC) this is a summary of occupational employment estimates for industrial jobs at the 2-digit SOC level in each MIC and citywide and is done following the conversion of industrial employment estimates to occupational employment estimates.
- Industrial Job Estimates for Leading Occupations, detailed groups (6-digit SOC) this is a summary of industrial occupations with the most number of jobs in each MIC and citywide.

Employment Analysis – Seattle-Tacoma-Bellevue (MSA)

Industrial Job Estimates by Educational Requirements and Median Wage Levels

Seattle-Tacoma-Bellevue (MSA) 2015

| | Less than \$25,000 | \$25,000 to \$50,000 | \$50,000 to \$75,000 | More than \$75,000 | Data not available | Total |
|-----------------------------------|-----------------------|-------------------------|-------------------------|-----------------------|-----------------------|---------|
| High school diploma or equivalent | 7,142 | 141,622 | 104,668 | 10,782 | 1,924 | 266,139 |
| No formal educational credential | 105,229 | 117,113 | 4,440 | - | 43 | 226,824 |
| Bachelor's degree | - | 1,390 | 34,020 | 71,085 | 8,040 | 114,535 |
| Postsecondary nondegree award | - | 16,684 | 5,689 | 1,768 | 3,507 | 27,648 |
| Associate's degree | 274 | 853 | 5,498 | 2,933 | 1,227 | 10,786 |
| Some college, no degree | - | 7,434 | 1,507 | - | 612 | 9,553 |
| Master's degree | - | 139 | 271 | 215 | - | 625 |
| Doctoral or professional degree | - | - | 32 | 219 | 38 | 290 |
| Total | 112,645 | 285,236 | 156,125 | 87,002 | 15,390 | 656,399 |

Source: Washington State Employment Security Department, 2016; U.S. Bureau of Labor Statistics, 2016; Community Attributes, 2016.

Non-Industrial Job Estimates by Educational Requirements and Median Wage Levels

Seattle-Tacoma-Bellevue (MSA) 2015

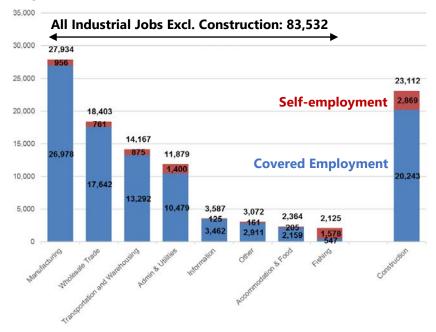
| | Less than \$25,000 | \$25,000 to \$50,000 | \$50,000 to \$75,000 | More than \$75,000 | Data not available | Total |
|-----------------------------------|-----------------------|-------------------------|-------------------------|-----------------------|-----------------------|-----------|
| Bachelor's degree | 290 | 17,220 | 130,820 | 206,825 | 4,250 | 359,405 |
| High school diploma or equivalent | 15,988 | 215,278 | 61,052 | 11,088 | 216 | 303,621 |
| No formal educational credential | 88,361 | 131,947 | 3,010 | - | 827 | 224,146 |
| Postsecondary nondegree award | - | 48,276 | 11,571 | 6,192 | 33 | 66,072 |
| Doctoral or professional degree | - | 190 | 13,298 | 22,071 | 6,362 | 41,920 |
| Some college, no degree | - | 28,476 | 8,893 | - | 978 | 38,347 |
| Associate's degree | 46 | 9,587 | 12,502 | 9,207 | 13 | 31,354 |
| Master's degree | - | 6,061 | 9,749 | 12,145 | - | 27,955 |
| Total | 104,685 | 457,034 | 250,895 | 267,528 | 12,680 | 1,092,821 |

Source: Washington State Employment Security Department, 2016; U.S. Bureau of Labor Statistics, 2016; Community Attributes, 2016.

Employment Analysis – Seattle City Limits

Industrial Job Estimates by Industrial Sector

Citywide 2015



Source: Puget Sound Regional Council 2016, Community Attributes 2016 Note: Other is an aggregation of the following categories: Other Services, Real Estate and Rental and Leasing, Professional, Scientific and Technical, Fishing and Retail Trade

Total Job Estimates

Citywide 2015

| | Covered Employment Excl. Construction | Self-employed Excl. Construction | All Jobs Excl. Construction | Covered Employment | Self- employed | All Jobs |
|----------------|--|--|-----------------------------------|-----------------------|-------------------|----------|
| Industrial | 77,470 | 6,061 | 83,532 | 97,713 | 8,930 | 106,644 |
| Non-Industrial | 454,278 | 42,484 | 496,762 | 454,278 | 42,484 | 496,762 |
| TOTAL | 531,748 | 48,545 | 580,293 | 551,991 | 51,414 | 603,405 |

Industrial Job Estimates by Educational Requirements and Median Wage Levels

Citywide 2015

| | Less than \$25,000 | \$25,000 to \$50,000 | \$50,000 to \$75,000 | More than \$75,000 | Data not available | Total |
|---|--------------------------|----------------------------|----------------------------|--------------------------|-----------------------|---------|
| High school diploma or equivalent | 854 | 24,278 | 21,562 | 2,408 | 1,274 | 50,376 |
| No formal educational credential | 3,972 | 19,668 | 1,000 | - | 2,146 | 26,787 |
| Bachelor's degree | - | 262 | 6,033 | 13,389 | 1,681 | 21,365 |
| Postsecondary nondegree or Associate's degree | 48 | 2,891 | 1,399 | 782 | 1,037 | 6,157 |
| Some college, no degree | - | 1,339 | 334 | - | 139 | 1,813 |
| Master's degree or higher | - | 15 | 54 | 58 | 20 | 146 |
| Total | 4,875 | 48,454 | 30,383 | 16,636 | 6,297 | 106,644 |

- In 2015, total industrial employment in Seattle was 106,644 jobs (including both covered and self-employed workers) which
 represents 18% of total Citywide employment. Approximately 50% of these jobs are located in the BINMIC and Duwamish MIC.
 The majority of the non-MIC industrial jobs are concentrated in four industries: construction, manufacturing, wholesale trade and
 administrative, support, waste management & utilities.
- Of the total number of industrial jobs in the City, 8% represent self-employed workers.
- Manufacturing jobs constituted the largest share of industrial jobs in 2015 (26%), followed by Construction (22%).
- Over 67% of industrial jobs in Seattle require a high school diploma or equivalent or no formal education credential.

