

#### Welcome!

#### PortGen: The Importance of DBE Reporting and Participation

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- History & Purpose of DBE Program
- DBE Participation Program Requirements
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## Port *Seattle* **Diversity in Contracting Programs**

#### Women and Minority Business Enterprise (WMBE) Program

The WMBE Program is aimed at providing a level platform to all businesses including women and minority business Enterprise (WMBE) firms to compete and succeed on Port projects.

Guiding Document: Port Commission Resolution 3737

Contract Goal Type: Aspirational WMBE

**Prime Requirements:** Inclusion Plans, Affirmative Efforts, Contract Compliance.

Contract Types: A/E, Good and Services, Construction

**Dollar Value:** Above 199K or when subcontracting is available – **Port of Seattle funded** 

Certification: Self Identified or Certified

#### **Disadvantaged Business Enterprise Program (DBE)**

DBE program is intended to remedy past and current discrimination against disadvantaged business enterprises, to ensure a "level playing field" and foster equal opportunity in DOT-assisted contracts

Guiding Document: 49 CFR Part 26

Contract Goal Type: Mandatory DBE

**Prime Requirements:** DBE Subcontracting Plan (at bid time), Good Faith Efforts (submit at bid - through contract life), Contract Compliance.

Contract Types: A/E and Construction

**Dollar Value:** Over \$1 Million Airport/Airfield Focused – **FAA funded and/or Federal funded grants** 

**Certification:** Certified DBE at time of bid



- DOT has the important responsibility of ensuring that firms competing for DOTassisted contracts for these projects are not disadvantaged by unlawful discrimination.
- The Department's most important tool for meeting this requirement has been its DBE program, which originally began in 1980 as a minority/women's business enterprise program established by regulation under the authority of Title VI of the Civil Rights Act of 1964 and other nondiscrimination statutes that apply to DOT financial assistance programs.



- The Department's Disadvantaged Business Enterprise (DBE) program is designed to remedy ongoing discrimination and the continuing effects of past discrimination in federally-assisted highway, transit, airport, and highway safety financial assistance transportation contracting markets nationwide.
- The primary remedial goal and objective of the DBE program is to level the playing field by providing small businesses owned and controlled by socially and economically disadvantaged individuals a fair opportunity to compete for federally funded transportation contracts.
- The DBE Program's governing rules/regulations can be found within the Code of Federal Regulations (49 CFR Part 26).

# Port DBE Participation Requirements









### Port Certification & NAICS Code

- Must be certified as a DBE in the State of Washington from the Office of Minority, Women and Business Enterprise (OMWBE)
- To qualify as a Disadvantaged Business Enterprise, an individual must be one of the following:
  - Sub continent Asian Americans
  - Asian-Pacific Islanders
  - Black and/or African-American
  - Hispanic
  - Native Americans
  - Women
  - 51% Majority Owner of the business
  - Personal Net worth less than \$1.32 million

- A **NAICS** (pronounced NAKES) **Code** is a classification within the North American Industry Classification System. The **NAICS** System was developed for use by Federal Statistical Agencies for the collection, analysis and publication of statistical data related to the US Economy
- Some agencies post contract bids to businesses within a given NAICS code
- NAICS Code in which firm received certification –must match scope description on subcontracting plan and/or contract awarded
- If a request for substitution/termination occurs and is granted, the replacement DBE firm needs to have the same NAICS code/scope of work as the original DBE firm in order to meet the DBE participation goal.



#### Good Faith Effort(GFE):

"An implied contractual term and it is defined as "what a reasonable person would determine is a diligent and honest effort under the same set of facts or circumstances.".

(49 CFR 26.53[a])



- Good Faith Efforts Form and DBE Proposal form must be submitted at time of bid showing DBE firms solicited and the responses
- Ensure lower Tier Subcontractors Satisfy GFE Requirements
- Follow-up with phone calls, emails
- Keep a log of DBE's who may be available to work on short notice

#### Note

- It is the bidder's responsibility to make a portion of the work available to DBE subcontractors and suppliers and to select those portions of the work or material needs consistent with the available DBE subcontractors and suppliers so as to enable DBE participation.
- Good Faith Efforts documentation is required to ensure that the Primes, Subs and Owner-Agency are complying with the DBE rules/regulations.



