

Q3 2020 Financial Results

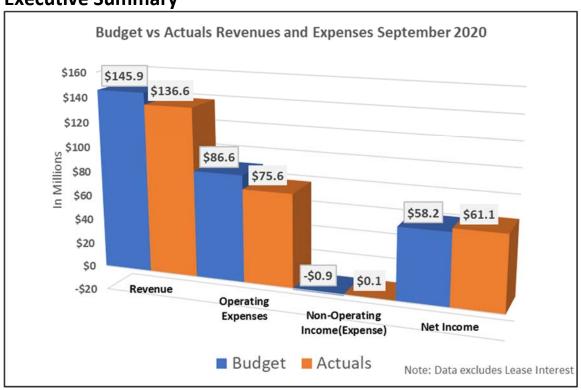
As of September 30, 2020



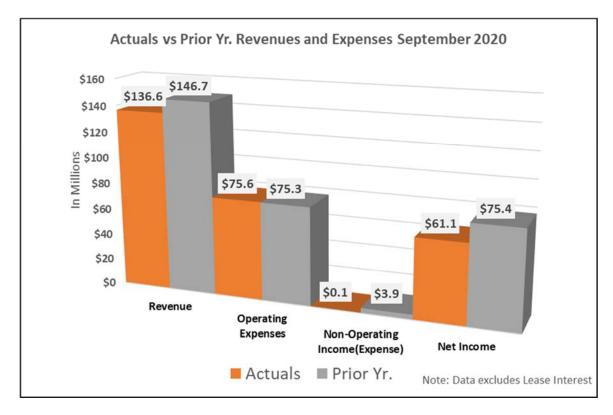
Note: In January 2020, the Port implemented the new lease accounting standard, GASB 87, which requires that a portion of long-term lease revenues be classified as interest. The interest component is labeled "Lease Interest" on the statement of revenue and expense and it reduces operating revenues and increases interest for the same amount, resulting in no overall impact on net income. The estimated total annual amount of lease interest income that will be reclassified from revenue to non-operating interest income is approximately \$50.0 million in 2020.

The impact to the statement of net position is an increase in lease receivable and offsetting increase in deferred inflows by the amount equal to the net present value of future long-term lease payments or \$1.2 billion. For year over year comparability, the statement of revenue expense was revised to report revenue and operating income before lease interest.

Executive Summary



Through the third quarter of 2020, NWSA net income of \$61.1 million was \$2.9 million more than budget. Revenues of \$136.6 million were down \$9.3 million driven by lower container and intermodal volumes and lease terminations/amendments in the Container business. Operating Expenses of \$75.6 million were down \$11.0 million due to lower volume-related operating costs, lower service agreement costs (primarily IT expenses) and lower environmental expenses. Net non-operating income of \$0.1 million was above plan \$1.0 million to timing on public expenses related the Terminal 5 redevelopment was offset by timing on TIGER gran income — both are anticipated to be made up in the next few months. For more detailed revenue and expense details and results by Line of Business, please see the tables and notes provided below.



Compared with the prior year, net income of \$61.1 million was down \$14.3 million. Revenues of \$136.6 million were down \$10.1 million on lower cargo volumes and lease terminations. Operating expenses of \$75.6 million were flat as reductions in operations due to volumes and administration for lower support services costs were offset by higher depreciation expense on Husky terminal improvements. Non-operating income of \$0.1 million was down \$3.8 million as TIGER grant income was \$2.5 million less than the prior year due timing on the TIGER grant, non-operating expense was up \$0.8 million (primarily for public expense related to the T5 improvements) and interest income was down \$0.5 million. See below for more details.



