

MUNICIPAL SECONDARY MARKET DISCLOSURE INFORMATION COVER SHEET

Submitted to
Municipal Securities Rulemaking Board ("MSRB")
pursuant to Securities and Exchange Commission rule 15c2-12
June 16, 2020

Issuer's Name: **Port of Seattle**

CUSIP Numbers: Information relates to all securities issued by the issuer having the following six-

digit number: <u>735387</u>, <u>735388</u>, <u>735389</u>, <u>735371</u>, <u>735397</u>

Description of information attached: Annual Disclosure Report

Number of pages of attached information: 30 pages in this document including cover sheet. The

Audited Financial Statements, as required under SEC rule 15c2-12, are filed separately.

Fiscal Period Covered: January 1, 2019 to December 31, 2019

I hereby represent that I am authorized by the issuer or its agent to distribute this information publicly:

*Dan Thomas*Dan Thomas (Jun 18, 2020 14:02 PDT)

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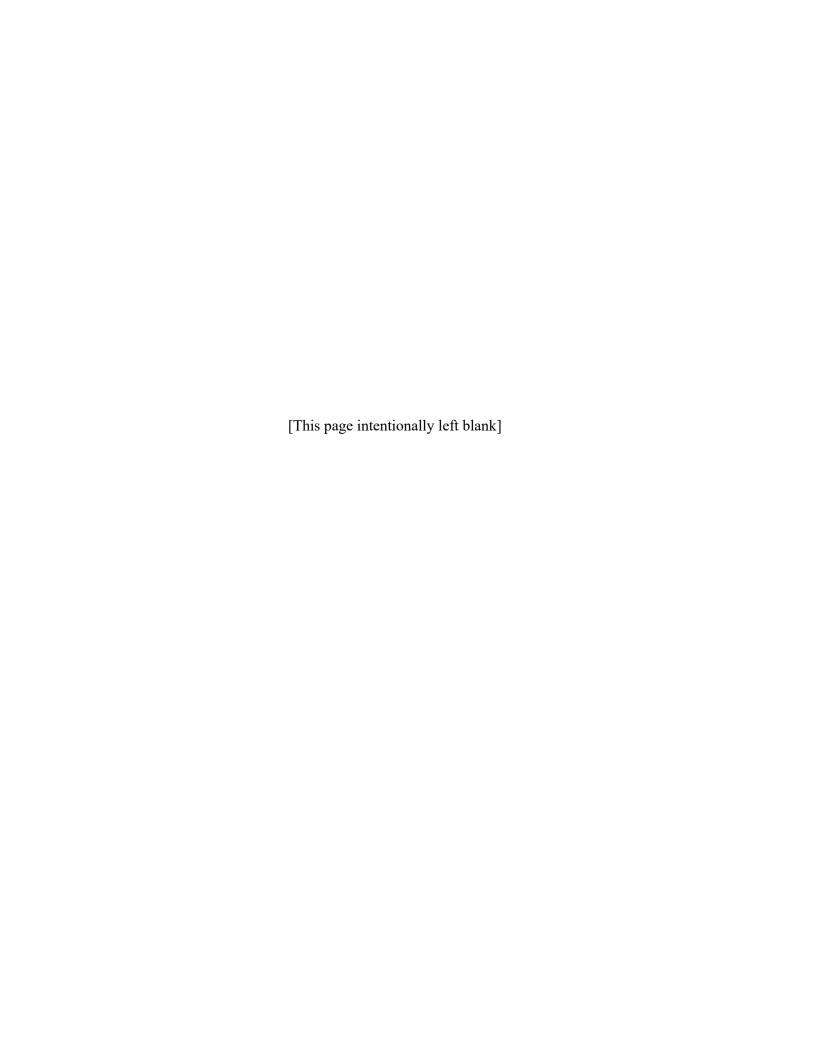


TABLE OF CONTENTS

An important note regarding historical financial and operating information. The information contained in this filing is historical information provided pursuant to the Port's continuing disclosure undertakings and as of the respective dates specified herein. The publication of this information does not constitute or imply any representation regarding any other financial, operating or other information about the Port or its bonds. The filing of this notice shall not, under any circumstances, create any implication that there has been no change in the affairs of the Port or in the other matters described herein since the dates as of which such information is provided.

In particular, this historical information does not reflect the COVID-19 pandemic ("COVID-19") and related adverse impacts on the level of economic activity both within and outside of the area served by the Port, demand for air travel and commodities, the financial condition of the airline and shipping industries, and net revenues of the Port. This historical information also does not reflect actions taken by the Port in response to COVID-19. Historical information should be read with this, and other limitations of historical information, in mind. The Port has separately filed voluntary disclosure regarding some of the impacts of COVID-19 as of June 12, 2020, based on available information and subject to a number of limitations outlined in the voluntary disclosure filing.

I. <u>Issues Covered in this Annual Disclosure Report</u>	1
II. Statement of Changes to Continuing Disclosure	2
General Port and Financial Information:	
Port Labor Relations	3
Port Outstanding Debt	3
Port of Seattle Limited Tax G.O. Bond Debt Service	3
Port of Seattle Surety Bonds	4
Port of Seattle Revenue Bond Debt Service	5
Tax Levy: Recent Tax Levy Activity	5
Insurance	6
Changes in the Identity of the Port's Treasurer	9
Changes in the Port's Investment Policy	9
Airport Operations:	
Percentage of Domestic and International Flights	10
Enplanement Market Share by Airline	10
Number of Passenger, Charter, and All - Cargo Airlines	11
Number of Domestic Daily Non-stop Cities Served	11
Percentage of Enplanements Traveling to Asia	11
Customer Facility Charge Rate	11
Percentage of Origin and Destination (O&D) Passengers	11
Primary Domestic Origin and Destination Markets	12
Scheduled International Service	13
Non-Stop Scheduled Departures by Airline	14
Airport Business Arrangements	15
Sources of Aviation Division Operating Revenue	17

Calculation of Aeronautical Revenues	18
Sources of Aviation Division Operating Expenses	19
Changes of PFC Authorization, Additional Pledged Revenue, and Projects to be	19
Funded	
PFC Coverage Calculations	20
PFC Unspent Authority & First Lien Sufficiency Covenant	21
Airport Grants Awarded	21
Non-Airport Operations:	
Container Volumes	22
North Harbor Exports and Imports to and from Asia (in TEU's)	22
Container Cargo Carriers Calling at the North Harbor	23
Container Terminals – South Harbor	24
Container Terminals – North Harbor	24
Non-Container Terminal Leases	25
Non-Airport Operating Revenues and Expenses	26

 $Source\ is\ Port\ of\ Seattle\ unless\ otherwise\ indicated$

I. Issues Covered in this Annual Disclosure Report:

Six-digit CUSIP Number 735388

- Subordinate Lien Revenue Bonds, Series 1999A ("99A")
- o Revenue Bonds, Series 2003A ("03A")