Industrial Job Estimates by Occupation, major groups (2-digit SOC)

Citywide 2015

| SOC Description | 2-digit SOC | Industrial Jobs | % of Total Industrial Jobs | % of Total Occupational Employment (Seattle- Tacoma- Bellevue) |
|--|----------------|--------------------|----------------------------------|---|
| Construction and Extraction Occupations | 47 | 16,380 | 15.4% | 10.8% |
| Transportation and Material Moving Occupations | 53 | 15,005 | 14.1% | 6.1% |
| Office and Administrative Support Occupations | 43 | 13,441 | 12.6% | 2.7% |
| Production Occupations | 51 | 12,484 | 11.7% | 6.3% |
| Sales and Related Occupations | 41 | 7,757 | 7.3% | 2.2% |
| Business and Financial Operations Occupations | 13 | 6,270 | 5.9% | 2.5% |
| Building and Grounds Cleaning and Maintenance Occupations | 37 | 5,600 | 5.3% | 6.3% |
| Management Occupations | 11 | 5,533 | 5.2% | 2.9% |
| Installation, Maintenance, and Repair Occupations | 49 | 4,717 | 4.4% | 3.7% |
| Architecture and Engineering Occupations | 17 | 4,672 | 4.4% | 4.4% |
| Computer and Mathematical Occupations | 15 | 4,214 | 4.0% | 1.7% |
| Protective Service Occupations | 33 | 3,013 | 2.8% | 4.3% |
| Food Preparation and Serving Related Occupations | 35 | 2,461 | 2.3% | 0.8% |
| Farming, Fishing, and Forestry Occupations | 45 | 2,388 | 2.2% | 49.6% |
| Arts, Design, Entertainment, Sports, and Media Occupations | 27 | 1,409 | 1.3% | 2.3% |
| Personal Care and Service Occupations | 39 | 472 | 0.4% | 0.4% |
| Healthcare Practitioners and Technical Occupations | 29 | 332 | 0.3% | 0.2% |
| Life, Physical, and Social Science Occupations | 19 | 208 | 0.2% | 0.5% |
| Community and Social Service Occupations | 21 | 161 | 0.2% | 0.3% |
| Legal Occupations | 23 | 58 | 0.1% | 0.2% |
| Education, Training, and Library Occupations | 25 | 41 | 0.0% | 0.0% |
| Healthcare Support Occupations | 31 | 29 | 0.0% | 0.0% |
| Total Industrial | | 106,644 | 100% | |

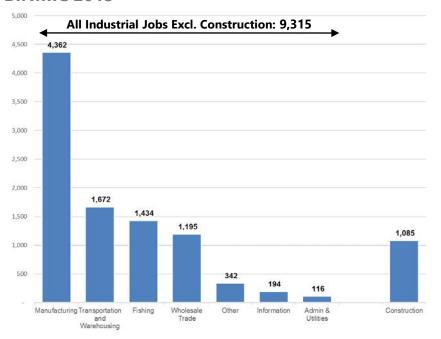
Source: Puget Sound Regional Council, 2016; Washington State Employment Security Department, 2016; U.S. Bureau of Labor Statistics, 2016; Community Attributes, 2016.

Industrial Job Estimates for Leading Occupations, detailed groups (6-digit SOC) Citywide 2015

| SOC Description | 6-digit SOC | % of Total Industrial Jobs | Jobs | Median Wage | Educational Requirement |
|--|----------------|----------------------------------|---------|--------------------|-----------------------------------|
| Sales Representatives, Wholesale and Manufacturing, Except Technical and Scientific Products | 41-4012 | 4.6% | 4,937 | 63,660 | High school diploma or equivalent |
| Laborers and Freight, Stock, and Material Movers, Hand | 53-7062 | 3.7% | 3,987 | 29,570 | No formal educational credential |
| Carpenters | 47-2031 | 3.2% | 3,422 | 53,290 | High school diploma or equivalent |
| Janitors and Cleaners, Except Maids and Housekeeping Cleaners | 37-2011 | 2.5% | 2,687 | 30,440 | No formal educational credential |
| Security Guards | 33-9032 | 2.5% | 2,644 | 30,340 | High school diploma or equivalent |
| Heavy and Tractor-Trailer Truck Drivers | 53-3032 | 2.3% | 2,471 | 44,620 | Postsecondary nondegree award |
| Construction Laborers | 47-2061 | 2.2% | 2,326 | 43,220 | No formal educational credential |
| Fishers and Related Fishing Workers | 45-3011 | 2.0% | 2,128 | Data not available | No formal educational credential |
| Customer Service Representatives | 43-4051 | 1.9% | 2,046 | 36,500 | High school diploma or equivalent |
| General and Operations Managers | 11-1021 | 1.6% | 1,719 | 112,540 | Bachelor's degree |
| Remaining 549 occupations | | 73% | 78,278 | | |
| Total | | 100% | 106,644 | | |

- The Construction and Extraction occupation category was well represented Citywide with more than 16,000 jobs in 2015.
- In 2015, there were around 4,937 Sale Representatives, Wholesale and Manufacturing in Seattle as estimated by PSRC – the largest industrial occupation in the region. These sale representatives had a median wage of \$63,660 and required a high school diploma or equivalent.

Industrial Job Estimates by Industrial Sector BINMIC 2015



Source: Puget Sound Regional Council 2016, Community Attributes 2016 Note: Other is an aggregation of the following categories: Other Services, Real Estate and Rental

and Leasing, Accommodation and Food Services and Professional, Scientific and Technical

Total Job Estimates

BINMIC 2015

| | Covered Employment Excl. Construction | Self-employed Excl. Construction | All Jobs Excl. Construction | Covered Employment | Self- employed | All Jobs |
|----------------|--|--|-----------------------------------|-----------------------|-------------------|----------|
| Industrial | 8,101 | 1,214 | 9,315 | 9,115 | 1,285 | 10,400 |
| Non-Industrial | 9,024 | 815 | 9,839 | 9,024 | 815 | 9,839 |
| TOTAL | 17,125 | 2,029 | 19,154 | 18,139 | 2,100 | 20,239 |

Industrial Job Estimates by Educational Requirements and Median Wage Levels BINMIC 2015

| | Less than \$25,000 | \$25,000 to \$50,000 | \$50,000 to \$75,000 | More than \$75,000 | Data not available | Total |
|---|--------------------------|----------------------------|----------------------------|--------------------------|-----------------------|--------|
| High school diploma or equivalent | 102 | 2,279 | 1,626 | 153 | 184 | 4,345 |
| No formal educational credential | 235 | 1,286 | 69 | - | 1,435 | 3,025 |
| Bachelor's degree | - | 24 | 559 | 1,416 | 240 | 2,239 |
| Postsecondary nondegree or Associate's degree | 3 | 270 | 113 | 94 | 152 | 631 |
| Some college, no degree | - | 104 | 28 | - | 9 | 141 |
| Master's degree or higher | - | 2 | 7 | 6 | 3 | 18 |
| Total | 340 | 3,965 | 2,402 | 1,668 | 2,024 | 10,400 |