Income Statement and Operating Results

| (Dollars in Thousands) | | 2020 | 0 | | 2019 | | | | |
|--------------------------------|------------|------------|-------------|------|------------|-------------|------|--|--|
| | | | VARIANCE | | | VARIANCE | | | |
| DESCRIPTION | BUDGET | ACTUAL | FAV/(UNFAV) | % | ACTUAL | FAV/(UNFAV) | % | | |
| Operating Revenue | \$ 145,876 | \$ 136,600 | \$ (9,276) | -6% | \$ 146,733 | \$ (10,133) | -7% | | |
| Revenue before Lease Interest | 145,876 | 136,600 | (9,276) | -6% | 146,733 | (10,133) | -7% | | |
| Lease Interest | (35,881) | (36,917) | (1,036) | -3% | - | (36,917) | 0% | | |
| Total Revenue | 109,995 | 99,683 | (10,312) | -9% | 146,733 | (47,050) | -32% | | |
| Operating Expenses | 86,613 | 75,555 | 11,058 | 13% | 75,277 | (277) | 0% | | |
| Operating Income | 23,382 | 24,129 | 747 | 3% | 71,456 | (47,327) | -66% | | |
| Memo: Operating Income before | | | | | | | | | |
| Lease Interest | 59,263 | 61,045 | 1,782 | 3% | 71,456 | (10,410) | -15% | | |
| Non-Operating Income(Expense) | | | | | | | | | |
| Interest Income | 1,227 | 1,185 | (42) | -3% | 1,639 | (454) | -28% | | |
| Non-Operating Income(Expense) | (3,924) | (1,153) | 2,771 | 71% | (364) | (789) | 217% | | |
| Grant income | 1,839 | 102 | (1,737) | -94% | 2,625 | (2,523) | -96% | | |
| Non-Operating Income (Expense) | | | | | | | | | |
| Before Lease Interest | (858) | 134 | 992 | 116% | 3,900 | (3,767) | -97% | | |
| Lease Interest Income | 35,881 | 36,917 | 1,036 | 3% | - | 36,917 | 0% | | |
| Lease Interest Expense | 217 | 88 | 129 | 59% | - | (88) | 0% | | |
| Lease Interest Income, Net | 35,664 | 36,828 | 1,164 | 3% | - | 36,828 | 0% | | |
| Net Income | \$ 58,188 | \$ 61,091 | \$ 2,903 | 5% | \$ 75,356 | \$ (14,265) | -19% | | |



Operating Expenses of \$36.8 million were \$4.6 million and 11% below budget.

- Project spending down \$2.0 million; \$0.5 million at WUT for barrier and striping, \$0.3 million for PCT paving and culvert repair, \$0.2 million for roof repair of T-7 warehouse, \$0.3 million at T-18 for stormwater utility upgrade, \$0.3 million at T-46 for bulkhead rehabilitation and \$0.3 million at T-5.
- Operations expense at Husky was down \$1.9 million due to the timing of the removal of cranes of \$1.3 million and lower strad expenses \$0.6 million.
- Operations expense at NIM was down \$0.9 million due to lower longshore labor of \$0.6 million and lower strad expenses of \$0.3 million.

Non-Container Business (Autos and Breakbulk)

Non-Container business revenues were below budget \$2.7 million as both auto and breakbulk volumes were lower than planned. These were offset by lower operating expenses for maintenance and depreciation totaling \$0.8 million, resulting in Non-Container business operating income that was \$1.9 million lower below budget.

Operating Revenues of \$13.7 million were \$2.7 million and 16% below budget.

- Breakbulk revenues were below budget \$2.2 million as volumes were down 42%.
- Auto revenues were below budget \$0.5 million as units were down 19%.

Operating Expenses of \$8.5 million were \$0.8 million and 8% below budget.

- Depreciation expense was lower than planned by \$0.5 million due to the budget anticipating expense \$0.5 million for depreciation on leased assets under the new lease accounting standard that were not incurred.
- Maintenance costs lower than planned by \$0.5 million, primarily resulting from lower paving repair costs of \$0.4 million at West Sitcum and \$0.2 million at AWC.
- Outside services were lower than planned by \$0.1 million.
- Labor costs were \$0.3 million and 9% above budget for handling military cargoes that.

Real Estate

Real Estate revenue was up 3% due to a new lease and operating expenses were down 53% mostly due to lower maintenance expenses and a delayed pier condition assessment resulting in operating income of \$9.4 million, which was \$0.7 million and 8% higher than budget.

Operating Revenues of \$8.7 million were above budget \$0.3 million and 3%.

Of significance is the new UPS lease which contributed \$0.2 million

Operating Expenses of \$0.4 million were below budget \$0.4 million and 53%.

Other (not LOB-specific) Operating Expenses

- Commercial and Administrative expenses were below budget by \$0.5 million, primarily due
 to lower advertising expenses and lower travel and hosting expenses due to pandemicrelated restrictions on those activities.
- Infrastructure and other Administration expenses were below budget by \$4.7 million driven primarily by administration costs below plan \$3.0 million primarily due to lower homeport



support service agreement allocations (driven by consulting services, IT data services and hardware/software maintenance spending below plan) and environmental costs below budget \$1.7 million due to timing on project spending.

Year to Date vs. Prior Year

Container Business (Container Terminals and Intermodal)

Container business (containers and intermodal) revenue decreased \$6.7 million over the prior year. This was mostly driven by TEU volumes down 17% versus the prior year. There were 59 blank sailings through September of 2020 versus 33 in 2019, and lower revenue from the new leases at East Sitcum and T-46. Operations expense decreased \$0.8 million as 2019 had costs for the removal of cranes at T-18 and T-46 and the Puget Soundkeeper lawsuit which was offset by current year paving at T-46. This caused container business operating income to be \$7.5 million lower than the prior year.