Six-digit CUSIP Number 735389

- o Revenue Refunding Bonds, Series 2004 ("04")
- o Revenue Bonds, Series 2009B-1 and 2009B-2 ("09AB")
- o Intermediate Lien Revenue and Refunding Bonds, Series 2010A, 2010B and 2010C ("10ABC")
- o Revenue Refunding Bonds, Series 2011A and 2011B ("11AB")
- o Intermediate Lien Revenue and Refunding Bonds, Series 2012A, 2012B and 2012C ("12ABC")
- o Intermediate Lien Revenue and Refunding Bonds, Series 2013 ("13")
- o Intermediate Lien Revenue and Refunding Bonds, Series 2015A, 2015B and 2015C ("15ABC")
- o Intermediate Lien Revenue Refunding Bonds, Series 2016 ("16")
- o First Lien Revenue Refunding Bonds, Series 2016A, 2016B, 2016C ("16ABC")
- Intermediate Lien Revenue and Refunding Bonds, Series 2017A, 2017B, 2017C and 2017D ("17ABCD")
- o Intermediate Lien Revenue Bonds, Series 2018A, 2018B ("18AB")
- o Intermediate Lien Revenue Bonds, Series 2019 ("19")

Six-digit CUSIP Number 735387

- o Passenger Facility Charges Revenue Bonds, Series 1998A ("98PFC")
- o Passenger Facility Charges Revenue Refunding Bonds, Series 2010A ("10PFC")

Six-digit CUSIP Number 735397

o Special Facility Revenue Refunding Bonds (SEATAC Fuel Facilities LLC), Series 2013 ("13SF")

Six-digit CUSIP Number 735371

- o Limited Tax General Obligation Refunding Bonds 2004C ("04GO")
- o Limited Tax General Obligation Bonds, Series 2011 AMT ("11GO")
- o Limited Tax General Obligation Bonds, Series 2013A and 2013B ("13GO")
- Limited Tax General Obligation and Refunding Bonds, Series 2015 ("15GO")
- o Limited Tax General Obligation Bonds, Series 2017 ("17GO")

Note: The Port is exempt from the continuing disclosure requirements of SEC Rule 15c2-12 for the following variable rate demand bonds, while in daily or weekly mode:

- o SUBORDINATE LIEN REVENUE BONDS SERIES 1997 (AMT) (WA) --- CUSIP 735388H52
- o SUBORDINATE LIEN REVENUE BONDS SERIES 2008 (AMT) (WA) --- CUSIP 735389LY2

The Port has, however, chosen to voluntarily disclose historical Annual Disclosure and external financial reporting information for these bonds, but has no obligation to do so in the future.

II.	Statement of Changes t	to Continuing Dis	closure
No	changes.		

Port Labor Relations

As of April, 2020 approximately 1,051 employees belong to bargaining units under 22 labor contracts.

Port Outstanding Debt (in millions of dollars)

Type of Debt	12/31/2019
General Obligation ⁽¹⁾	\$ 335
Revenue	
Senior Lien (2)	266
Intermediate Lien	3,050
Subordinate Lien	
Long-term ⁽³⁾	201
Commercial Paper (4)	250
Other	
PFC - Revenue Bonds	67
Special Facility Revenue Bonds - Fuel Hydrant	69
TOTAL	\$ 4,238

Note: Totals may not foot as a result of rounding.

Port of Seattle Limited Tax G.O. Bond Debt Service (in thousands of dollars)

			Total Debt
Year	Principal	Interest	Service
2019	\$26,920	\$16,527	\$43,447

^{(1) 100%} of the Port's General Obligation debt is non-voted. See FN 5 of the Comprehensive Annual Financial Report (CAFR) for a listing of General Obligation issues, maturity dates and amounts outstanding.

⁽²⁾ Senior Lien Debt Outstanding shown includes accumulated accreted interest from the 2009 B-2 Capital Appreciation Bonds of \$25.05 million at 12/31/2019.

⁽³⁾ Long-term Subordinate lien debt consists of approximately \$186.73 million in variable rate debt and approximately \$14.38 million in fixed rate debt.

⁽⁴⁾ The total authorized amount of Commercial Paper program is \$250 million. Total outstanding CP as of 12/31/2019 was \$17.66 million.

Port of Seattle Surety Bonds as of 12/31/2019

Surety Bonds for Port Revenue Bonds that are not secured by Common Reserve Funds

	Reserve		
	Final Maturity	Requirement (\$)	Surety Provider
First Lien Bond Series			
Series 2003A	2021	\$13,373,451	MBIA ⁽¹⁾
Subordinate Lien Bond Seri	es		
Series 1999AB	2020	\$18,505,263	FGIC ⁽²⁾

First Lien Common Reserve Funds

The First Lien Common Reserve Requirement at 12/31/2019 is \$12,516,720, and is provided for by cash and securities. Only the 2011B Revenue Bonds and 2016BC Revenue Refunding Bonds are secured by the First Lien Common Reserve.

Intermediate Lien Common Reserve Funds

The Intermediate Lien Reserve Requirement at 12/31/2019 is \$179,337,532, calculated pursuant to the Intermediate Lien Master Resolution, and is provided for by cash and securities. All Intermediate Lien Parity Bonds are secured by the Intermediate Lien Common Reserve.

⁽¹⁾ Reinsured and administered by National Public Finance Guarantee Corporation.

⁽²⁾ Reinsured by MBIA and currently reinsured and administered by National Public Finance Guarantee Corporation.

Port of Seattle Revenue Bond Debt Service (1) (in thousands of dollars)

		12/31/2019
First Lien Bonds (2)	Interest	\$ 12,307
	Principal	32,445
Intermediate Lien Bonds	Interest	130,070
	Principal	80,490
Subordinate Lien Bonds (3)	Interest	4,638
	Principal	31,550
Subordinate Lien Notes (Commercial Paper) (4)	Interest	641
	Principal	335

⁽¹⁾ These amounts are reported Gross of Capitalized Interest and any Premium or Discount Amortization. Principal amounts do not include refundings. Debt service in this schedule may not represent debt service in the coverage calculation.

Tax Levy: Recent Tax Levy Activity(1) (in dollars)

2019 Tax Year

2019 Port District Assessed Valuation	\$ 606,623,698,132
Maximum Levy	104,177,556
Total Tax Levy	74,161,765
Total Tax Levy Rate (2)	0.12
2019 LTGO Bond Debt Service	43,447,118
Tax Levy Allocable for General Purposes	30,714,648

Note: Please refer to the 2019 CAFR (Schedules 13 and 14 in the Statistical Section) for more information on recent tax levy activity.

⁽²⁾ This amount excludes Accreted Interest on the 2009B-2 Capital Appreciation Bonds.

⁽³⁾ Includes optional redemptions of the 2008 VRDB and 1997 VRDB of \$8.99 million and \$8.93 million, respectively.

⁽⁴⁾ The total authorized amount of Commercial Paper (CP) program is \$250 million, but actual amount outstanding varies each year. CP debt service (above) is based on an amortization of outstanding CP at December 31, 2019 using the year-end Yield to Maturity rate of the 40-Bond Index (as published in *The Bond Buyer*). These debt service amounts are also used in the calculation of the Net Revenue Schedule, as included in the statistical section of the Port's CAFR. In 2019, the Port actually paid down \$101 million of CP principal.

⁽¹⁾ The Maximum Levy is per the "Levy Limit Worksheet – 2019 Tax Roll" from the King County Assessor's Office. All other figures can be found in the King County Assessor's Annual Report - 2019.

⁽²⁾ Per \$1,000 of assessed value.

Insurance

General Overview

The Port has a comprehensive risk management program that financially protects the Port against loss from adverse events to its property, operations, third-party liabilities, and employees. The Port's insurance year for liability coverage runs from October 1, 2019 to October 1, 2020. The Port's insurance year for property coverage runs from July 1, 2020 to July 1, 2021. The Port utilizes the services of Alliant Insurance Services for the placement of its liability and property insurance. Alliant was selected through a competitive selection process. All of the Port's insurance carriers are rated "A" or better by the A.M. Best & Company and include American International Group, Liberty Mutual, Atlantic Specialty Company, Lexington, Navigators Insurance, and National Union.