DISADVANTAGED BUSI	NESS ENT	ERPRI	SE (DBE)
SEATTLE-TACOMA INT	ERNATIO	DNAL A	IRPORT

DOCUMENTATION OF GOOD FAITH EFFORTS FORM

Contact the DBE Office for questions on completing this form. Mian Rice Disadvantaged Business Enterprise Liaison Officer phone: (206)787-7951, or email at rice.m@portseattle.org

(TO BE COMPLETED AND SUBMITTED WITH SCHEDULE OF CONTRACT PARTICIPATION
IF GOAL NOT MET AND UPON REQUEST.)

	ternational Airport (SEA) contract, Goo tion to meet the contract goal, you a					
	ng with all required supporting docume to comply with this request, the bid sl			ct Participation by th	he apparent	lowest bidder or
	m, along with all required supporting roposal shall be considered non-resp		nitted along with the Schedule of	f Contract Participat	tion. Should	d the respondent
RFP / RFQ /Bid / Solicitation / Other #		Bid / Proposal Amount: \$		Date:	1	1
Project Title:						
			has satisfied the requireme	ents of the bid/propos	al specificati	ions for the above
	Name of Bidder/Respondent Firm					
BID / RFP / RFQ or solicitation by the S	EA in the following manner: (Please, che	eck the appropriate box.)				
The Bidder / Respondent is supporting GFE documenta	unable to meet the DBE contract goa tion.	al and has completed and sul	omitted DBE Documentation of G	Bood Faith Efforts Fo	orm, along	with all required
The Bidder / Respondent is	unable to meet the DBE contract goal f Good Faith Efforts Form, along with			lization on this cont	ract and has	s completed and
I HEREBY CERTIFY THAT THE INFOR	MATION CONTAINED HEREIN IS TRU	E AND CORRECT.				
PRINTED NAME:	SI	GNATURE:				
Instructions: Please, complete section	s A through D, and include all specific	supporting documentation, a	s outlined below. Attach addition	nal pages, if necessa	ary.	
SPECIFIC PORTIONS OF W	ORK IDENTIFIED FOR DBE SUBCONT	RACTOR: Complete section A.			-	
	S OF CONTRACTING OPPORTUNITIES		announcement and written notices	distributed to DBEs.	Example: Ne	ewspaper, e-mail.
mail correspondence, and cor		<u>_</u>				
	LLOW-UP OF INITIAL SOLICITATION: m DBE directory located at http://www.or		y solicit from the Washington State	Office of Minority & W	Voman's Bus	siness
NEGOTIATE IN GOOD FAIT	H: Please, provide a copy of all correspondence of the second	ndence documenting negotiatio	n efforts including written rejection r	notices and copies of	DBE and no	n-DBE quotes.



#### **DBE PROPOSAL FORM**

Reference: Instructions to Bidders, paragraph IB-02.03         E			Bidder's Name, Address & Phone Number:					
Project Name:								
Work Project:								
Completion of this form is a part of the DBE requirement. List Certified DBE (s) firm(s) only. For Joint Ventures or Partnerships, list certified DBE(s) venture partner(s) only and the dollar value of the work to be performed by the certified DBE(s) partner(s) only. Please complete fully.								
BUSINESSES PROPOSED TO FULFIL	L THE DISADVANTAGED BUSINESS ENTER	PRISE REQUIREMENT						
Name/Address	Subcontractor/Supplier/Manufacturer	Contact Person	Phone No.	Type of Work	\$Value			
Total DBE % or \$:			-	•				
Bidder Signature		Date:						
			BID AMOUNT:					
FOR POS USE ONLY								
SUBMITTAL IS APPROVED/REJECTI	D:							



• Subcontracting (furnish and install) – 100%

Furnish and install materials; provides labor

• Manufacturing/Fabricating – 100%

Altering raw materials (e.g. structural steel)

• Material Supply /Regular Dealer- 60%

Must be part of regular inventory

If bulk item (e.g. pipe), must regularly provide item and own or long-term lease distribution equipment (e.g. flatbed truck)

#### • Trucking – **100%**

Trucking firm is owned/operated by DBE and utilizes firm's trucks only Owns and operates as least one truck plus employs driver, subcontracts other trucking service to DBE firm.

• Manufacturer's Representative/Broker – Commission

or Fee (Must submit copies/documentation showing price/markup)



Federal laws and regulations require that an sponsor (a recipient of federal assistance) include specific clauses in certain contracts, solicitations, or specifications regardless of whether or not the project is federally funded.