Operating Revenues of \$113.2 million decreased \$6.7 million and 6% versus the prior year.

- Total intermodal lift revenue decreased \$3.1 million lift revenues down \$1.5 million at NIM, \$1.1 million at HIM and \$0.5 million at PIM (volumes down 13%, 44% and 38%, respectively); offset by lift revenues up \$0.2 million at SIM.
- Rent revenue decreased \$2.1 million due to terminations at T-46 (revenue down \$2.6 million due to 2019 TTI lease incentive write-off) and East Sitcum (revenue down \$2.0 million) which were offset by increases at Husky, Lot F, T-18, PCT and West Sitcum (revenue up \$1.4 million, \$0.3 million, \$0.3 million, \$0.2 million and \$0.2 million, respectively).
- Crane and strad revenue decreased \$2.0 million at East Sitcum for Ports America termination.

Operating Expenses of \$36.8 million decreased \$0.8 million and 2% from the prior year.

- Operations expense at T-18 decreased \$2.9 million as 2019 had expense for the removal of cranes.
- Operations expense at NIM decreased \$0.6 million due to lower volumes.
- Operations expense at T-46 increased \$0.6 million as 2019 had expenses for the removal of cranes and reserve for litigation costs related to the Soundkeeper lawsuit which is being offset by current year paving.
- Depreciation expense increased by \$2.6 million, primarily due to the improvements at Husky and West Sitcum terminals in the South Harbor and T-46 in the North Harbor.

Non-Container Business (Autos and Breakbulk)

Non-Container business revenues decreased \$3.6 million compared with the prior year as breakbulk volumes and auto revenues were down 30% and 19%, respectively. Operating expenses decreased \$0.4 million due to lower longshore costs as volumes fell by 30% over the prior year. However, this was partially offset by increased security costs during military operations as well as increased depreciation costs due to new asset additions. This resulted in non-container business operating income down \$3.1 million versus the prior year.



Operating Revenues of \$13.7 million were \$3.6 million less than the prior year.

- Breakbulk revenues were down \$2.6 million as volumes decreased by 30%.
- Auto revenues were down \$1.0 million as volumes were down 19%.

Operating Expenses of \$8.5 million were down \$0.4 million compared with the prior year.

- Longshore expenses were down \$0.7 million as breakbulk volumes fell by 30%.
- Maintenance costs were down \$0.1 million, due to several offsetting variances with no individually significant items.
- Security costs increased by \$0.1 million over the prior year due to increased security during military operations.
- Depreciation costs increased \$0.2 million over prior year due to new asset additions

Real Estate

Real Estate revenue was up slightly due to a new lease and maintenance expenses were 19% less than the prior year resulting in operating income of \$9.4 million which was \$0.2 million and 2% over the prior year.

Operating Revenues of \$9.7 million were up \$0.1 million and 1%.

- Rent revenue was up \$0.2 million at T25 due to the new lease with UPS.
- Petroleum and molasses revenues at the T18 bulk facility were down \$0.1 million (Petroleum volumes were up 27% and molasses volumes were down 2%).

Operating Expenses of \$0.4 million were down \$0.1 million compared with the prior year

Other (not LOB-specific) Operating Expenses

- Commercial Administration expenses of \$9.1 million increased by \$1.0 million or 12% due to consulting services of \$0.8 for the SSA crane relocation from North Harbor to South Harbor.
- Infrastructure and other Administration expenses of \$20.8 million were down \$1.0 million compared with the prior year primarily due to lower service agreement allocations by the home ports and lower environmental expense.

Balance Sheet and Cashflow - Total cash and investments were \$40.4 million at the end of the third quarter, compared to \$77.3 million at the beginning of the year. This decrease of \$36.9 million is due to the return of the SSA security deposit of \$13.3 million, the distribution to homeports of accumulated interest and TIGER grant receipts, totaling \$10.2 million, and timing variances of \$14.9 million on cash contributions from and distributions to the homeports, and changes in the payables and receivables accounts. Cashflows from operations (excluding the adjustment for GASB 87 and the return of SSA's security deposit for comparability) were \$74.8 million in the current year compared with \$78.0 million in 2019.

The homeports contributed \$95.0 million to fund NWSA capital improvements. This amount represents the capital spending for December 2019 of \$14.1 million, and \$81.0 million for the first eight months of 2020. Capital construction projects are funded on a "pay as you go" basis on a one-month lag; project spending in September that will be funded in October totaled \$8.5 million. Cash used for NWSA capital expenditures was \$95.3 million.