- The industrially zoned BINMIC is home to a diverse assortment of businesses, working waterfront, wharfs, shipyards and rail yards. BINMIC North is the home of the North Pacific fishing fleet while the south portion of the BINMIC is dominated by the presence of Seattle's Terminal 91 which supports a variety of industrial activities such as cargo handling, cold storage warehouses, seafood processing and distribution etc.
- Total industrial employment in the BINMIC (including both covered and self-employed workers) summed to 10,400 in 2015 and was just under 10% of Citywide industrial employment and more than half (51%) of total employment in the BINMIC area.
- Of the total number of industrial jobs in the BINMIC, 12% represent self-employed workers, with over 1,000 mainly working in the fishing industry.
- The BINMIC supports intense manufacturing uses. Manufacturing jobs constituted the largest share of industrial jobs in 2015 (42%), followed by Transport and Warehousing (16%).
- Most industrial jobs in the BINMIC require a high school diploma or no formal educational credential.

Industrial Job Estimates by Occupation, major groups (2-digit SOC)

BINMIC 2015

| SOC Description | 2-digit SOC | Industrial Jobs | % of Total Industrial Jobs | % of Total Occupational Employment (Seattle- Tacoma- Bellevue) |
|--|----------------|--------------------|----------------------------------|---|
| Production Occupations | 51 | 1,813 | 17.4% | 0.9% |
| Transportation and Material Moving Occupations | 53 | 1,507 | 14.5% | 0.6% |
| Farming, Fishing, and Forestry Occupations | 45 | 1,457 | 14.0% | 30.3% |
| Office and Administrative Support Occupations | 43 | 1,183 | 11.4% | 0.2% |
| Construction and Extraction Occupations | 47 | 787 | 7.6% | 0.5% |
| Business and Financial Operations Occupations | 13 | 644 | 6.2% | 0.3% |
| Architecture and Engineering Occupations | 17 | 584 | 5.6% | 0.5% |
| Sales and Related Occupations | 41 | 560 | 5.4% | 0.2% |
| Management Occupations | 11 | 485 | 4.7% | 0.3% |
| Computer and Mathematical Occupations | 15 | 476 | 4.6% | 0.2% |
| Installation, Maintenance, and Repair Occupations | 49 | 422 | 4.1% | 0.3% |
| Arts, Design, Entertainment, Sports, and Media Occupations | 27 | 108 | 1.0% | 0.2% |
| Building and Grounds Cleaning and Maintenance Occupations | 37 | 100 | 1.0% | 0.1% |
| Food Preparation and Serving Related Occupations | 35 | 71 | 0.7% | 0.0% |
| Protective Service Occupations | 33 | 55 | 0.5% | 0.1% |
| Personal Care and Service Occupations | 39 | 44 | 0.4% | 0.0% |
| Healthcare Practitioners and Technical Occupations | 29 | 37 | 0.4% | 0.0% |
| Community and Social Service Occupations | 21 | 26 | 0.3% | 0.1% |
| Life, Physical, and Social Science Occupations | 19 | 25 | 0.2% | 0.1% |
| Legal Occupations | 23 | 6 | 0.1% | 0.0% |
| Healthcare Support Occupations | 31 | 4 | 0.0% | 0.0% |
| Education, Training, and Library Occupations | 25 | 4 | 0.0% | 0.0% |
| Total Industrial | | 10,400 | 100% | |

Source: Puget Sound Regional Council, 2016; Washington State Employment Security Department, 2016; U.S. Bureau of Labor Statistics, 2016; Community Attributes, 2016.

Industrial Job Estimates for Leading Occupations, detailed groups (6-digit SOC) BINMIC 2015

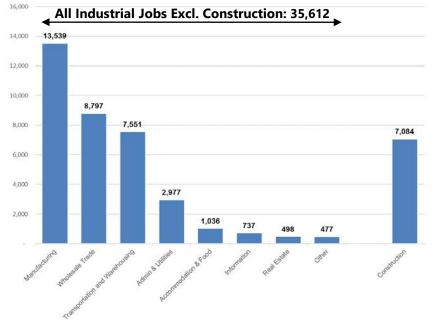
| SOC Description | 6-digit SOC | % of Total Industrial Jobs | Jobs | Median Wage | Educational Requirement |
|--|----------------|----------------------------------|--------|--------------------|-----------------------------------|
| Fishers and Related Fishing Workers | 45-3011 | 13.8% | 1,434 | Data not available | No formal educational credential |
| Laborers and Freight, Stock, and Material Movers, Hand | 53-7062 | 3.6% | 379 | 29,570 | No formal educational credential |
| Sales Representatives, Wholesale and Manufacturing, Except Technical and Scientific Products | 41-4012 | 3.5% | 360 | 63,660 | High school diploma or equivalent |
| Heavy and Tractor-Trailer Truck Drivers | 53-3032 | 2.2% | 234 | 44,620 | Postsecondary nondegree award |
| Team Assemblers | 51-2092 | 1.7% | 180 | 33,570 | High school diploma or equivalent |
| Customer Service Representatives | 43-4051 | 1.6% | 163 | 36,500 | High school diploma or equivalent |
| Carpenters | 47-2031 | 1.6% | 163 | 53,290 | High school diploma or equivalent |
| Aircraft Structure, Surfaces, Rigging, and Systems Assemblers | 51-2011 | 1.4% | 144 | Data not available | High school diploma or equivalent |
| General and Operations Managers | 11-1021 | 1.4% | 144 | 112,540 | Bachelor's degree |
| First-Line Supervisors of Production and Operating Workers | 51-1011 | 1.3% | 134 | 70,380 | High school diploma or equivalent |
| Remaining 549 occupations | | 68% | 7,064 | _ | |
| Total | | 100% | 10,400 | - | |

- The three largest occupational groups by number of industrial jobs were production, transportation and material moving and farming, fishing and forestry occupations.
- In 2015, it was estimated there were around 1,434 Fishers and Related Fishing Workers in BINMIC the largest industrial occupation in the region.