Property Insurance

The Port maintains a comprehensive property insurance program for loss of and damage to Port property, including business interruption and equipment breakdown with a \$1 billion per-occurrence limit and a \$500,000 per-occurrence deductible for Aviation Division properties and \$250,000 elsewhere. Terrorism coverage is purchased through the London market and is provided with a sub-limit of \$350 million per occurrence. Coverage for flood is capped at an annual aggregate of \$50 million above a flat \$500,000 deductible. The total estimated replacement cost of insured Port property is \$6.313 billion. The Port does not purchase earthquake insurance for its insured property unless it is part of a builder risk property insurance policy specific to a project under construction. Property insurance coverage extends to contractors of the Port working on Port assets, for property damage to the work or improvements, that are in the contractor's scope of work, and that have been scheduled to the Port's insurer. Property not in the scope of work, not scheduled with the insurer, and adjacent Port property the contractor is not working on, is not covered for the contractor. This "course of construction" coverage has a maximum limit of \$50 million per project. Many of these types of projects are upgrades or restoration to existing assets, in which a new asset is not created, such as re-reroofing an existing roof or runway re-paving. Projects under construction (or restoration) over \$50 million must be specifically underwritten under a separate policy, and these policies are referred to as builder risk policies.

Builder Risk (Property Insurance for Construction in Process)

Larger projects, typically over \$50 million in completed values require separate property insurance during the time the assets are being constructed. These are referred to as builder risk policies that cover the asset and value of the assets as they are constructed and completed. Both the owner and contractor have an insurable interest in the policy for physical loss to the asset up until the completion of the project. Upon project completion, the value of the asset is then transferred to the owner's insurance policy for coverage throughout its operational life cycle. Additional insurance was purchased through a separate builder risk insurance policy for Phase II of the North Satellite Renovation and Expansion Project to cover this second phase from June 1, 2019 to August 1, 2021.

A similar builder risk policy was purchased separately for the International Arrivals Facility (IAF) in April 2017. This policy was extended through March 31, 2021. Another builders risk policy was purchased for the Terminal 5 Modernization Project which has two phases and an insured construction value of about \$185 Million which includes soft costs and delay in completion. This builders risk policy runs from July 15, 2019

through December 30, 2022. These various builder risk policies will insure the interests of both the Port and the contractor(s). Coverage for terrorism, flood, and earthquake is included in the builder risk policies.

Liability Insurance

The Port purchases excess non-aviation commercial general liability (namely bodily injury and property damage coverage) insurance, which covers losses involving actual or alleged bodily injury and/or property damage that arises from claims made against the Port by third parties. This is a primary policy with a \$1 million per occurrence (claim) retention for general liability occurrences and a limit of \$10 million per occurrence. In addition to this primary policy is an excess marine policy with coverage up to a \$50 million per occurrence limit, which provides coverage for Port marine exposures (cargo, cruise, marina, and terminal operations). This excess liability policy also includes coverage for the Port's non-aviation operational, automobile, employee benefits, and foreign liability exposures. Coverage includes claims resulting from bodily injury and property damage arising from terrorism acts (under the Terrorism Risk Insurance Program Reauthorization Act of 2007 and reauthorized in 2015). The Port also has a London-based terrorism liability policy that offers \$15 million of limits per occurrence and in the annual aggregate for acts of terrorism (whether certified or not) that would apply to any Port operation at any Port location.

The Port purchases a separate airport operator's primary and excess liability insurance policy which covers liability claims from third parties that involve property damage and/or bodily injury arising out of airport operations. The limit of liability is \$500 million with a \$1 million per occurrence (claim) retention. The annual policy retention aggregate is \$1 million. Coverage for events stemming from terrorism and/or war (malicious acts) is included under the Airport operator's primary insurance policy up to a limit of \$100 million.

Liability insurance is also purchased to cover exposures and liabilities that could stem from the wrongful or non-intentional acts of Port employees, directors, and Commissioners (Public Official Liability), and employment practices liability (\$15 million aggregate limit/\$1.5 million per claim retention); fiduciary liability (\$5 million limit/no deductible), and law enforcement liability (\$10 million limit/\$1.5 million per wrongful act retention). The Port also purchases an employee dishonesty policy (also known as a fidelity bond) protecting the Port from liability due to the dishonesty and/or fraudulent acts of Port employees. This policy has a \$5 million limit. The Port self-insures its workers' compensation exposure. The Port also insures its vessels for liability under a separate policy with limits of \$1 million per occurrence. The Port has a foreign liability master policy that provides liability coverage for property damage and bodily injury for Port employees when engaged in foreign travel. This policy also has coverage for emergency medical expenses and coverage for kidnap and ransom. Finally, the Port has a cyber-liability policy that provides limits up to \$10 million in the annual aggregate for various cyber exposures and liability, including breach notification response and expenses, cyber extortion, and damage to data including business interruption.

Third-Party Agreements

Contractors, tenants, and lessees are required to carry at least \$1 million of commercial general liability insurance (up to \$25 million or more for large construction projects and higher-risk projects) and automobile liability insurance of at least \$1 million (\$5 million for automobiles operated on the non-movement part of the aircraft operations area and \$1 million for automobiles operated on the aircraft movement area of the aircraft operations area). The Port requires airline tenants, with aircraft operations on the airfield at the Airport, to provide between \$5 million and \$300 million per occurrence liability limits. Ground handlers, working for the airlines on the airfield and under license to the Port, are required to carry a minimum of \$5

million per occurrence of general liability insurance and \$5 million per occurrence of automobile liability insurance. Contractors and other third-party vendors working for the Port must also provide proof of workers' compensation coverage for their employees as well as State "stop-gap" coverage that covers employers' liability. The Port requires all contractors, tenants, and lessees to include the Port as an "additional insured" on their policies of commercial general liability insurance, along with a waiver of subrogation in favor of the Port, and endorsement that requires these parties' insurance to be primary and non-contributory relative to any general liability insurance the Port carries. All contracts and lease agreements require that the Port and its employees, officers, and Commissioners are to be held harmless and indemnified for all actual and alleged claims that arise out of the acts of the Port's contractors, consultants, vendors, licensees, and lessees. Professionals such as engineers, architects, and surveyors are also required to carry professional liability (errors and omissions) insurance for work they do for the Port, with minimum limits of \$1 million per claim or wrongful act.

Owner Controlled Insurance Program

The Airport's Capital Improvement Program ("ACIP") construction projects (built between 2001 and 2008) were insured against third-party general liability claims for property damage and bodily injury under policy that was part of the Owner Controlled Insurance Program ("OCIP") that expired on December 31, 2008. All ACIP work completed prior to the OCIP termination date continued to be covered for potential future claims for property damage and bodily injury through December 31, 2016. The run-out period has ended and there are no open or outstanding claim obligations remaining relative to this former policy. The collateral agreement has ended and there are no more funds to be returned to the Port or to be paid to the Port.

All potential claims that may arise from errors and omissions involving professional work were covered under an OCIP policy covering contactor's pollution liability and errors and omissions (from professional work of engineers and architects). The policy period in which the work leading to the liability occurred ended on December 31, 2018 with a 10-year tail reporting period for claims noted following the termination of the policy. The Port secured this policy with collateral that was paid prior to December 31, 2000. One claim against this policy was reported in 2018, prior to the end of the 10-year tail reporting period. The 10-year tail reporting period ended on December 31, 2018, in Q2 of 2019, the Port received the balance of the collateral, along with interest, in an amount that equaled \$1,296,431. The Port submitted a claim in May 2018 against the OCIP professional liability coverage policy for damages associated with the glass wall at the Central Terminal Building at the airport. The outcome of this claim is unknown. This was the only claim submitted against the policy. There are no more open policies or collateral agreements that remain in effect relative to the OCIP.