NOTE: An objective of operating statements would be to associate and reflect periodic depreciation expense with the related revenue generation, when calculating the Net Income earned by the NWSA (and subsequently distributed to the homeports). In accordance with the NWSA Charter, capital assets of the homeports existing at the start of the Alliance remain with the homeports. Thus, the depreciation expense for these capital assets, now licensed to the NWSA and relevant toward generating NWSA revenues, is not reflected in the NWSA Statement of Revenue and Expenses. Rather, the depreciation expense is recorded in the respective homeports' financial statements. Capital assets completed by the NWSA since the start of the Alliance and the related depreciation expense, however, are reflected in the NWSA operating statements.

NW Seaport Alliance Scorecard

September 30, 2020



| | 2019 Total | 2020 YTD Actuals | 2020 Budget |
|----------------------------------|---------------|---------------------|----------------|
| Containers (TEUs) | | | |
| International | 3.1 M | 1.9 M | 3.3 M |
| Domestic | 0.7 M | 0.5 M | 0.7 M |
| Break Bulk (Metric Tons NH & SH) | 246 K | 217 K | 306 K |
| Autos (Units NWSA & POT) | 156 K | 109K | 160 K |



| | 2019 | 2020 YTD | 2020 |
|------------|-------|----------|--------|
| | Total | Actuals | Target |
| ILWU Hours | 4.7 M | 2.7 M | 4.7 M |



| \$ in millions | 2019 Total | 2020 YTD Actuals | 2020 YTD Budget |
|---|------------|------------------|--------------------|
| Operating Income (Before GASB 87 Adjustment & Depreciation) | \$105.8 | \$39.6 | \$97.6 |
| Return on assets | 7.1% | 5.7% | 5.8% |



ENVIRONMENTAL STEWARDSHIP

| | 2019 | 2020 | 2020 |
|---|---|---|--|
| | Results | Actuals | Target |
| Water Quality (Improve Source Control) | 195 Acres | Total 79 Acres: NIM - 22, NIM N 12 E. Sitcum - 14, Maint. Shop - 3, EB1 - 6, SIM - 22 | 65 Acres |
| Air Quality (Reduce Greenhouse Gas Emissions) | 15% Terminals; Executed Fuel Efficiency Plans | 15% Terminals; Executed Fuel Efficiency Plans | 36% Container Terminals Executed Fuel Efficiency Plans |



NORTHWEST SEAPORT ALLIANCE Statement of Revenue and Expense North & South Harbor September 30, 2020