Employment Analysis – Duwamish MIC

Industrial Job Estimates by Industrial Sector

Duwamish MIC 2015



Source: Puget Sound Regional Council 2016, Community Attributes 2016 Note: Other is an aggregation of the following categories: Other Services and Professional, Scientific and Technical

Total Job Estimates

Duwamish 2015

| | Covered Employment Excl. Construction | Self-employed Excl. Construction | All Jobs Excl. Construction | Covered Employment | Self- employed | All Jobs |
|----------------|--|--|-----------------------------------|-----------------------|-------------------|----------|
| Industrial | 34,941 | 671 | 35,612 | 41,844 | 852 | 42,696 |
| Non-Industrial | 23,930 | 1,221 | 25,151 | 23,930 | 1,221 | 25,151 |
| TOTAL | 58,871 | 1,892 | 60,763 | 65,774 | 2,073 | 67,847 |

Industrial Job Estimates by Educational Requirements and Median Wage Levels

Duwamish MIC 2015

| | Less than \$25,000 | \$25,000 to \$50,000 | \$50,000 to \$75,000 | More than \$75,000 | Data not available | Total |
|---|--------------------------|----------------------------|----------------------------|--------------------------|-----------------------|--------|
| High school diploma or equivalent | 398 | 10,259 | 8,612 | 866 | 597 | 20,731 |
| No formal educational credential | 1,676 | 7,423 | 372 | - | 8 | 9,479 |
| Bachelor's degree | - | 56 | 2,379 | 5,743 | 784 | 8,962 |
| Postsecondary nondegree or Associate's degree | 10 | 1,346 | 486 | 387 | 510 | 2,739 |
| Some college, no degree | - | 532 | 141 | - | 58 | 732 |
| Master's degree or higher | - | 3 | 21 | 21 | 8 | 53 |
| Total | 2,084 | 19,619 | 12,011 | 7,017 | 1,965 | 42,696 |

- The Duwamish center functions as the city's principal industrial area and is the Port of Seattle's primary marine shipping area. In 2015 this area included more than 42,000 industrial jobs (including both covered and self-employed workers) within its boundaries, which represent 40% of Citywide industrial employment and approximately 63% of total employment in the Duwamish MIC area.
- Of the total number of industrial jobs in the Duwamish MIC only 2% or 850 jobs are self-employed workers.
- The Duwamish is a major logistics hub, with industrial activities primarily concentrated along the shoreline where port of Seattle cargo operations take place and in three major rail yards, King County's airport and at various sites that serve as locations of freight logistics companies. Jobs in the Duwamish are split mainly among manufacturing, wholesale trade, transportation and warehousing and construction. Manufacturing jobs constituted the largest share of industrial jobs in 2015 (32%).
- The Duwamish MIC is a significant source of jobs for people without a college degree. Over 70% of industrial jobs in the Duwamish MIC require a high school diploma or equivalent or no formal educational credential.

Employment Analysis – Duwamish MIC

Industrial Job Estimates by Occupation, major groups (2-digit SOC)

Duwamish MIC 2015

| SOC Description | 2-digit SOC | Industrial Jobs | % of Total Industrial Jobs | % of Total Occupational Employment (Seattle- Tacoma- Bellevue) |
|--|----------------|--------------------|----------------------------------|---|
| Transportation and Material Moving Occupations | 53 | 7,263 | 17.0% | 2.9% |
| Production Occupations | 51 | 5,873 | 13.8% | 3.0% |
| Office and Administrative Support Occupations | 43 | 5,854 | 13.7% | 1.2% |
| Construction and Extraction Occupations | 47 | 5,063 | 11.9% | 3.3% |
| Sales and Related Occupations | 41 | 3,452 | 8.1% | 1.0% |
| Business and Financial Operations Occupations | 13 | 2,636 | 6.2% | 1.1% |
| Management Occupations | 11 | 2,250 | 5.3% | 1.2% |
| Architecture and Engineering Occupations | 17 | 2,019 | 4.7% | 1.9% |
| Installation, Maintenance, and Repair Occupations | 49 | 1,989 | 4.7% | 1.6% |
| Computer and Mathematical Occupations | 15 | 1,852 | 4.3% | 0.8% |
| Building and Grounds Cleaning and Maintenance Occupations | 37 | 1,507 | 3.5% | 1.7% |
| Food Preparation and Serving Related Occupations | 35 | 1,095 | 2.6% | 0.4% |
| Protective Service Occupations | 33 | 802 | 1.9% | 1.1% |
| Arts, Design, Entertainment, Sports, and Media Occupations | 27 | 468 | 1.1% | 0.8% |
| Personal Care and Service Occupations | 39 | 171 | 0.4% | 0.2% |
| Healthcare Practitioners and Technical Occupations | 29 | 123 | 0.3% | 0.1% |
| Farming, Fishing, and Forestry Occupations | 45 | 109 | 0.3% | 2.3% |
| Life, Physical, and Social Science Occupations | 19 | 86 | 0.2% | 0.2% |
| Community and Social Service Occupations | 21 | 34 | 0.1% | 0.1% |
| Legal Occupations | 23 | 22 | 0.1% | 0.1% |
| Education, Training, and Library Occupations | 25 | 16 | 0.0% | 0.0% |
| Healthcare Support Occupations | 31 | 11 | 0.0% | 0.0% |
| Total Industrial | | 42,696 | 100% | |

Source: Puget Sound Regional Council, 2016; Washington State Employment Security Department, 2016; U.S. Bureau of Labor Statistics, 2016; Community Attributes, 2016.

Industrial Job Estimates for Leading Occupations, detailed groups (6-digit SOC) Duwamish MIC 2015

| SOC Description | 6-digit SOC | % of Total Industrial Jobs | Jobs | Median Wage | Educational Requirement |
|--|----------------|----------------------------------|--------|-------------|-----------------------------------|
| Sales Representatives, Wholesale and Manufacturing, Except Technical and Scientific Products | 41-4012 | 5.4% | 2,324 | 63,660 | High school diploma or equivalent |
| Laborers and Freight, Stock, and Material Movers, Hand | 53-7062 | 4.6% | 1,948 | 29,570 | No formal educational credential |
| Heavy and Tractor-Trailer Truck Drivers | 53-3032 | 2.7% | 1,172 | 44,620 | Postsecondary nondegree award |
| Carpenters | 47-2031 | 2.5% | 1,055 | 53,290 | High school diploma or equivalent |
| Customer Service Representatives | 43-4051 | 2.1% | 890 | 36,500 | High school diploma or equivalent |
| Janitors and Cleaners, Except Maids and Housekeeping Cleaners | 37-2011 | 1.8% | 764 | 30,440 | No formal educational credential |
| General and Operations Managers | 11-1021 | 1.7% | 716 | 112,540 | Bachelor's degree |
| Construction Laborers | 47-2061 | 1.7% | 708 | 43,220 | No formal educational credential |
| Security Guards | 33-9032 | 1.6% | 692 | 30,340 | High school diploma or equivalent |
| Light Truck or Delivery Services Drivers | 53-3033 | 1.5% | 640 | 34,820 | High school diploma or equivalent |
| Remaining 549 occupations | | 74% | 31,785 | | |
| Total | | 100% | 42,696 | | |

- The Transportation and Material Moving occupation category was well represented in the Duwamish MIC with more than 7,000 jobs in 2015.
- In 2015, there were around 2,324 Sales Representatives (Wholesale and Manufacturing, Except Technical and Scientific Products) in the Duwamish MIC as estimated by PSRC – the largest industrial occupation in the region. These sales representatives had a median wage of \$63,660.