- The term **sponsor** is used in this document to mean either an obligated sponsor on a project that is not federally funded, or a sponsor on an AIP funded project.
- The term **Owner** is generally used in the solicitation or contract clauses because of its common use in public contracts.
- An Owner becomes an obligated sponsor upon acceptance of the Airport Improvement Program (AIP) grant assurances associated with current or prior AIP grant funded projects.
- For purposes of determining requirements for contract provisions, the term *contract* includes subcontracts and supplier contracts such as purchase orders.
- For purpose of remaining compliant with its obligations, a sponsor must incorporate applicable contract provisions in all its procurements and contract documents. Unless otherwise stated, these provisions flow down to subcontracts and sub-tier agreements.



- Note: Not incorporate the entire contract provisions guidelines in its solicitation or contract documents, whether by reference or by inclusion in whole, could result in the following: A sponsor that fails to properly incorporate applicable contract clauses may place themselves at risk for audit findings or denial of Federal funding.
- Incorporate applicable contract provisions using mandatory language as required.
- (a) Mandatory Language Whenever a clause or provision has mandatory text, the sponsor must incorporate the text of the provision **without change**, except where specific adaptive input is necessary (e.g. such as the sponsor's name).
  - Require the contractor (including all subcontractors) to insert these contract provisions in each lower tier contract (e.g. subcontract or sub-agreement).
  - Require the contractor (including all subcontractors) to incorporate the applicable requirements of these contract provisions by reference for work done under any purchase orders, rental agreements and other agreements for supplies or services.
  - Require that the prime contractor be responsible for compliance with these contract provisions by any subcontractor, lower-tier subcontractor or service provider.

#### Port Contract Language - Example Clause

Part 26.13(b): Each contract you sign with a contractor (and each subcontract the prime contractor signs with a subcontractor) must include the following assurance: The contractor, sub recipient or subcontractor shall not discriminate on the basis of race, color, national origin, or sex in the performance of this contract. The contractor shall carry out applicable requirements of 49 CFR part 26 in the award and administration of DOT-assisted contracts.

Failure by the contractor to carry out these requirements is a material breach of this contract, which may result in the termination of this contract or such other remedy as the recipient deems appropriate, which may include, but is not limited to: (1) Withholding monthly progress payments; (2) Assessing sanctions; (3) Liquidated damages; and/or (4) Disqualifying the contractor from future bidding as non-responsible.



#### **Contract Provisions**

- Affirmative Action Requirement
- Breach of Contract
- Buy American Preferences
- Civil Rights General
- Civil Rights Title VI Assurances
- (1) Notice Solicitation
- (2) Clause Contracts
- Clean Air/Water Pollution Control
- Copeland Anti-Kickback
- Contract Work Hours and Safety Standards

- Davis Bacon Requirements
- Debarment and Suspension
- Equal Employment Opportunity
- (1) EEO Contract Clause
- Federal Fair Labor Standards Act
- Foreign Trade Restriction
- Lobbying Federal Employees
- Occupational Safety and Health Act
- Veteran's Preference

### Port Commercially Useful Function

#### **Commercially Useful Function**:

"Firm is responsible for the execution of the work of a contract or a distinct element of the work . . . by actually performing, managing, and supervising the work involved." (49 CFR 26.55[c])

- DBE must perform at least 30% of work with its own workforce
- DBE firms must own or lease trucks and equipment it uses; leases from Primes are not countable unless the Prime firm is a DBE
- Involves Fraud Detection

#### Port Commercially Useful Function Elements

All five (5) elements should be reviewed to determine whether the DBE firm is performing a commercially useful function.

- In order for DBE participation to count toward the goal, it is the responsibility of the Agency, Prime, and DBE Firm to know with certain that the DBE firm is indeed performing the scope of work contracted, by conducting a CUF visit.
- A DBE firm MUST meet all five elements in order to be CUF compliant. A CUF Failure means no work performed will count toward the goal. There are some exceptions.
- 1. Management and Supervision
- 2. Workforce
- 3. Equipment
- 4. Materials and Supplies
- 5. Performance



Applies to ALL Federal contracts and subcontractors (DBE & non-DBE alike)

- Payment required to subcontractor firms for satisfactory completion and acceptance of work.
- Implement Appropriate Mechanisms to Ensure Compliance by All Program Participants
- Ensure work performed by DBE's as indicated in DBE Participation/Subcontracting plan is paid to DBE firm only
- Port of Seattle's Prompt pay clause requires, payment to all subcontractor(s), supplier(s), etc. no later than 10 days upon receiving payment from the Port (i.e. barring no compliance issues)
- Each project's assigned Contract Administrator submits Pay Estimate for payment after reviewing all contract compliance requirements are met (i.e. Electronic Payroll, Certified Payroll, Apprenticeship Participation/Utilization, Updated Monthly Amounts Paid to all subs)



• The Davis Bacon Act (Davis Bacon, or DBA) was passed by Congress <u>during the Great Depression</u> to protect workers from low pay due to intense competition for public works projects.