| | CURRENT M | ONTH | | | | YE | EAR TO DATE | | |
|-------------|-------------|----------------------|--------|---------------------------------|-----------------|--------------|--------------|--------|-------------|
| BUDGET | ACTUAL | VARIANCE | % | DESCRIPTION | BUDGET | ACTUAL | VARIANCE | % | PRIOR YEAR |
| 18,426,806 | 16,949,205 | (1,477,601) | -8.0% | Operating Revenues | 145,875,986 | 136,600,152 | (9,275,834) | -6.4% | 146,733,099 |
| 18,426,806 | 16,949,205 | (1,477,601) | -8.0% | Revenue Before Lease Interest | 145,875,986 | 136,600,152 | (9,275,834) | -6.4% | 146,733,099 |
| (3,926,809) | (4,047,853) | (121,044) | -3.1% | Lease Interest | (35,880,964) | (36,916,671) | (1,035,707) | -2.9% | - |
| 14,499,997 | 12,901,352 | (1,598,645) | -11.0% | Total Revenue | 109,995,022 | 99,683,481 | (10,311,541) | -9.4% | 146,733,099 |
| 5,800,918 | 6,696,108 | (895,190) | | Operations | 35,539,221 | 33,069,086 | 2,470,135 | 7.0% | 35,071,540 |
| 3,182,682 | 1,267,271 | 1,915,411 | | Maintenance | 16,532,273 | 12,824,412 | 3,707,861 | 22.4% | 12,678,795 |
| 1,900,703 | 1,507,699 | 393,004 | | Administration | 17,046,860 | 14,054,229 | 2,992,631 | 17.6% | 14,807,723 |
| 472,773 | 483,268 | (10,495) | -2.2% | Security | 4,267,626 | 3,943,150 | 324,476 | 7.6% | 3,713,146 |
| 1,311,915 | 1,206,307 | 105,608 | | Depreciation | 11,293,637 | 10,754,097 | 539,540 | 4.8% | 8,002,341 |
| 622,583 | 80,942 | 541,641 | 87.0% | Environmental | 1,933,330 | 909,923 | 1,023,407 | 52.9% | 1,003,951 |
| 13,291,574 | 11,241,595 | 2,049,979 | 15.4% | Total Operating Expense | 86,612,947 | 75,554,897 | 11,058,050 | 12.8% | 75,277,496 |
| 1,208,423 | 1,659,757 | 451,334 | 37.3% | Operating Income | 23,382,075 | 24,128,584 | 746,509 | 3.2% | 71,455,603 |
| 3,926,809 | 4,047,853 | 121,044 | 3.1% | Lease Interest Revenue | 35,880,964 | 36,916,671 | 1,035,707 | 2.9% | - |
| 136,330 | 212,768 | 76,438 | 56.1% | Interest Income | 1,226,971 | 1,064,361 | (162,610) | -13.3% | 1,231,058 |
| , - | (32,809) | (32,809) | 0.0% | Market Value Adjustment | , , , <u>-</u> | 120,730 | 120,730 | 0.0% | 408,006 |
| (22,518) | (9,253) | `13,265 [′] | 58.9% | Interest Expense | (216,934) | (88,236) | 128,698 | 59.3% | · - |
| - | · · · · · | · <u>-</u> | 0.0% | Grant Income | 1,839,000 | 102,006 | (1,736,994) | -94.5% | 2,625,471 |
| (2,198,068) | (4,488) | 2,193,580 | 99.8% | Misc. Non Op Income(Expense) | (3,906,452) | (1,136,831) | 2,769,621 | 70.9% | (349,913) |
| (1,711) | (1,274) | 437 | 25.5% | Other Non Operating | (17,645) | (16,540) | 1,105 | 6.3% | (14,369) |
| 1,840,842 | 4,212,797 | 2,371,955 | | Non-Operating Revenue (Expense) | 34,805,904 | 36,962,161 | 2,156,257 | 6.2% | 3,900,253 |
| 3,049,265 | 5,872,554 | 2,823,289 | 92.6% | Income Before Levy & Expense | 58,187,979 | 61,090,745 | 2,902,766 | 5.0% | 75,355,856 |
| 3,049,265 | 5,872,554 | 2,823,289 | 92.6% | Net Income/(Loss) | 58,187,979 | 61,090,745 | 2,902,766 | 5.0% | 75,355,856 |

NORTHWEST SEAPORT ALLIANCE

North & South Harbor Trended Statement of Revenue and Expense September 30, 2020 (Dollars in Thousands)

| Operating Revenue Revenue Before Lease Interest | Sep-19 16,663 16,663 | Oct-19 14,893 14,893 | Nov-19 17,102 17,102 | Dec-19 16,294 16,294 | Jan-20 15,672 15,672 | Feb-20 14,926 14,926 | Mar-20 15,063 15,063 | Apr-20 14,314 14,314 | May-20 14,686 14,686 | Jun-20 15,093 15,093 | Jul-20 14,503 14,503 | Aug-20 15,394 15,394 | Sep-20 16,949 16,949 |
|---|----------------------------|----------------------------|----------------------------|----------------------------|----------------------------|----------------------------|----------------------------|----------------------------|----------------------------|----------------------------|----------------------------|----------------------------|----------------------------|
| Lease Interest | - | - | - | - | (5,282) | (4,459) | (3,372) | (4,105) | (4,092) | (4,078) | (3,420) | (4,060) | (4,048) |
| Total Operating Revenue | 16,663 | 14,893 | 17,102 | 16,294 | 10,390 | 10,467 | 11,690 | 10,209 | 10,595 | 11,015 | 11,083 | 11,334 | 12,901 |
| Operations | 3,696 | 3,416 | 3,103 | 3,436 | 3,217 | 3,057 | 3,358 | 3,277 | 3,017 | 3,233 | 3,396 | 3,818 | 6,696 |
| Maintenance | 1,391 | 1,667 | 1,514 | 2,600 | 1,137 | 1,463 | 1,453 | 1,922 | 1,201 | 1,197 | 1,498 | 1,686 | 1,267 |
| Administration | 1,621 | 1,723 | 1,747 | 1,404 | 1,552 | 1,536 | 1,699 | 1,552 | 1,504 | 1,669 | 1,483 | 1,551 | 1,508 |
| Security | 387 | 413 | 370 | 278 | 502 | 411 | 423 | 405 | 396 | 430 | 453 | 440 | 483 |
| Depreciation | 1,129 | 1,083 | 1,092 | 1,096 | 1,144 | 1,222 | 1,188 | 1,189 | 1,210 | 1,199 | 1,192 | 1,203 | 1,206 |
| Environmental | 106 | 107 | 87 | 89 | 63 | 128 | 99 | 71 | 91 | 138 | 160 | 79 | 81 |
| Total Operating Expense | 8,331 | 8,408 | 7,913 | 8,903 | 7,616 | 7,817 | 8,220 | 8,416 | 7,420 | 7,866 | 8,181 | 8,778 | 11,242 |
| Operating Income | 8,333 | 6,485 | 9,189 | 7,392 | 2,774 | 2,649 | 3,470 | 1,793 | 3,175 | 3,149 | 2,901 | 2,556 | 1,660 |
| Memo Line: Op. Income excluding Lease Interest | 8,333 | 6,485 | 9,189 | 7,392 | 8,056 | 7,109 | 6,843 | 5,899 | 7,267 | 7,227 | 6,321 | 6,616 | 5,708 |
| Lease Interest | - | - | - | - | 5,282 | 4,459 | 3,372 | 4,105 | 4,092 | 4,078 | 3,420 | 4,060 | 4,048 |
| Interest Income | 121 | 140 | 120 | 117 | 116 | 107 | 110 | 354 | 47 | 41 | 40 | 37 | 213 |
| Market Value Adjustment | (15) | 12 | (13) | (2) | 29 | 75 | (17) | (27) | 16 | 39 | 80 | (42) | (33) |
| Interest Expense | - | - | - | - | - | (23) | (8) | (10) | (10) | (10) | (10) | (9) | (9) |
| Grant Income | 544 | - | 254 | 989 | - | - | 19 | (51) | 51 | 27 | 55 | - | - |
| Misc. Non Op Income/(Expense) | (2) | (1,207) | (1,011) | (1,861) | 252 | (244) | (976) | (104) | 9 | 221 | (210) | (96) | (6) |
| Non-Operating Revenue (Expense) | 647 | (1,055) | (650) | (757) | 5,679 | 4,374 | 2,501 | 4,268 | 4,205 | 4,397 | 3,375 | 3,950 | 4,213 |
| Net Income/(Loss) | 8,980 | 5,430 | 8,538 | 6,634 | 8,453 | 7,024 | 5,971 | 6,061 | 7,380 | 7,546 | 6,277 | 6,506 | 5,873 |