Infrastructure

Freight Infrastructure

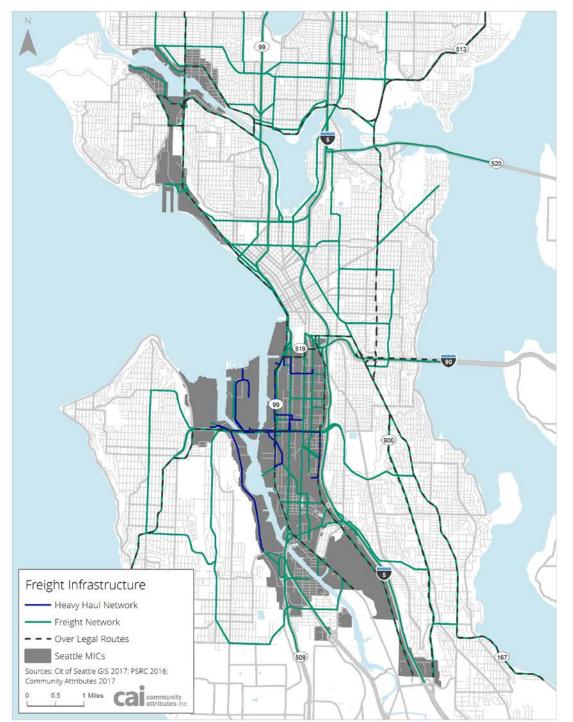
A system of marine terminals, railroads and rail spurs, roadways and airports serve the MICs and accommodate marine, truck and rail freight that is critical to the success and continuing job growth of industrial activities in those regions. There are many different types of freight generators in these areas that require raw materials that must arrive by truck or rail, and they produce goods that must be delivered by truck or rail.

In the BINMIC, land use is dominated by transportation and marine uses. Commercial fishing is an example of marine use that is a major generator of truck traffic. Fishing results in perishable goods that require processing or cold storage and are moved to processing plants or cold storage plants in both MICs. While fresh fish can be sold from the processing plants, frozen fish and fish products are sold wholesale from the cold storage facilities.

Transportation and warehousing related land uses are most predominant in the Duwamish MIC and generate significant truck and freight travel. The large intermodal rail terminals accommodate substantial truck volumes moving containers between the port and rail, the multiple marine terminals, and Boeing Field. The King County International Airport or Boeing Field has 17 acres devoted to air cargo and warehousing. Other key truck-trip generating land uses in the Duwamish MIC are manufacturing, wholesale and construction materials.

To preserve and improve freight transportation mobility and access, the City adopted a Major Truck Street (MTS) network as part of Seattle's 2005 Transportation Strategic Plan (TSP). The network was made up of arterial streets that accommodate significant freight movement through the City, and connect to and from major freight traffic generators. Analysis conducted for the City of Seattle Freight Master Plan (FMP) in 2016 identified differences between where and how goods move through the city and the 2005 MTS network.

The MTS network was replaced with the extended freight network (illustrated in green in the map) to meet the city's changing freight mobility needs. Supplementing the freight network, and distributed throughout the city, are the Over Legal Routes - specific routes that provide for oversized and overweight trucks. Lastly, the Heavy Haul Network denotes those streets that allow heavier cargo containers to be transported between the Port of Seattle, industrial businesses, and rail yards with appropriate permits.



Freight Infrastructure – continued

The following are key interstate and major roadway links crossing the two MICs:

- Interstate 5 runs along the eastern edge of the Duwamish MIC with several points of direct access.
- Interstate 90 runs east from the northeast corner of the Duwamish MIC.
- State Route 99 runs north/south along the Duwamish waterway and connects the MIC with downtown Seattle and North Seattle to the north and with the SeaTac International Airport to the south.
- 15th Avenue W and 15th Avenue NW is the main route in BINMIC connecting the area to Holman Road and State Route 99 in the north and Denny Way to Interstate 5 in the south.

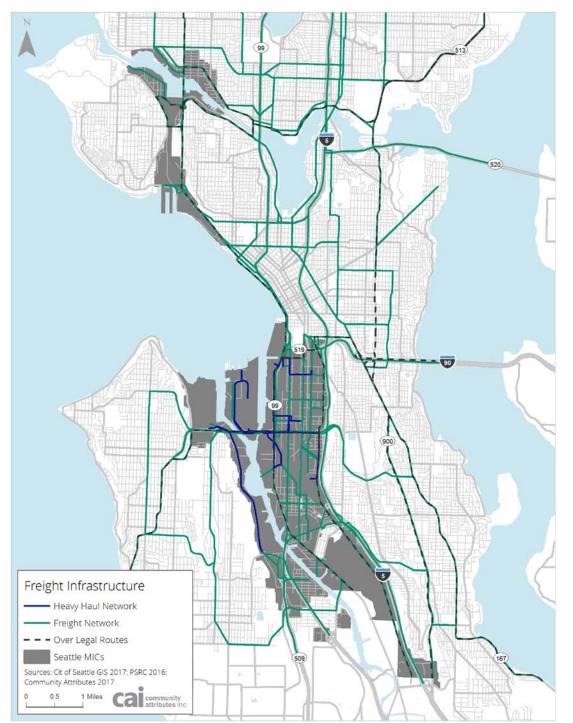
Freight Rail Lines

Within the BINMIC, there are two primary freight facilities:

- The BNSF mainline runs between Elliott Avenue W and the Elliott Bay Bike Trail before entering Terminal 91 between the Queen Anne and Magnolia neighborhoods. The rail line crosses a movable bridge west of the Ballard Locks and runs north between Seaview Avenue and the Loyal Heights neighborhood.
- The Ballard Terminal Railroad operates on a single-track that is a spur of the BNSF mainline. This rail line serves some of the maritime industry and businesses located along Shilshole Avenue NW.

Within the Greater Duwamish MIC there are four primary freight rail facilities, supplemented by ondock rail facilities at the Port terminals:

- The BNSF mainline railroad tracks runs between 1st Avenue S and 4th Avenue S from the Great Northern Tunnel near the 4th Avenue S / S Washington Street intersection down south parallel to Airport Way and I-5. Several small spur tracks along the mainline serve adjacent businesses.
- The BNSF Seattle International Gateway (SIG Yard) is divided into two facilities, the North SIG Yard, which is accessed by trucks from S Massachusetts Street at Colorado Avenue, and Main SIG/Stacy, which is accessed by trucks from S Hanford Street east of E Marginal Way.
- The Amtrak Seattle King Street Coach Yard maintenance facility extends south from Edgar Martinez Drive S to south of S Walker Street, east to 3rd Avenue S, and across the rail spur line that serves the King Street Coach Yard.
- The Union Pacific Argo Yard (intermodal).