Changes in the Identity of the Port's Treasurer

No change.

Changes in the Port's Investment Policy

No change.

For further details on the Port's cash & cash equivalents, and investments as of December 31, 2019, please refer to the Audited Financial Statements included in the 2019 CAFR.

Percentage of Domestic and International Flights

Of the approximately 25.9 million enplaned passengers in 2019, approximately 11.0% were on non-stop flights to international destinations and 89.0% were on domestic flights.

Enplanement Market Share by Airline

		Enplaned	Market
Rank	Airline	Passengers	Share (%)
	Alaska Airlines (1)	10,201,801	39.4
	Horizon Airlines	2,582,284	10.0
1	Alaska Air Group subtotal	12,784,085	49.4
2	Delta Air Lines (2)	6,313,912	24.4
3	United Airlines (3)	1,493,062	5.8
4	Southwest Airlines	1,446,899	5.6
5	American Airlines (4)	1,320,903	5.1
6	Spirit Airlines	301,146	1.2
7	JetBlue Airways	283,296	1.1
	All Others ⁽⁵⁾	1,930,572	7.5
	Airport Total	25,873,875	100.0

Source: Port of Seattle

Note: Totals may not foot due to rounding.

(1) Includes flights operated by SkyWest.

⁽²⁾ Includes Delta Connections (operated by SkyWest and Compass Airlines).

⁽³⁾ Includes United Express (operated by SkyWest).

⁽⁴⁾ Includes flights operated by American Eagle.

⁽⁵⁾ Includes all airlines with a market share of one percent or less.

Number of Passenger, Charter, and All - Cargo Airlines

14 U.S. flagged passenger airlines and 23 foreign flagged passenger airlines served the Airport in 2019.

Source: Official Airline Guide (OAG)

3 charter airlines with more than 1,000 passengers served the Airport in 2019.

Source: Official Airline Guide (OAG)

In 2019, Sea-Tac Airport was served by 8 U.S. flagged all-cargo carriers and 5 foreign flagged all-cargo carriers, each having a market share greater than 0.5%. These figures include passenger airlines that operate all-cargo aircraft. These figures do not include air mail.

Source: As reported to the Port by the airlines

Number of Domestic Daily Non-stop Cities Served

Passenger airlines provided daily non-stop service to 89 domestic cities in 2019.

Source: Official Airline Guide (OAG)

Percentage of Enplanements Traveling to Asia

In 2019, passengers traveling to Asia represented approximately 36.9% of international enplanements and 4.1% of all enplanements.

Customer Facility Charge Rate:

In 2019, the Customer Facility Charge (CFC) remained \$6.00 per rental car transaction day.

Percentage of Origin and Destination (O&D) Passengers

For 2019, the estimated percentage of O&D passengers was 70.2%. O&D passengers are defined as passengers that start or end their trip in Seattle.

Source: U.S. Department of Transportation

Primary Domestic Origin and Destination Markets

Rank	Market (1)	Approximate air miles from Seattle	Share of market, based on enplaned passengers (%) (2)	Average daily non-stop departures
1	Los Angeles, CA	952	11.2	50
2	San Francisco Bay, CA	674	9.9	54
3	Las Vegas, NV	889	4.6	19
4	New York City, NY	2,450	4.2	15
5	Phoenix, AZ	1,121	4.2	17
6	San Diego, CA	1,069	3.7	14
7	Denver, CO	1,037	3.4	19
8	Chicago, IL	1,761	3.3	18
9	Dallas / Ft. Worth, TX	1,722	2.6	15
10	Sacramento, CA	612	2.2	15
11	Boston, MA	2,567	2.0	6
12	Washington, DC	2,408	2.0	7
13	Minneapolis, MN	1,448	1.8	10
14	Honolulu, HI	2,742	1.7	6
15	Salt Lake City, UT	701	1.7	12
16	Spokane, WA	224	1.7	23
17	Atlanta, GA	2,241	1.6	9
18	Anchorage, AK	1,453	1.5	20
19	Houston, TX	1,909	1.5	7
20	Boise, ID	402	1.4	15
21	Orlando, FL	2,553	1.3	2.8
22	Kahului, HI	2,643	1.2	4
23	Austin, TX	1,771	1.1	3
24	Detroit, MI	1,927	1.1	6
25	Palm Springs, CA	987	1.0	4
		Subtotal	71.9	369
		All other cities	28.1	161
		Total	100.0	530

Note: Market share percentages represent an average for the year. Totals may not add to 100% as a result of rounding.

Sources: US Department of Transportation OD1A database; Official Airline Guide (OAG) schedule

Each market includes the major airports within the market.
 Compiled by the Port from U.S. Department of Transportation statistics.

Scheduled International Service

	Percent of International
Country	Seating Capacity (%)
Canada	29.0
United Kingdom	9.9
China	8.9
South Korea	7.9
Japan	7.9
Mexico	7.7
Germany	5.2
Taiwan	4.7
Netherlands	4.4
United Arab Emirates	4.3
France	3.8
Iceland	2.7
Hong Kong	1.7
Ireland	1.6
Singapore	0.5
Total	100.0

Note: Totals may not add to 100% as a result of rounding.

Source: Official Airline Guide (OAG)

Non-Stop Scheduled Departures by Airline

Airline	Average Daily Departures
Alaska Airlines	192
Horizon Air	113
Delta Air Lines	92
Delta Connection/Compass ⁽¹⁾	43
Southwest Airlines	31
United Airlines	27
American Airlines	21
Delta Connection/Skywest ⁽¹⁾	13
Alaska/Skywest ⁽²⁾	10
JetBlue Airways	6
Air Canada Jazz	6
Spirit Airlines	5
American Eagle ⁽³⁾	5
United/Skywest ⁽⁴⁾	2
Hawaiian Airlines	2
Frontier Airlines	2
British Airways	2
Icelandair	1
EVA Air	1
Air Canada	1
Hainan Airlines	1
Sun Country Airlines	1
AeroMexico	1
All Nippon Airways (ANA)	1
Emirates Airlines	1
Virgin Atlantic Airways	1
Lufthansa	1
Korean Air	1
Asiana Airlines	1
Volaris	1
Japan Airlines	1
Air France	1
Condor	1
Norwegian Air UK	1
Cathay Pacific	1
Aer Lingus	1
Xiamen Airlines	<1
Singapore Airlines	<1
Thomas Cook Airlines	<1
Midwest Airlines	<1
Total	590

Note: Enplanements are reported separately in the table entitled, "Enplanement Market Share by Airline" on page 10.

(1) Enplanements are reported under Delta Airlines.

(2) Enplanements are reported under Alaska Airlines.

(3) Enplanements are reported under American Airlines.

(4) Enplanements are reported under United Airlines.

Source: Official Airline Guide (OAG

Airport Business Arrangements

The Airline Agreements

Status of Airline Agreements. In February 2018, the Port reached agreement on key terms for a new Signatory Lease and Operating Agreement ("SLOA IV"), which took effect on June 1, 2018, and applied retroactively to January 1, 2018; it expires on December 31, 2022.