NORTHWEST SEAPORT ALLIANCE Statement of Net Position North & South Harbor September 30, 2020 (Dollars in Thousands)

| | Current Year | 9/30/2019 |
|--|--------------|-----------|
| ASSETS | | |
| CURRENT ASSETS | | |
| Cash | \$3,583 | \$6,741 |
| Investments, at fair value | 36,822 | 77,854 |
| Net Trade A/R | 16,433 | 20,090 |
| Grants Receivable | 0 | 20 |
| Prepayments and other current assets | 416 | 1,468 |
| Related Party Receivable - JV | 727 | 524 |
| Total Current Assets | 57,981 | 106,697 |
| NON-CURRENT ASSETS | | |
| Capital Assets | 284,168 | 149,894 |
| Construction in Process | 130,347 | 145,274 |
| Total cost | 414,515 | 295,168 |
| Less: Accumulated Depreciation | 31,295 | 17,022 |
| Capital Assets, Net | 383,220 | 278,146 |
| Lease Receivable - GASB 87 | 1,188,191 | 104 |
| Total Non-Current Assets | 1,188,191 | 104 |
| Total Assets | \$1,629,392 | \$384,947 |
| Deferred Outflows of Resources | | |
| Pension Deferred Outflow | 1,488 | 1,652 |
| Total Assets and Deferred Outflows | \$1,630,880 | \$386,599 |
| LIABILITIES AND EQUITY | | |
| CURRENT LIABILITIES | | |
| Accounts Payable and accrued liabilities | \$13,931 | \$13,771 |
| Related Party Payable - JV | 2,970 | 2,931 |
| Payroll and Benefits Liabilities | 1,559 | 1,582 |
| Total Current Liabilities | 18,460 | 18,284 |
| NON-CURRENT LIABILITIES | | |
| Rent Deposits | 1,261 | 14,691 |
| Net Pension Liability | 2,316 | 3,059 |
| Other Noncurrent Liabilities | 6,787 | 3,598 |
| Total Non-Current Liabilities | 10,364 | 21,348 |
| Total Liabilities | 28,824 | 39,632 |
| Deferred Inflows of Resources | | |
| Lease Deferred Inflows - GASB 87 | 1,188,191 | 0 |
| Pension Deferred Inflow | 1,395 | 1,258 |
| Total Equity | 412,470 | 345,709 |
| Total Liabilities, Deferred Inflows & Equity | \$1,630,880 | \$386,599 |