Sound Transit Link Light Rail

Only the north east area of the Duwamish MIC is currently connected to the Light Rail system through two stations: SODO, located in the SODO neighborhood of Seattle and Stadium station, located at the intersection of SODO Busway and Royal Brougham Way.

Sound-Transit 3, which represents the new phase of high-capacity transit improvements for central Puget Sound, will connect the Duwamish MIC to West Seattle and to BINMIC and North Seattle. Three new stations located on the eastern border of the Ballard-Interbay MIC will provide a link to the rest of the network.

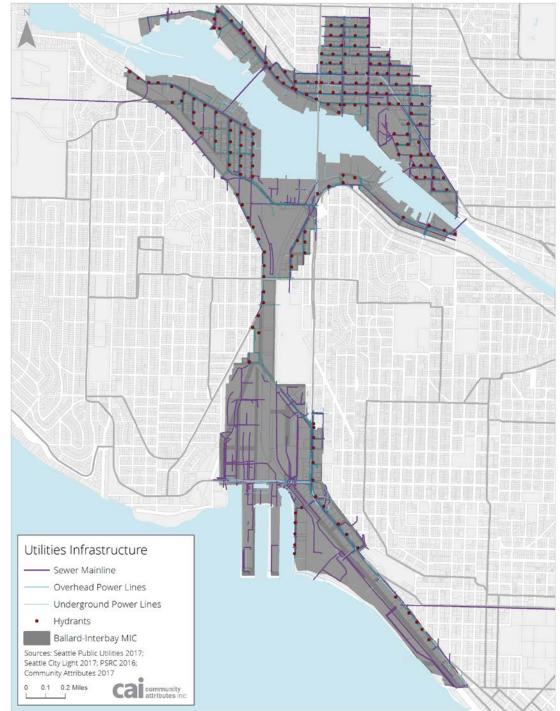
Transportation and land use are strongly connected and ST3 is likely to have an impact on shaping land use by providing the infrastructure required to improve accessibility and mobility. Increased access to land raises its potential for development, and more development generates additional travel.



Public Utilities - BINMIC

Within the industrial subareas, information was collected regarding the location of existing utilities infrastructure such as power lines, sewer mainline and hydrants within the Ballard-Interbay MIC.

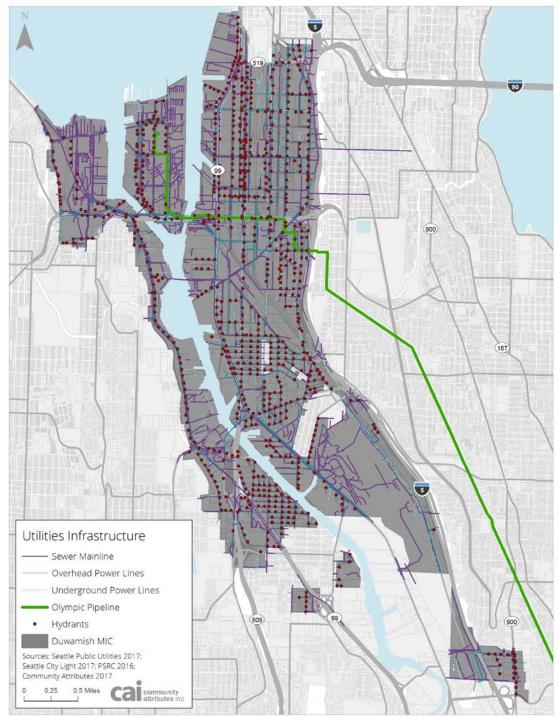
Due to the sensitive nature of the locations of Seattle's main water lines, they have not been mapped.

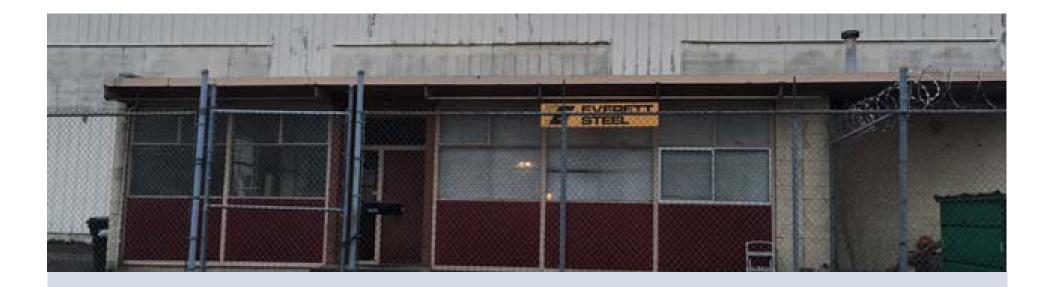


Public Utilities - Duwamish

Within the industrial subareas, information was collected regarding the location of existing utilities infrastructure such as power lines, sewer mainline and hydrants within the Duwamish MIC.

Due to the sensitive nature of the locations of Seattle's main water lines, they have not been mapped.





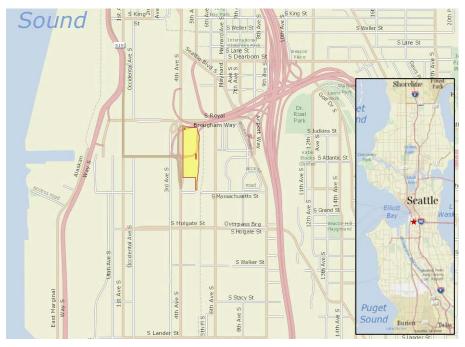
Appendices

Appendix A – Present Use not Ownership

Metro Maint & Operations (7666204685)

- Land use defined by Assessor as **Terminal** (Auto/Bus/Other).
- The King County Metro Ryerson Base is located on this parcel and consists of an office building used both as an office and as a garage for services repairs and a parking lot for buses.
- The owner of this parcel is the Washington State Government.
- Although the parcel is publicly owned, the categorization is based on present land use and not on ownership.
- Land use for this property was reviewed and categorized as Transportation Fleet Support Services – Transportation because this parcel serves as a bus base and the office is auxiliary to the bus base. An Office tag in our parcels categorization database denotes the secondary use as an office.