SLOA IV Terms. The Airport derives a significant portion of its revenues from air carriers using the Airport. Pursuant to FAA guidelines, the Airport passes aeronautical costs on to the air carriers. Traditionally this has been accomplished through lease and operating agreements at the Airport. Many of the terms of the SLOA IV agreement are similar to the prior "SLOA III" agreement; key changes include the reduction in revenues shared with the airlines as described under the heading "Revenue Sharing" below and the changes in the gate allocation methodology. SLOA IV limits the number of gates that the Airport can withhold for common use, while also establishing a minimum of six aircraft turns per day for preferential use gates. This provides greater certainty of preferential gate use to airlines while allowing the Airport to maintain adequate flexibility to accommodate carriers at common use gates.

Fee Structure. In calculating each type of rates and charges under SLOA IV, the Port is required to reduce the applicable capital or operating costs by any amounts reimbursed or covered by government grants or PFCs, any insurance or condemnation proceeds or other third-party payments, any reimbursements made by an airline in connection with projects undertaken for the benefit of an airline and any premiums paid by non-signatory airlines. Total costs are comprised of operating and capital costs allocated to the various components of the Airfield and the terminal.

Capital costs include a charge for cash-funded assets placed into service on or after 1992, debt service costs (net of PFCs) allocable to revenue bond-funded capital improvements placed into service, and a debt service coverage fee if necessary to maintain total Airport-related debt service coverage at no less than 125 percent of debt service for that fiscal year. The debt service coverage fee provides a mechanism for the Port to increase charges if necessary to achieve 1.25 times Airport-related debt service coverage.

Revenue Sharing. SLOA IV also provides that if the Airport's net revenue (calculated as provided in SLOA IV) exceeds 125 percent of total Airport-related debt service in any fiscal year, 20 percent of the amount in excess of that threshold was credited to the signatory airlines for 2019 and 0 percent will be credited in 2020-2022. The primary source of revenue shared with the airlines is from non-aeronautical sources.

Airfield Rates and Charges. As defined in SLOA IV, the "Airfield" is comprised of three areas: the Airfield Apron Area (the area immediately adjacent to the terminal building and areas for overnight aircraft parking), the Airfield Movement Area and the Airfield Commercial Area (including, but not limited to, the land, taxi lanes, ramps and the terminal used primarily for cargo activities and aircraft maintenance), and related costs and fees are calculated separately for each area. The most significant fee is the landing fee charged for use of the landing areas, runways, taxiways, adjacent field areas and related support facilities that comprise the Airfield Movement Area. The landing fee is computed by (i) adding budgeted capital costs (including Airport-related debt service and debt service coverage, if required) and operating expenses allocable to the Airfield Movement Area, (ii) subtracting other fees for use of the Airfield Movement Area and any nonsignatory airline premium payments, and then (iii) dividing the total by the maximum gross landed weight estimated by the Port for the next fiscal year. Similarly, fees for use of the Airfield Apron Area are calculated based on the operating and capital costs, including Airport-related debt service and Airport-related debt service coverage if required, allocable to those areas and charged to carriers based on landed weight. The Airfield Commercial Area is a separate compensatory (not cost recovery) cost center.

Terminal Rates and Charges. Airline terminal rental rates are based in part on the Terminal Building Requirement, which is computed by multiplying the total of budgeted operating expenses and capital costs, including Airport-related debt service and Airport-related debt service coverage (if required) allocated to the terminal, by the ratio of airline rentable space to total rentable space, less any non-signatory airline premiums included in rent payable by non-signatory airlines. Excluded from the cost recovery formula is any publicly accessible airline office or club space that is vacant. Use of the baggage system, passenger loading bridges, airline support systems and equipment and the federal inspection facility is calculated and charged separately; these are also based upon operating expenses and capital costs, and the Port may use non-aeronautical revenues to offset costs associated with the federal inspection facility cost center.

Rates may be adjusted mid-year upon 30 days of notice to the airlines if actual results are expected to vary from budget projections by more than 10 percent. A final adjustment is made each year for the actual results of the prior year.

Capital Project Approval. SLOA IV includes a list of previously approved capital improvement projects totaling approximately \$3 billion. SLOA IV provides that if, by the time the Port elects to proceed with construction, the capital cost of any project on that approved list exceeds 110 percent of the cost to be included in the airline rate base presented in the agreement and the increase is not otherwise exempt under the agreement, the Port will notify the airlines and a Majority-in-Interest of the airlines may request a delay of 180 days on the project. A Majority-in-Interest is defined in SLOA IV as air carriers that account for more than 55 percent of all signatory carriers and also account for more than 55 percent of the revenues of the cost center affected by the capital costs subject to the MII. The cost centers are the Airfield Movement Area, Airfield Apron Area, Terminal and Federal Inspection Area. The Airport may notify the signatory airlines if it intends to construct any new project not included in the list of previously approved projects. If, within 30 days after the Port's notice, a Majority-in-Interest objects to the new project, the Airport must delay construction for 12 months.

Rates and Charges Alternatives. Pursuant to FAA guidelines, the Port can establish rates and charges by a lease and use operating agreement or, if a lease and use operating agreement is not in effect, by resolution. In 2013, the Port adopted Resolution No. 3677, as amended, unilaterally establishing rates and charges for airlines serving the Airport. Upon execution of SLOA III in 2013, the implementation of Resolution No. 3677, as amended, was suspended and it remains suspended.

Other Airport Businesses and Agreements. The Aviation Division's non-airline revenues include revenue from public parking, terminal concession agreements, ground transportation, rental car and other concession fees, employee parking fees, and revenue from Airfield cargo leases, terminal space rent, and other commercial property leases.

Public Parking. The Aviation Division operates an eight-floor parking garage for short-term and long-term public parking and for use by employees. The Port also provides approximately 1,500 parking spaces in a remote lot operated by a third party. In addition, privately-owned parking facilities compete with Airport parking. There are a number of privately owned and operated parking facilities offering a range of quality, cost and service, including facilities very near the Airport.

Rental Cars. The Airport leases space in a consolidated facility to rental car operators and receives a concession fee based upon the gross revenues of rental car operations at the Airport and land rent. All rental car companies are required either to operate from the consolidated rental car facility or to use the facility to drop off or pick up their customers. At this time, nearly all of the rental car companies currently serving the Airport operate from the consolidated rental car facility. Rental car companies continue to report a decline in one-day rentals directly attributable to the increasing availability of ground transportation alternatives and ongoing shifts in passenger preferences. Customer demand for longer duration car rentals remains strong.

Passenger Terminal Concession Agreements—Dining and Retail. The Airport offers a range of dining and retail options, which include restaurants, specialty retail, convenience retail, duty-free goods and personal services, to the traveling public. The Port currently uses a direct leasing model at the Airport. The Port takes a staggered approach to handling these leases by soliciting proposals in groups of leasing opportunities. The Port manages the program to provide passengers with a range of dining and retail options throughout the terminal. Under the lease agreements, Airport dining and retail tenants pay rent based on a percentage of gross sales subject to a minimum annual guarantee. The tenants are subject to Port oversight of operations and quality assurance standards. The tenants also must adhere to a policy requiring that prices charged at the Airport be consistent with local prices at comparable businesses located off of airport property, commonly referred to as "street pricing." To accommodate an increase in the minimum wage within the City of SeaTac and the incremental costs associated with operating in the airport environment, the Commission authorized a "street pricing plus" policy in 2015 that was modified in June 2019 to allow up to a 5% premium over street pricing in 2020, and up to a 10% premium over street pricing in 2021.