#### What is certified payroll reporting?

Davis Bacon requires contractors who win a bid on a federally-funded construction contract over \$2,000 to pay their laborers the local prevailing wage and fringe benefits for their work, and to complete a certified payroll report for those employees.

- Certified payroll is a federal form WH-347, submitted weekly to the agency overseeing a government contract.
  - The form lists every employee, their **wages**, the benefits they're entitled to, the type of work they did, and the hours they worked. It shows withholdings and gross **wages** and includes a statement of compliance.
- The primary purpose is to provide the government with a method of oversight to guarantee that its contractors compensate employees "prevailing **wages**" in accordance with **requirements**.

## Port *BE Trucking Credit Worksheet*

- A DBE need not provide all the trucks on a contract to receive credit for transportation services, but it must control the entire trucking operations for which it seeks credit (49 CRF 26.55)
- Trucking Credit Worksheet are used to verify that the DBE Firm and/or Owner operator as indeed, certified to perform DBE trucking services.
- Based off of the information contained within the credit worksheet(s), the Port calculates how much participation of trucking service(s) will count toward the DBE goal.
- Must own & operate at least one truck (licensed, insured & operational) using a driver it employs.

- Must control & manage their entire trucking operation.
- Leasing is permitted and counted 100% if leased from another DBE firm
- Leasing from non-DBE, can count/receive credit only for fees/commissions.
- Lease MUST indicate that the DBE has exclusive use of & control over truck(s).
- There can not be a false arrangement for the purpose of meeting DBE goals

## Port Jof Seattle<sup>®</sup> DBE Trucking Credit Worksheet

License Plate #	Unit #	Name of DBE Hauling Firm Or DBE Truck Owner/Operator	Amt Paid to DBEs for Work Performed this Month	Total Amt Paid to DBEs to Date	Amt Paid To Non-DBE Haulers	Port of Seattle Use Only
AWASH123	12	ABC Trucking	\$3,000.00	\$4000.00	-	
23WASHB	1	ABC Trucking			-	
CABWASH4	6	T's Truck Service	250.00	250.00	500.00	
DBEWASH5	4	TODAY, LLC	1000.00	500.00	1500.00	

### Port *Beattle* **DBE Reporting Requirements**



Purpose of Reporting Why ? What ? When ? How ?





## Port Purpose of DBE Reporting

The numbers TELL a story. The past, present and future for the project and the organization as a whole.

- Reporting dollars paid to subcontractors and paid to date dollars are a contractual requirement
- Federal Aviation Administration (FAA), DOT and State Agencies along with the Port, have a fiduciary duty as stewards of public and federal funds to be accountable and transparent on knowing where the money is actually being spent
- The Port of Seattle wants to ensure that the DBE program is being administered according to the regulations.
- Shows the DBE and Small Business community that The Port of Seattle is committed to increasing opportunities in the community (Not just lip service)



## Port - Purpose of DBE Reporting - (Why??)

- Reporting how the money is being spent ensures that project personnel are being transparent (i.e. no fraudulent behavior)
- The integrity and intent of the program is being upheld (i.e. using DBE, LBE, SBE, M/WBE firms)
- Fulfill contractual agreement and compliance policies Is it really my responsibility?
- YES !!!Everyone is RESPONSIBLE!
- The consequences of not reporting affects EVERYONE at every level (project and organization overall)





# Port *Port Purpose of DBE Reporting - (What??)*

- All money paid to DBE's, Suppliers, Manufacturer's, Truckers and/or Trucking Firms
- Materials
- Supplies
- Services (Professional & Construction)
- Trucking Credit
- Certified Payroll
- EEO 1 Report (Annual-Due end of July/August)
- Apprenticeship Hours
- Commercially Useful Functions (Onsite Reviews)
- Safety Data (i.e. Any incidents- Safety Dept./Personnel determines when/how/what information is reported, to whom and the format)