NORTHWEST SEAPORT ALLIANCE Summary of Cash Activities September 30, 2020 (Dollars in Thousands)

| | 2020 | 2019 |
|--|--|---|
| Operating Income | \$ 24,14 | 6 \$ 71,425 |
| Less: Non-cash income/expense items Depreciation APL revenue earned Cash earned in the current year | 10,39 (6,00 28,53 | (6,750) |
| Adjustments Collection of APL lease term fee billed in prior year Return of SSA Deposit Increases/decreases in payables and receivables Net cash provided by operating activites | 6,00 (13,32 3,33 24,5 5 | - 5 (1,435) |
| Membership interest affirmation payment rec'd from Port of Seattle Distribution of membership interest affirmation payment Current year distributable cash Timing on current year distributions Prior Year distributable cash paid in current year Distribution of accumulated interest and grants 2016-2019 Cash received from federal and state grants Net cash provided by non-capital & related financing activities | 11,00 (11,00 (79,00 6,39 (18,27 (10,22 1 | 00) - (77,880) 00 8,830 (7,580) 08) - (9) - (9) - (9) |
| Cash received from Homeports for Capital Construction Fund Cash received from federal grants Acquisition and construction of capital assets (net) Net cash provided/(used) from Capital & Financing Activities | 95,01 1,86 (95,27 1,6 0 | 5,672 (5) (63,833) |
| GASB 87 Lease Interest Cash from/(to) investments Net cash from/(to) investments | 36,91 40,52 77,43 | (9,044) |
| Total Increase(Decrease) in Cash | 2,50 | 0 (3,520) |
| Plus: Beginning Cash Balance | 1,08 | 10,261 |
| Ending Cash & Investments | \$ 3,58 | \$ 6,741 |

^{*2019} Lease Interest is in Operating Income

The Northwest Seaport Alliance Statement of Managing Members' Equity September 30, 2020 (dollars in thousands)

| Description | 12 | 2/31/2019 | 2020 |) Changes | ing Balance //30/2020 |
|--|----|-----------|------|-----------|--------------------------|
| Working capital | \$ | 51,000 | \$ | - | \$ 51,000 |
| Membership Interest Affirmation | | - | | 11,000 | 11,000 |
| Capital contruction | | 297,197 | | 80,959 | 378,156 |
| Non-cash CWIP | | 16,792 | | | 16,792 |
| Total Contributions | \$ | 364,989 | \$ | 91,959 | \$ 456,948 |
| Net income from JV | \$ | 440,851 | \$ | 61,091 | \$ 501,942 |
| Cash distributions | | (452,574) | | (82,846) | (535,420) |
| Membership Interest Affirmation Distribution | | - | | (11,000) | (11,000) |
| End Balance | \$ | 353,266 | \$ | 70,204 | \$ 412,470 |



Northwest Seaport Alliance Managing Members Cash Distribution Report September 30, 2020

The cash distributions per Article IV of the Charter are shared 50/50 by each homeport. Homeports will receive 50% of the \$6,390,000 or \$3,195,000 each.

| Distri | bution | | | YTD |
|--------|--------|-----------------|-------------|---------------|
| Da | te* | Fiscal Month/Yr | Amount | Distributions |
| 10/2 | 20/20 | September 2020 | \$6,390,000 | \$100,236,082 |

Note:

^{*}Distribution date is approximate, actual cash transfer date is determined by NWSA Treasurer and is typically one week prior to month-end.

⁻This report is per Article IV cash distributions, reserves and member bond obligations, section 4.1(a)

⁻The PDA through the CEO will make distributions of all Distributable Cash to the Managing Members as soon as practicable after each Calculation Period. Prior to executing any distribution, the CEO shall provide a report of planned distributions to Managing Members."