Ground Transportation. The Airport has agreements with a variety of ground transportation companies, under which the Port receives either concession fees or per-trip fees and permit fees. These include taxi and transportation network company service (Uber, Lyft, etc.). Various shuttle services also serve the Airport and pay a per-trip fee.

Miscellaneous Business Arrangements and Revenues. There are standard land leases and various fees for other aeronautical and non-aeronautical tenants and users at the Airport, such as an in-flight kitchen food providers and cargo hardstand revenues.

Sources of Aviation Division Operating Revenue (in thousands of dollars)

	2019
Aeronautical ⁽¹⁾	
Movement Area	\$ 123,436
Apron Area	22,016
Terminal Rents	205,283
Federal Inspection Services (FIS)	 12,321
Total Rate Base Revenues	\$ 363,057
Commercial Area	11,687
Revenue Sharing	 (17,146)
Total Aeronautical Revenues	\$ 357,598
Non-Aeronautical	
Public Parking	\$ 82,125
Airport Dining and Retail / Terminal Leased Space	68,013
Rental Car and Operating CFC's	52,567
Ground Transportation	20,765
Utilities	7,431
Commercial Properties	15,773
Other	22,364
Total Non-Aeronautical Revenues	\$ 269,037
Total Aviation Division Operating Revenues	\$ 626,636

⁽¹⁾ For further breakout of Aeronautical Revenues, see "Calculation of Aeronautical Revenues" table on page 18.

<u>Calculation of Aeronautical Revenues</u> (1) (in thousands of dollars)

	Terminal Revenue					Airfield Revenue								
	Terminal Building	F	FIS Area		al Terminal Revenue	Mov	rement Area	A	pron Area	Co	ommercial Area	_	tal Airfield Revenue	Total ronautical evenues
Operating & Maintenance Costs Capital Costs: Debt Service	\$ 123,545 67,500	\$	7,519 3,158	\$	131,064 70,657	\$	90,313 22,362	\$	10,599 9,847	\$	5,124 2,780	\$	106,035 34,989	\$ 237,100 105,647
Capital Costs: Amortization ⁽²⁾	16,687		1,646		18,333		10,698		1,568		1,208		13,474	31,807
Other	(2,449)		(1)		(2,450)		63		2		2,575		2,641	190
Revenue Sharing	 (10,044)		(574)		(10,618)		(5,640)		(888)		-		(6,528)	 (17,146)
	\$ 195,239	\$	11,747	\$	206,986	\$	117,796	\$	21,128	\$	11,687	\$	150,612	\$ 357,598

Note: Totals may not foot as a result of rounding.

⁽¹⁾ The presentation of aeronautical revenues in the table above is different from the presentation of aeronautical revenues in the Sources of Aviation Division Operating Revenue table on page 17, as well as the 2019 CAFR (see Statistical Section, Schedule 3). The totals, however, are the same.

⁽²⁾ Represents a charge for cash-funded assets placed into service on or after 1992.

Sources of Aviation Division Operating Expenses (in thousands of dollars)

	2019
Direct Expenses	_
Administrative Salaries and Benefits	\$ 50,410
Wages and Benefits	84,660
Travel and Other Employee Expenses	2,002
Outside Services	66,468
Supplies	7,779
Utilities	18,118
Other	48,195
Charges to Capital Projects	 (6,810)
Total Direct Expenses (before Depreciation)	270,822
Corporate Allocations	85,813
Total Aviation Division Operating Expenses (before Depreciation)	\$ 356,635
Summary by Cost Center	
Aeronautical ⁽¹⁾	\$ 238,349
Non-Aeronautical	
Terminal and Properties ⁽¹⁾	54,348
Landside	64,011
Utilities ⁽²⁾	(73)
Total Non-Aeronautical	 118,286
Total Aviation Division Operating Expenses (before Depreciation)	\$ 356,635

Note: Aviation operating expenses in the table above are organized by cost center, which may be different from how such revenues are organized in other disclosures and reports, including the CAFR. Total operating expenses, however, will be the same, with the potential exception of small rounding differences.

Changes of PFC Authorization, Additional Pledged Revenue, and Projects to be Funded

No change.

⁽¹⁾ Aeronautical expense excludes the portion of Terminal Building expense that is allocated to Non-Aeronautical business activities, which falls under the Non-aeronautical "Terminal and Properties" cost center. Allocation is calculated as the percentage of rentable non-airline space out of total terminal rentable space. In 2019, 22.13%, or ~\$31.7 million of Terminal Building expense was allocated to Non-aeronautical expenses.

⁽²⁾ Utilities are charged to other Aviation business units based on the preceding years' budget rates, and operate on a cost recovery basis.

PFC Coverage Calculations

This table is based on the "PFC Quarterly Status Report – Revenue and Expenditures" filed with the Federal Aviation Administration and is reported on a cash basis; thus amounts in this table may not match those reported in the CAFR.

		2019
Passenger Facility Charge (PFC)		\$ 4.50
Administration Costs		0.11
Net PFC		\$ 4.39
Enplaned Passengers		25,873,875
Annual Percentage Increase		3.9%
Number PFC-Eligible		21,397,651
Percent PFC-Eligible		82.7%
Beginning Balance		\$ 91,197,577
Plus: Annual PFC Collections	[A]	93,935,686
Plus: Capital and Revenue Fund Interest Income (1)	[B]	1,451,868
Total Deposits	[C] = [A] + [B]	\$ 95,387,554
Available Amounts		\$ 186,585,131
Gross Debt Service (First Lien PFC Bonds)	[D]	\$ 20,128,375
Less: Debt Service paid from Reserve Account Interest Income ⁽²⁾		(452,614)
Net Debt Service (First Lien PFC Bonds)		\$ 19,675,761
Less: Pay-As-You-Go Expenditures ⁽³⁾		154,912,075
Ending Balance (Unliquidated Revenue)		\$ 11,997,295
PFC Debt Service Coverage: (4)		
PFC Collections only	[A]/[D]	4.67
PFC Revenue	[C]/[D]	4.74
PFC Revenue & First Lien PFC Reserve Account Interest Income ⁽⁵⁾		4.76

⁽¹⁾ Beginning in 2013, the Port reclassified interest earnings on the PFC Debt Service Reserve Fund (DSRF) as PFC bond proceeds instead of PFC revenue, as previously reported to the FAA. As such, there will no longer be DSRF interest earnings reported to the FAA.

⁽²⁾ Represents total 2019 PFC debt service paid for with non-PFC revenue sources. For 2019, this is comprised solely of interest earnings on the PFC DSRF in excess of the DSRF requirement.

⁽³⁾ Pay-As-You-Go Expenditures include the use of PFC's to pay debt service on certain revenue bonds, as authorized by the FAA.

⁽⁴⁾ Coverage calculations are based on Gross Debt Service (First Lien PFC Bonds).

⁽⁵⁾ Coverage includes \$449,748 of PFC DSRF interest earnings, which constitutes a full calendar year of interest earnings.