## Port - Purpose of DBE Reporting - (What??)

- Form WH-347has been made available for the convenience of contractors and subcontractors required by their Federal or Federally-aided construction-type contracts and subcontracts to submit weekly payrolls.
- **Properly filled out**, this form will satisfy the requirements of Regulations, Parts 3 and 5 (29 C.F.R., Subtitle A), as to payrolls submitted in connection with contracts subject to the Davis-Bacon and related Acts.
- While completion of Form WH-347 is optional, it is mandatory for covered contractors and subcontractors performing work on Federally financed or assisted construction contracts to respond to the information collection contained in 29 C.F.R. §§ 3.3, 5.5(a).
- The Copeland Act (40 U.S.C. § 3145) requires contractors and subcontractors performing work on Federally financed or assisted construction contracts to "furnish weekly a statement with respect to the wages paid each employee during the preceding week."
- U.S. Department of Labor (DOL) Regulations at 29 C.F.R. § 5.5(a)(3)(ii) require contractors to submit weekly a copy of all payrolls to the Federal agency contracting for or financing the construction project, accompanied by a signed "Statement of Compliance" indicating that the payrolls are correct and complete and that each laborer or mechanic has been paid not less than the proper Davis-Bacon prevailing wage rate for the work performed.
- DOL and federal contracting agencies receiving this information review the information to determine that employees have received legally required wages and fringe benefits.
- Under the Davis-Bacon and related Acts, the contractor is required to pay not less than prevailing wage, including fringe benefits, as predetermined by the Department of Labor. The contractor's obligation to pay fringe benefits may be met either by payment of the fringe benefits to bona fide benefit plans, funds or programs or by making payments to the covered workers (laborers and mechanics) as cash in lieu of fringe benefits.
- This payroll provides for the contractor to show on the face of the payroll all monies to each worker, whether as basic rates or as cash in lieu of fringe benefits, and provides for the contractor's representation in the statement of compliance on the payroll (as shown on page 2) that he/she is paying for fringe benefits required by the contract and not paid as cash in lieu of fringe benefits

#### Port - Purpose of DBE Reporting - (What??)

U.S. Department of Labor Wage and Hour Division	(For Con	tractor's Optional Us		AYROL ctions a		gov/whd/i	forms/wł	n347inst	r.htm)		U.S.	Wage and Hou	r Division
	Persons a	are not required to respond to	the collection of i	nformation	unless it displa	ys a currently	valid OMB	control num	ber.			Rev. Dec.	2008
NAME OF CONTRACTOR CONTRACTOR OR SUBCONTR Build-It Construction Co.	RACTOR		ADDRESS	Foltz Indu	ustrial Parkwa	v Strongsv	ille OH 44	4149				OMB No.: Expires: 0	1235-0008 04/30/2021
PAYROLL NO. 29	4 FOR WEEK	ENDING 07/31/2019			9/021-Lake				6	ROJECT OF	CONTRACT	NO.	
(1) (2) Name and Individual	(3)	(4) DAY AND DA		(5)	(6) Rate	(7)	2			8) CTIONS		1	(9) Net
	Work ssification	U FRI SAT SUN MC 25 07/26 07/27 07/28 07/ HOURS WORKED EA	29 07/30 07/31	Total	of Pay Non-Hourly*	Gross Amount Earned	FICA	Fed W/H Tax	State & Local W/H Tax	Union Deduc- tions	Other	Total Deductions	Wages Paid For Week
7451 E. 56th Ave.	rician OT REG	4.00           8.00         8.00         8.00         8.00	00 8.00	4.00 40.00	17.50 17.50	805.00 805.00	61.58	94.24	40.69		210.15		Race: BLK
Cleveland, OH 44132 ***-**-9549												Ge	nder: Male
Cashman, Arthur A S0 Oper- 306 Cavanaugh Hall Forer Cleveland, OH 44132 ***-**-1269	ators- man <u>REG</u>	8.00 8.00 8.	4.00 00 8.00 8.00		21.75 21.75	1,000.50 1,000.50	76.54	156.70	56.05				711.2 Race: WH nder: Male
Brandon, Michael A M0 Labo 123 Abbot Berea, OH 44123 ***-**-9856	01	00 10.00 10.00 10.00	3.00	3.00 40.00	19.00 19.00	845.50 845.50	64.68	73.03	44.95				662.84 Race: AS nder: Male
While completion of Form WH-347 is optional, it is m Act (40 U.S.C. § 3145) contractors and subcontractor regulations at 29 C.F.R. § 5.5(a)(3)(ii) require contrac complete and that each laborer or mechanic has bee leaally required waaes and frince benefits.	ors performing work on Federa ctors to submit weekly a copy	Illy financed or assisted constructi of all payrolls to the Federal ager	ion contracts to "furr ncy contracting for o	iish weekly a r financing t	a statement with re he construction pr	espect to the wa oject, accompa	ages paid eac nied by a sigr	th employee on the employee of the model of	during the prec nt of Complian	eding week." ce" indicating	U.S. Departn that the payr	nent of Labor (DC olls are correct a	DL) nd