NORTHWEST SEAPORT ALLIANCE

Capital Investment Plan Actual vs Original Budget by LOB

Year-to-Date Spending through September 30, 2020

| LOB | Actual YTD | Budget 2020 | Variance (over)/under |
|---|------------------|---------------------------------------|--------------------------|
| Automobiles | \$82,394 | \$241,000 | \$158,606 |
| Container Business | \$88,456,867 | \$118,304,000 | \$29,847,133 |
| Industrial-Commercial Real Estate | | \$150,000 | \$150,000 |
| Intermodal | \$767,105 | \$268,000 | (\$499,105) |
| Port-Operated Facilities | \$74,815 | \$1,946,000 | \$1,871,185 |
| Port-Wide Infrastructure | \$38,900 | \$3,100,000 | \$3,061,100 |
| Grand Total | \$89,420,081 | \$124,009,000 | \$34,588,919 |
| Project Breakdown by LOB - Material Projects (Projects \$300k and up) | | | |
| LOB | Actual YTD | | |
| Automobiles → | | | |
| Other Automobiles | 82,394 | | |
| Total | \$82,394 | | |
| Container Business → | | , , , , , , , , , , , , , , , , , , , | |
| U00100 T5 Berth Construction | 75,664,956 | | |
| 201019.01 Pier 4 Container Crane Acquisition | 4,100,859 | | |
| 201029.07 Husky Tenant Improvements | 3,069,690 | | |
| U00303 T18 Stormwater Utility Upgrade | 1,303,270 | | |
| U00572 T5 Stormwater Treatment System | 937,746 | | |
| 201062.04 Bldg 900 & 700 Roof Replacements (W. Sitcum) | 808,877 | | |
| 104827 T46 Dock Rehabilitation | 640,599 | | |
| U00568 Marine Buildings | 588,464 | | |
| U00347 T46 Stormwater Improvments - Basin 2 | 328,873 | | |
| Other Container Business | 1,013,533 | | |
| Total | \$88,456,867 | | |
| Industrial-Commercial Real Estate → | | <u> </u> | |
| Other Industrial-Commercial Real Estate | | | |
| Total | | | |
| Intermodal → | | <u> </u> | |
| 201055.02 NIM Stormwater Pipe Extension | 767,105 | | |
| Other Container Business | 0 | | |
| Total | <u>\$767,105</u> | | |
| Port-Operated Facilities → | | | |
| Other Port-Operated Facilities | 74,815 | | |
| Total | \$74,815 | | |
| Port-Wide Infrastructure → | | | |
| Other Port-Wide Infrastructure | 38,900 | | |
| Total | \$38,900 | | |
| Grand Total | \$89,420,081 | | |



The Northwest Seaport Alliance 5-Year Cargo Volume History:

| CONTAINERIZED VOLUME (TEUs) | | | | | | | | |
|-----------------------------|------------|------------|------------|------------|------------|------------|------------|-------------------|
| | 2015 | 2016 | 2017 | 2018 | 2019 | Sep 19 YTD | Sep 20 YTD | % Change Y-O-Y |
| Int'l Import full TEUs | 1,308,214 | 1,391,590 | 1,380,785 | 1,452,623 | 1,369,251 | 1,058,981 | 899,629 | -15.0% |
| Int'l Export full TEUs | 871,522 | 984,274 | 964,067 | 953,495 | 913,332 | 684,556 | 589,744 | -13.9% |
| Int'l Empty TEUs | 581,072 | 482,951 | 650,459 | 705,114 | 775,763 | 610,011 | 411,701 | -32.5% |
| Total International TEUs | 2,760,808 | 2,858,815 | 2,995,311 | 3,111,232 | 3,058,346 | 2,353,548 | 1,901,074 | -19.2% |
| Total Domestic TEUs | 768,633 | 756,938 | 706,863 | 686,394 | 716,957 | 556,058 | 518,667 | -6.7% |
| Grand Total TEUs | 3,529,441 | 3,615,752 | 3,702,174 | 3,797,626 | 3,775,303 | 2,909,606 | 2,419,741 | -16.8% |
| CARGO VOLUME (METRIC TONS) | | | | | | | | |
| Container Cargo | 24,965,859 | 26,766,258 | 26,105,730 | 28,868,125 | 28,671,813 | 21,984,569 | 18,742,376 | -14.7% |
| Breakbulk | 235,476 | 181,372 | 210,725 | 249,055 | 246,412 | 200,503 | 216,900 | 8.2% |
| Autos | 270,744 | 246,421 | 224,864 | 228,295 | 305,816 | 229,657 | 170,175 | -25.9% |
| Logs | 236,557 | 176,928 | 278,078 | 116,790 | 75,757 | 75,757 | 0 | -100.0% |
| Petroleum | 815,380 | 612,224 | 715,546 | 665,670 | 636,150 | 409,094 | 520,933 | 27.3% |
| Molasses | 43,731 | 43,666 | 35,980 | 45,686 | 46,661 | 36,663 | 35,951 | -1.9% |
| Grand Total (Metric Tons) | 26,567,747 | 28,026,869 | 27,570,924 | 30,173,621 | 29,982,608 | 22,936,244 | 19,686,336 | -14.2% |
| Vessel Calls | 2,043 | 1,995 | 1,946 | 1,930 | 1,870 | 1,394 | 1,255 | -10.0% |
| Autos (Units) | 183,305 | 165,687 | 146,885 | 141,143 | 155,930 | 144,747 | 108,628 | -25.0% |

Auto unit count includes units handled at Port of Tacoma (POT) facilities

Breakbulk volume includes both North and South Harbor