PFC Unspent Authority & First Lien Sufficiency Covenant

First Lien Sufficiency Covenant Coverage is 30.60 which is calculated as follows:

			Through 2019
Total PFC Authority	[A]	\$	3,841,864,375
Cumulative Collections and Interest Earned ⁽¹⁾ PFC Expenditures:	[B]	\$	1,556,854,638
Pay-as-you-go expenditures			763,030,031
PFC Bond Debt Service ⁽¹⁾			398,968,269
Revenue Bond Debt Service			382,859,043
Cumulative Total PFC Expenditures	[C]	\$	1,544,857,343
Unliquidated PFC Revenue	= [B]-[C]	\$	11,997,295
Unspent PFC Authority	[D] = [A]-[C]] \$	2,297,007,032
Remaining Projected Aggregate PFC Bond Debt Service ⁽²⁾	[E]	\$	75,071,750
First Lien Sufficiency Covenant Coverage ⁽³⁾	= [D]/[E]		30.60

⁽¹⁾ During 2013, the Port determined that the source of the "PFC Debt Service Reserve Fund" was bond proceeds, not PFC revenue. Therefore the 2013 interest earnings on the PFC DSRF have been excluded from the Cumulative Collections and Interest Earned line item, and the PFC debt service paid by the PFC DSRF interest earnings has been excluded from the PFC Bond Debt Service line item.

Airport Grants Awarded in 2019

AIP Entitlement Grants	\$ 7,887,321
AIP Discretionary Grants	9,116,722
Other Grants	5,000,000

⁽²⁾ Includes debt service on all outstanding 2010 PFC Bonds.

⁽³⁾ Minimum First Lien Sufficiency Covenant Coverage is 1.05.

Container Volumes (1) (in thousands)

_		Inter	Domestic	Total (2)				
_	Imp	orts	Ex	ports				
	Metric		Metric		Empty	Total Intl.		
<u>Facility</u>	Tons ⁽³⁾	Full TEUs	Tons ⁽³⁾	Full TEUs	<u>TEUs</u>	<u>TEUs</u>	<u>TEUs</u>	<u>TEUs</u>
North Harbor	5,504	593	5,493	400	396	1,390	340	1,730
South Harbor	7,625	776	6,436	513	379	1,668	377	2,046
The Northwest Seaport Alliance Total	13,129	1,369	11,928	913	776	3,058	717	3,775

Note: Total might not equal the sum of component parts due to rounding.

North Harbor Exports and Imports to and from Asia (in TEU's)

Export: 313,083 full TEU's Import: 464,873 full TEU's

Source: Port of Seattle Marine Terminal Information System

⁽¹⁾ Following the formation of the Seaport Alliance, the Seattle Harbor in and around Elliott Bay is referred to as the "North Harbor." The Tacoma harbor, located in and around Commencement Bay in the South Puget Sound, is referred to as the "South Harbor." The North harbor includes volumes handled at non-Port facilities.

⁽²⁾ The North Harbor's share of Puget Sound (the ports of Seattle and Tacoma combined) container traffic in 2019 was 45.8%.

⁽³⁾ Approximate weight per full TEU is eight metric tons of import cargo and eleven to eighteen metric tons of export cargo.

Container Cargo Carriers calling at the North Harbor as of 12/31/2019

On April 2, 2019, the Seaport Alliance took several actions in support of the reactivation of Terminal 5, including approving a long-term lease agreement with SSA Terminals, LLC ("SSAT") for an initial 65 acres. SSAT will add another approximately 90 acres in 2024 unless it gives notice to the Seaport Alliance that it will assume only an additional 20 acres at that time. If the tenant opts for the 20 additional acres, the leasehold boundary will be reconfigured in a way that allows space for another marine cargo tenant to operate on the portion of Terminal 5 not leased to SSAT. The lease at Terminal 18 also was extended an additional 10 years. The Terminal 46 lease was terminated early at the end of 2019 and the existing carriers moved operations to other Seaport Alliance facilities. These actions allowed for consolidation of container volumes at the North Harbor terminals and the repurposing of capacity at Terminal 46 to other marine cargo uses, consistent with the original Seaport Alliance Strategic Business Plan. A portion of Terminal 5 has been leased to SSAT for use by Matson through March 2021 to allow additional international container volumes at Terminal 18 and 30. Matson may return its operations to Terminal 30 after the first phase of Terminal 5 redevelopment is completed. A portion of Terminal 46 is being used by the Port; the Port is paying the Seaport Alliance for 29 acres that may be developed for a new cruise terminal.

T-5	T-18	T-30	T-46	T-115
Matson	ANL	APL		Alaska Marine Line
	APL	CMA-CGM		Aloha Marine Line
	CMA-CGM	COSCO Shipping		
	COSCO Shipping	Evergreen		
	Hamburg Sud	OOCL		
	Hapag Lloyd	Pacific International Lines		
	Maersk	Wan Hai Lines		
	MSC			
	ONE			
	OOCL			
	Pacific International Lines			
	Safmarine			
	SM Line			
	Yang Ming			
	ZIM			

Source: Marine Terminal Information System

Container Terminals – South Harbor

	West Sitcum ⁽¹⁾	Husky (T-3 and T4)	East Sitcum ⁽²⁾	PCT	WUT	TOTE
Port Owner	Port of Tacoma	Port of Tacoma	Port of Tacoma	Port of Tacoma	Port of Tacoma	Port of Tacoma
Primary Lessee	SSA Terminals	International	Vacant	Everport Terminals	Washington United	Totem Maritime Alaska
	(Tacoma), LLC	Transportation Services			Terminals	
		(ITS)				
Terminal Area ⁽³⁾	108 acres ⁽⁴⁾	118 acres ⁽⁵⁾	NA	158 acres ⁽⁶⁾	115 acres ⁽⁷⁾	52 acres ⁽⁸⁾
Lease Expiration	2027	2046	NA	2027	2033	2034

- (1) Formerly referred to as "APM".
- (2) Formerly referred to as "OCT".
- (3) Represents acres leased.
- (4) The new tenant, SSA Terminals (Tacoma) LLC, has leased 108 acres of the 135-acre terminal area.
- (5) Acreage increased from 90 to 118 acres via lease amendment due volume increases from larger vessel calling this terminal.
- (6) Acreage increased from 141 to 158 acres via lease amendment for a truck staging area and additional container storage.
- (7) Acreage reduced from 123 to 115 acres via lease amendment due to the termination of the Grand Alliance terminal services agreement.
- (8) Acreage increased from 48 to 52 acres via a month-to-month lease. Additional acreage used for trailer storage.

Container Terminals - North Harbor

	Terminal 5 ⁽¹⁾	Terminal 18	Terminal 30	Terminal 46 ⁽²⁾
Port Owner	Port of Seattle	Port of Seattle	Port of Seattle	Port of Seattle
Primary Lessee	N/A	SSA Terminals, LLC and SSA Containers, Inc. (3)	SSA Terminals (Seattle Terminals), LLC	Terminal Investment Limited
Terminal Area	185 acres	196 acres	70 acres	88 acres
Lease Expiration	N/A	2049	2039	2025
Acres Leased	N/A	196 acres	70 acres	88 acres
Berth Facilities	2,900 feet	4,440 feet	2,700 feet (4)	2,300 feet
Water Depth	45 ft to 50 ft below mllw	46 ft to 50 ft below mllw	50 ft below mllw	50 ft below mllw
Container Cranes	Six (6) 100-ft gauge Post-Panamax cranes ⁽⁵⁾	Three (3) 100-ft gauge Post-Panamax cranes ⁽⁶⁾ and Seven	Three (3) 50-ft gauge Panamax cranes ⁽⁶⁾ and Three (3)	Two (2) 100-ft gauge Post-Panamax cranes ⁽⁶⁾ and Three
		(7) 100-ft gauge Super Post-Panamax cranes (6)	100-ft gauge Super Post-Panamax cranes (6)	(3) 100-ft gauge Super Post-Panamax cranes (7)
Gross Revenues - 2019 ⁽⁸⁾	\$11,031,528	\$28,680,826	\$9,039,383	\$8,518,373

Note: The table above presents the Port of Seattle's primary container terminals. There is some incidental container activity at Terminal 115, which is not presented in this table.