#### Public Burden Statement





Joint Reporting Committee Equal Imployment Opportunity Com mission Office of Faderal

EQUAL EMPLOYMENT OPPORTUNITY



ROTE: If the answer is yes to questions 1, 2, pr 3, complete the entire form, otherwise skip to Section G

## Port - Purpose of DBE Reporting - (How??)

- Project reporting is done via the **Port's CDS System** (Contractors are given their on login to enter the required information per their contract and for each project)
  - Each Prime must enter the **(MAPS) monthly amounts paid** to subs each month (regardless of tier, this includes suppliers, trucking, etc.)
  - Each project has a system of how the information gets to the Reporting Stage (TEAM effort)
    - DBE, LBE, SBE M/WBE Subcontractor submits Invoices, etc.
    - Resident Engineers reviews/approves
    - Pay Estimate approval submitted for payment
    - Contract Administrator/personnel verifies contract requirements are met for payment
    - Information entered into Accounting system
      - Check is Issued
    - Monthly Reports are generated and reviewed during project staff meeting(s)
    - (i.e. Monitoring compliance)



# Port Port Purpose of DBE Reporting - (When??)

- Monthly
  - Owner/Agency will determine if the reported information is due on a certain date (i.e. 10<sup>th</sup>, 15<sup>th</sup> or 30<sup>th</sup> of each month) Prompt Pay is required due to contractual obligation (pay subcontractor within a specific timeframe (i.e. 10 days) after payment is received from Port of Seattle)
  - Contract Administrator presents DBE Utilization/Participation reports at least once a month to project staff personnel. DBE Program Manager reviews and compares to certified payroll, CUF reports, and MAPS to ensure overall compliance.

158

127

63

- Quarterly
  - DBE Program Manager complies project(s) data and submits to Executive Leadership/Management by the Diversity in Contracting Dept. overall, detailing DBE projects and goal attainment to date arly
     DBE Program Manager submits
- Yearly
  - DBE Program Manager submits yearly FAA report on or before Dec. 1, detailing Federally-funded projects, number of DBE Firms, project dollars paid

to Primes and to DBE firms.





- Monthly payment report shows how much the subcontractor (all tiers) was paid and when payment was issued
- Can validate information when audited
- Creates a level of consistency and transparency
- Monitoring and ensuring subcontractors are being compliant
- Compliance is easy to do, especially when you know the rules and it's apart of the company culture.

Its expected, not a requirement.





#### **DBE Participation and Reporting is a Team Effort!**

- The DBE Program works best when Owners, Agencies, Primes and DBE Firms know, understand and apply the regulations.
- DBE participation and reporting is a critical and required component which Primes and DBE firms should comprehend.
- Knowing the purpose behind the documentation requirements, enables all stakeholders to ensure the integrity, continuity, and overall success of the DBE Program.



United States Department of Transportation (USDOT) –US Office of Civil Rights DBE Program <u>https://www.transportation.gov/civil-rights/disadvantaged-business-enterprise</u>

Office of Minority Women's Business Enterprise (OMWBE) Washington <a href="https://omwbe.wa.gov/">https://omwbe.wa.gov/</a>

49 CFR Part 26 https://www.ecfr.gov/cgi-bin/text-idx?tpl=/ecfrbrowse/Title49/49cfr26\_main\_02.tpl

Department of Labor <u>www.dol.gov</u>

Federal Aviation Administration <u>www.faa.gov</u>

Port of Seattle – Diversity in Contracting <u>www.portseattle.org</u>

## Port *Seattle* Diversity in Contracting Contact Information

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Michael Roberson – Sr. Administrative Assistant <u>Roberson.M@portseattle.org</u>