Location of Metro Maint & Operations



Source: King County Department of Assessments, 2016

List of Buildings at Metro Maint & Operations

| Commercial Building Description | | Building Gross Sq Ft | Share of Total |
|---------------------------------|-----------------------|----------------------------|-------------------|
| OFFICE BUILDING | OFFICE BUILDING (344) | 51,025 | 100% |
| TOTAL | | 51,025 | |

Source: King County Department of Assessments, 2016

Appendix A – Multiple buildings with different uses

Department of Transportation (2924049062)

- Land use defined by Assessor as Utility, Public.
- Multiple buildings are located on this parcel and have different uses e.g. garage, service repair, industrial light manufacturing and office building.
- Google aerial view shows that the WA State Department of Transportation District 1 Traffic Operations are located on this parcel.
- For parcels with multiple buildings with different land uses, the predominant land use was determined by the building with the largest square footage.
- Approximately 74% of all built square footage on the Department of Transportation parcel is used as garage for service repairs.
- Land use for this property was reviewed and tagged as Transportation Fleet Support Services - Transportation because the property is mainly being used for service or repair of vehicles by a government agency.

Location of DOT District 1 Traffic Operations



Source: King County Department of Assessments, 2016

List of Buildings at DOT District 1 Traffic Operations

| Commercial Building Decription | Predominant Use | Building Gross Sq Ft | Share of Total |
|-----------------------------------|--------------------------------------|----------------------------|-------------------|
| REPAIR GAR | GARAGE, SERVICE REPAIR (528) | 22,316 | 22% |
| CITY TRANSPORTATION BLDG | INDUSTRIAL LIGHT MANUFACTURING (494) | 18,000 | 18% |
| OFFICE | OFFICE BUILDING (344) | 8,508 | 9% |
| BLDGS 4 THRU 14 | GARAGE, SERVICE REPAIR (528) | 51,210 | 51% |
| TOTAL | | 100,034 | |

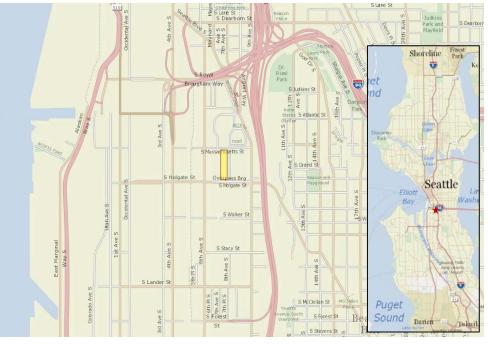
Source: King County Department of Assessments, 2016

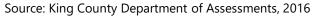
Appendix A – Unoccupied building

Pacific Alaska Forwarding (7666203450)

- Land use defined by Assessor as Terminal(Auto/Bus/Other).
- Several buildings are located on this parcel with different past predominant uses such as industrial light manufacturing, warehouse distribution and equipment shed.
- All buildings on this parcel are currently unoccupied. The previous tenant was Pacific Alaska Forwarding which provided freight transportation services.
- The largest building on this parcel in terms of square footage was used as a warehouse for distribution.
- For parcels with unoccupied buildings, the ٠ categorization is based on the last predominant land use.
- Land use for this property was reviewed and tagged as Distribution – Industrial due to the latest predominant use, along with an unoccupied flag.

Location of Pacific Alaska Forwarding





List of Buildings at Pacific Alaska Forwarding

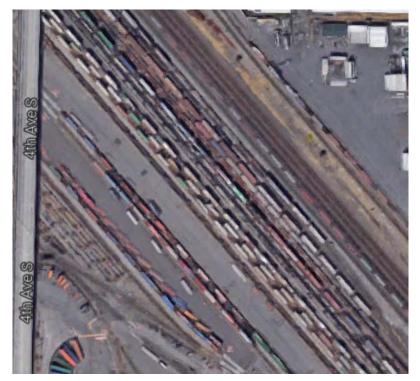
| Commercial Building Description | Predominant Use | Building Gross Sq Ft | Share of Total |
|------------------------------------|-------------------------------------|----------------------------|-------------------|
| WAREHOUSE | INDUSTRIAL LIGT MANUFACTURING (494) | 3,200 | 10% |
| TRUCK TERMINAL | WAREHOUSE, DISTRIBUTION (407) | 25,880 | 83% |
| EQUIPMENT SHED | EQUIPMENT SHED (472) | 2,016 | 6% |
| TOTAL | | 31,096 | |

Source: King County Department of Assessments, 2016

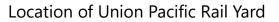
Appendix A – Vacant land actively used in industrial use

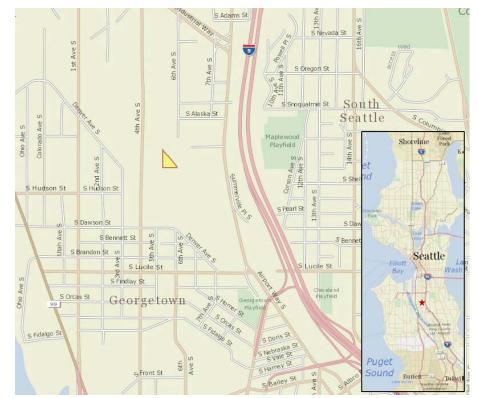
Union Pacific Rail Yard (6604000100)

Aerial view of Union Pacific Rail Yard



Source: Google Earth, 2016





Source: King County Department of Assessments, 2016

- Land use defined by Assessor as Vacant (Industrial).
- Vacant parcels with no buildings that are actively used for industrial purposes have been categorized accordingly based on their predominant present use.
- Land use for this property was reviewed and classified as **Transportation Terminal** because it represents a rail yard with railroad tracks used for keeping rolling stock stored of the mainline.

Appendix A – Vacant land actively used as industrial staging

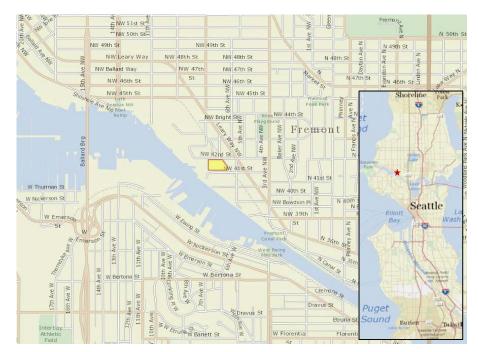
Northwest Marble & Terrazzo (7446000020)

Aerial view of Northwest Marble & Terrazzo



Source: Google Earth, 2016

Location of Northwest Marble & Terrazzo



Source: King County Department of Assessments, 2016

- Land use defined by Assessor as Vacant (Industrial).
- Vacant parcels with no buildings or improvements have been categorized as 'Industrial staging' if they are actively used for storage or other industrial purposes.
- Land use for this property was reviewed and classified as **Industrial staging Industrial** because it is currently used for storing concrete mixing transport trucks and cement blocks. Since concrete is being sold at this location, the retail component has been flagged.