- (1) Terminal was closed for redevelopment on July 31, 2014. SSA Terminals LLC (Matson) commenced interim operations on the Terminal (South Berth) in April of 2019.
- (2) Lease terminated early on December 31, 2019. The Port will pay the Seaport Alliance for 29 acres to develop a new cruise facility. The remaining acres will be available for cargo use.
- (3) Lease assigned to SSA Terminals (Seattle Terminals), LLC effective July 1, 2019.
- (4) Comprised of two non-contiguous berths of approximately 1,200 and 1,500 linear feet respectively.
- (5) Cranes owned by Port of Seattle. As of April 2, 2019 four (4) of the cranes are being operated by Matson and two (2) have been declared surplus and will be used for parts.
- (6) Cranes owned by Lessee.
- (7) Cranes owned by Port of Seattle.
- (8) Represents gross revenues as reported to the Seaport Alliance.

Non-Container Terminal Leases (Facility Gross Revenue ≥ \$1 million)

2019 Facility Gross

		Gross			
Port Division	Property	Revenue ⁽¹⁾	Primary Lessee	Primary Operations	Date of Lease Expiration(2)
				, - p	
	wned and Operated				
Maritime	T-91/P-66	\$ 22,409,725	Cruise Terminals of America, NCL	Cruise Operations	Nov 2021; Nov 2030
Maritime/EDD	T-91	11,549,825	CityIce Cold Storage LLC	Cold Storage	Dec 2029, Dec 2039, Apr 2024
			Trident Seafoods Corporation	Seafood Processing	Jul 2023
			Lineage	Seafood Processing	Dec 2039
			American Seafood Company	Seafood Processing	Apr 2021, Dec 2020, July 2023
			Marel Seattle, Inc.	Manufacturing &	Aug 2027, Aug 2020
				Fabrication	
			Fise, LLC	Fishing Vessels	Jan 2021
Maritime	SBM	12,148,417	Diversified Public Marina	Marina	Primarily MTM
			Seaview Boatyard West, Inc.	Boat Maintenance &	Dec 2027
				Repair	
Maritime	Salmon Bay Marina	884,725	Diversified Public Marina	Marina	Primarily MTM
Maritime/EDD	FT	5,835,202	Diversified Public Marina	Marina	Primarily MTM
			Mad Anthony's, Inc.	Restaurant	Dec 2033
			Fishing Vessel Owners Marine Ways, Inc.	Trade Association	Apr 2022, Oct 2023
			Everguard Insurance	Insurance Services	Jun 2020
			Innersea Discoveries, LLC	Travel	Jun 2020
Maritime	T-86	4,266,396	Louis Dreyfus Company Washington LLC	Bulk Grain	Oct 2034
Maritime/EDD	T-102	2,278,545	Diversified Public Marina	Marina	MTM
		, , .	DWA (Jim Clark Marina)	Leased Marina	Jun 2027
			Starbuck Corporation	Food and Beverage Retailer	Dec 2021
			Tideworks Technology, Inc	Software	Apr 2024
			The Mountaineers Books, Inc.	Book Storage &	Aug 2022
			The Productions Books, Inc.	Distribution	1115 2022
EDD	Bell St. Garage	1,898,809	Republic Parking Northwest, Inc.	Parking Facility	MTM
EDD	WTC-West	1,468,721	Columbia Hospitality	Conference, event services	May 2022, July 2022
			Opus Solutions, LLC	Event Planning	Aug 2024
Port of Seattle Ov	wned, Operations sha	red between the	e Port of Seattle and Seaport Alliance		
Maritime /	T-106	934,495			
Seaport Alliance	1-100	734,473	Conglobal Industries, Inc.	Container Storage & Repair	Dec 2026
			Savanah Logistics, LLC	Trucking company	Jun 2020
			Ash Grove Cement Company	Industrial Storage	Holdover
Port of Seattle Ov	wned, Operated by Se	aport Alliance			
Carrant Alliana	T 115	5 522 224	(3)	D	D 2022
Seaport Alliance	T-115	5,522,334	Northland Services Inc (3)	Barges	Dec 2032
			Lineage Seafreeze Leasehold RE, LLC	Seafood Processing & Storage	Nov 2027
			Sea Pac Transport	Bulk shipping	Terminated Dec 2019
			Associated Petroleum Services	Fueling station	Holdover
			Gene Summy Lumber	Lumber company	Holdover
			Unimacts Global	Industrial machinery &	Terminated May 2020
				equipment assembly	
Seaport Alliance	T-18	1,487,061	Kinder Morgan Liquids Terminals LLC	Storage & Distribution of	May 2025
•				Petroleum Products	•
			Westway Feed Products, LLC	Storage & Distribution of	Sep 2028
			B 15 G . G . I . I	Molasses	77.11
			Pacific Coast Container Inc.	Container Freight Station	Holdover

Note: MTM refers to a month-to-month lease term.

(1) Gross revenues of Seaport Alliance properties represent gross revenues as reported by the Seaport Alliance, which makes periodic distributions to the Port of Seattle and Port of Tacoma.

(2) Indicates lease expiration date for significant lease agreements, by location.

Non-Airport Operating Revenues and Expenses

This table captures the activity under the Maritime and Economic Development operating divisions, the Port of Seattle's share of Seaport Alliance net income, as well as Corporate and stormwater utility (SWU) activity.

	2019			
	\$	Thousands	% of Total	
Operating Revenues by Business Unit				
Seaport Alliance ⁽¹⁾	\$	47,979	35	
Cruise operations		22,410	16	
Recreational boating		13,369	10	
Maritime portfolio		10,108	7	
Fishing and operations		9,139	7	
Grain terminal		4,266	3	
Conference and event centers		12,239	9	
Other ⁽²⁾		18,028	13	
Total Operating Revenues	\$	137,538	100	
Revenue by Cargo and Non-Cargo				
Cargo Services ⁽³⁾	\$	52,245	38	
Non-Cargo ⁽⁴⁾		85,293	62	
Total Operating Revenues	\$	137,538	100	
Operating Expenses by Business Unit				
Cruise operations	\$	11,896	14	
Maritime portfolio		11,446	13	
Recreational boating		11,159	13	
Fishing and operations		11,907	14	
Grain terminal		1,700	2	
Conference and event centers		12,851	15	
Other ⁽⁵⁾		25,495	29	
Total Operating Expenses (before Depreciation)	\$	86,454	100	
Net Operating Income	\$	51,084		

Note: Totals may not add to 100% as a result of rounding.

⁽¹⁾ Represents the Port of Seattle's 50% share of operating revenues derived from the Seaport Alliance after depreciation.

⁽²⁾ Includes space rental revenue from multiple facilities in the Economic Development division, SWU revenue which is restricted for use solely for utility purposes, and an immaterial amount of other operating revenues.

⁽³⁾ Includes Seaport Alliance net income and Grain Terminal operating revenues.

⁽⁴⁾ Non-Cargo category is composed of the remaining non-airport lines of business: Cruise, Maritime portfolio, Recreational boating, Fishing and operations, Conference and event centers, and Other.

⁽⁵⁾ Includes operating expenses of the Central Harbor Management group in the Economic Development division, SWU expense, and an immaterial amount of other operating expenses.

2019 Annual Disclosure Final PDF

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