Appendix B – BINMIC Permit Data

We received data on the building permits issued for all zones within the MIC where the proposed use was different from the current use. These include permits issued for changes to the occupancy of an existing building, for the development of new buildings as well as for remodeling and renovations (uses can be changed when you renovate or remodel buildings). Given the broad range of activities for which permits can be issued, those highlighted here have a subtype designation of "new".

| Address | Application Date | | | Application Use | Current Land Use | Suggested Land Use |
|-----------------------|---|------------|---|-------------------|------------------|--------------------|
| | | | Construct office, retail and restaurant building with accessory parking garage and occupy per | General Retail; | | |
| 5423 SHILSHOLE AVE NW | 1/11/2016 | | plans. | Office | Vacant | Retail Trade |
| | | | Establish use as manufacturing, construct | | | |
| | - / / / / / / / / / / / / / / / / / / / | | commercial building with surface parking, and | | | |
| 933 NW 49TH ST | //11/2013 | | occupy, per plan. | Warehouse | Warehouse | Warehouse |
| 907 NW BALLARD WAY | 6/22/2016 | | Establish use as retail and construct a commercial building, occupy per plan. | General Retail | Office | Retail Trade |
| | 0, 22, 2020 | | Construct new retail building and surface parking | | | |
| 951 NW BALLARD WAY | 6/16/2016 | | and occupy, per plan. | Multipurpse Ret | Office | Retail Trade |
| | | | | | | |
| | | | Establish use and construct warehouse building | | | |
| 4445 26TH AVE W | 4/4/2012 | 10/23/2012 | and occupy per plan. | Warehouse | Warehouse | Warehouse |
| | | | | | | |
| 3445 16TH AVE W | 1/20/2010 | | Grading and construction of foundation and prefabricated steel building, per plan. | Storage | Warehouse | Warehouse |
| | 1/20/2010 | | Construct new retail building with surface parking | Storage | Warehouse | Warehouse |
| 1700 W ARMORY WAY | 2/19/2015 | | and occupy per plans. | General Retail | Office | Retail Trade |
| | | | | | | |
| | | | Establish retail use and construct a commercial | | | |
| | | | building for "Total Wine" with surface parking, | | | |
| 1550 W ARMORY WAY | 1/16/2015 | 10/14/2015 | occupy per plans. | General Retail | Retail Trade | Retail Trade |
| | | | Construct minor marine repair and marine sales & | Warehouse: Vessel | | |
| 2360 W COMMODORE WAY | 5/21/2013 | | service building and occupy, per plans. | Rep Mnr | Warehouse | Ship Yard |
| | | | Construct marine repair/ storage and office | | | |
| 2356 W COMMODORE WAY | 8/7/2015 | | building and occupy, per plans. | Sale Small Boat | Vacant | Ship Yard |

Appendix B – Duwamish Permit Data

We received data on the building permits issued for all zones within the MIC where the proposed use was different from the current use. These include permits issued for changes to the occupancy of an existing building, for the development of new buildings as well as for remodeling and renovations (uses can be changed when you renovate or remodel buildings). Given the broad range of activities for which permits can be issued, those highlighted here have a subtype designation of "new".

| Address | Application Date | Issue Date | Permit Description | Application Use | Current Land Use | Suggested Land Use |
|-----------------------------|------------------|------------|--|---------------------------------------|----------------------------|-------------------------|
| 609 S BRANDON ST | 4/4/2012 | 1/25/2013 | Establish use and construct new commercial building with surface parking, per plan. | Office | Industrial(Light) | Office |
| 5400 AIRPORT WAY S | 7/29/2014 | | | Warehouse | Industrial(Light) | Warehouse |
| 306 S RIVER ST | 4/6/2011 | 4/6/2011 | Establish use as warehouse, construct and occupy per plan. | Warehouse | Warehouse | Warehouse |
| 252 S CHICAGO ST | 12/7/2013 | 7/28/2014 | | General Mfg | Vacant | Industrial(Gen Purpose) |
| 503 S ROYAL BROUGHAM WAY | 8/16/2012 | 8/14/2013 | Establish use as passenger terminal for Greyhound. Install factory-built terminal and canopy structures and occupy per plans. | Transp Facility | Transportation Terminal | Transportation Terminal |
| 1501 1ST AVE S | 1/8/2010 | 5/25/2010 | Establish use and construct new 6-story office building with street-level retail/restaurant and below grade parking and occupy per plan. Restaurant occupancy under separate permit, shell & core only this permit (North bldg only this permit.) | Restaurant; Office; General Retail | Outdoor Retail | Office |
| 1201 ALASKAN WAY S | 10/5/2011 | | Construct mitigation facility at Port of Seattle Terminal #46 for the SR 99 deep bore tunnel staging. Specifically, construction of a new crane maintenance building, and occupy per plan. | Transp Facility | Marine Terminal | Marine Terminal |
| 910 SW SPOKANE ST | 5/20/2011 | 10/19/2011 | Phased project: Construction of an atrium office building and occupy (through shell and core only), | Office | Ship Yard | Office |
| 2400 HARBOR AVE SW | 8/5/2013 | | Change of use from cargo terminal (Port of Seattle) to outdoor (vehicle) storage (private) and construct accessory office (1) 28'x64' modular structure and entry ramp, occupy per plan. | | Transportation Terminal | Outdoor Vehicle Storage |

Appendix C – Real Estate Market Data

Industrial real estate market rents and vacancy rates were obtained from CoStar in February 2017, and cover the past five years. The same information was gathered for three areas – the entire City of Seattle, BINMIC, and Duwamish MIC. This information relates to properties classified as being "industrial" or "flex" in type by CoStar, and may not exactly match those considered industrial in use by this analysis. CoStar groups properties "based on the presence of improvements, structural characteristics of these improvements, and on the tenant use or intended use of these improvements."

The following CoStar definitions were included in the analysis:

- **Industrial** buildings are "adapted for a combination or uses such as assemblage, processing, and/or manufacturing products from raw materials or fabricated parts. Additional uses include warehousing, distribution, and maintenance facilities."
- **Flex** buildings are "designed to be versatile, which may be used in combination with office, research and development, quasi-retail sales, and including but not limited to industrial, warehouse, and distribution uses. At least half of the rentable area of the building must be used as office space."

The same process was used to gather data for all commercial properties. For these searches, the only property types that were omitted were residential and vacant land. Specifically, the included property types were office, retail, hospitality, health care, specialty, and sports & entertainment.

59