StART Annual Priorities Meeting

For April 2025

- Welcome, Agreements, Outcomes
- StART Charge and Purpose
- Interview Report Outs
- Group Discussion
- StART Priority Framework
- StART 2025 Priorities
- Next Steps

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Communicate fairly: Members agree to accurately summarize the StART process, discussion, and meetings, presenting a full, fair, and balanced view of the issues.

Abide by discussion ground rules: Members should participate fully, honestly, and fairly, speak respectfully and briefly, engage with an open mind, and strive for consensus.

Prioritize preparing for, attending, and actively participating in meetings: Members are expected to arrive on time, avoid leaving early, and inform the facilitator in advance if they cannot attend.

Focus on the subject at hand during meetings: Members should focus on the topic of discussion, share discussion time, avoid interrupting, respect time constraints, and avoid side conversations.

Represent constituency: Members will bring the concerns and perspectives of their various constituencies to StART for discussion and consult regularly with their appointing bodies.

Respectful of the diversity of views: Members agree to be respectful of the diversity of views represented on StART and avoid personal attacks.



- Reaffirm the **purpose and drivers** of StART
- Have transparency and mutual accountability
- Discuss a **strategic priorities framework**
- Determine **2025 StART issue priorities**

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StART is the preeminent forum for:

- Information-sharing,
- Discussing the Highline Forum-member cities' concerns, and
- Providing feedback to the Port for issues related to the airport.

StART's effectiveness will be driven by a willingness by all parties to **fully discuss matters of mutual concern**. All parties pledge their good faith best effort to achieve those ends (see Commitments from Members and Alternates Code of Conduct). Support meaningful and collaborative public dialogue and engagement on airport-related operations, planning and development;

Provide an opportunity for the Highline Forum-member cities to inform the airport- related decision making of the Port of Seattle and other jurisdictions/organizations;

Raise public knowledge about the airport and its impacts, and focus on practical solutions to reduce the impact of the airport on Highline Forum- member cities.

StART was developed by the Port of Seattle in the Fall of 2017, to enhance cooperation between the Port and the Highline Forum-member cities of SeaTac, Burien, Des Moines, Normandy Park, Tukwila, and Federal Way.

This partnership aims to support meaningful and collaborative public dialogue and engagement in airport-related operations, planning, and development.

It provides a forum that fosters goodwill, respect, and openness while encouraging candid discussion between the Port and residential and business community members from the Highline Forum-member cities **Three (3) members** serving as stakeholders, designated by each Highline Forum-member city electing to participate. Two (2) members shall be community members who reside, own a business or property, or are employed within the city and who do not serve as an elected official. One (1) member shall be the primary non-elected city employee.

Two (2) airline representatives from each of the two highest passenger volume carriers serving SEA (one representative and one alternate per carrier).

One (1) air cargo representative.

Two (2) representatives from the Port. One (1) representative shall be the Port's Aviation Managing Director. The Port's Aviation Managing Director shall designate an alternate to serve in their absence.

Reporting Structure: StART has a formal relationship with the Highline Forum, which provides cities, educational governing bodies, and the Port with opportunities to share information and work on initiatives. Regular updates on StART are provided at Highline Forum meetings.

Steering Committee: A Steering Committee provides support, guidance, and strategic direction for StART. It includes the Chair, primary non-elected city representatives, and airline representatives. The Steering Committee meets at least one month prior to StART meetings to discuss agenda topics.

Facilitator: An independent, neutral facilitator is selected by the Port to assist in the preparation, management, and summation of each StART meeting. The facilitator ensures fair, open, honest, and balanced discussions. **Meetings:** StART meets six times a year, typically on the 4th Wednesday of the month. Meetings are not officially audio or video-recorded. Attendance is open to the public and the media.

Working Groups: Working groups may be established to allow for work to continue between StART meetings and to give specific issues a more in-depth focus. Working groups report on their progress during StART meetings.

Annual Report: StART produces an annual report based on meeting summaries.

This structure aims to **foster cooperation**, **meaningful dialogue**, **and practical solutions** to reduce the impact of the airport on Highline Forummember cities.

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- No consensus opinion from the airport-surrounding cities about the value of StART. Some are concerned with the **level of commitment** to issues **impacting airport-surrounding communities**, and others value the space for **ongoing conversation and community input**
- Strong desire for more clarity of role and responsibility of StART. What issues need to come to StART vs those that should be dealt with outside of the meeting space? Some of the issues could be structural problems that we can address.
- Desire for more actionable efforts and discussion at StART. This should be a space for strategy and shared action with limited ongoing updates beyond keeping members informed.

- Understanding that SEA operates in the current constraints set by federal regulations and is in full compliance with all local, state, and federal laws.
- The Port of Seattle Commission is vested with the powers to make decisions regarding SEA; StART is an advisory body, and each City retains its authority.
- StART has achieved some results, though modest, when considered collectively, that demonstrate progress. Appreciate access to the Port of Seattle leaders, airlines, FAA, city officials, and community members.

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Support **meaningful and collaborative** public dialogue and engagement in airport-related operations, planning, and development;

Advisory to Port and City members;

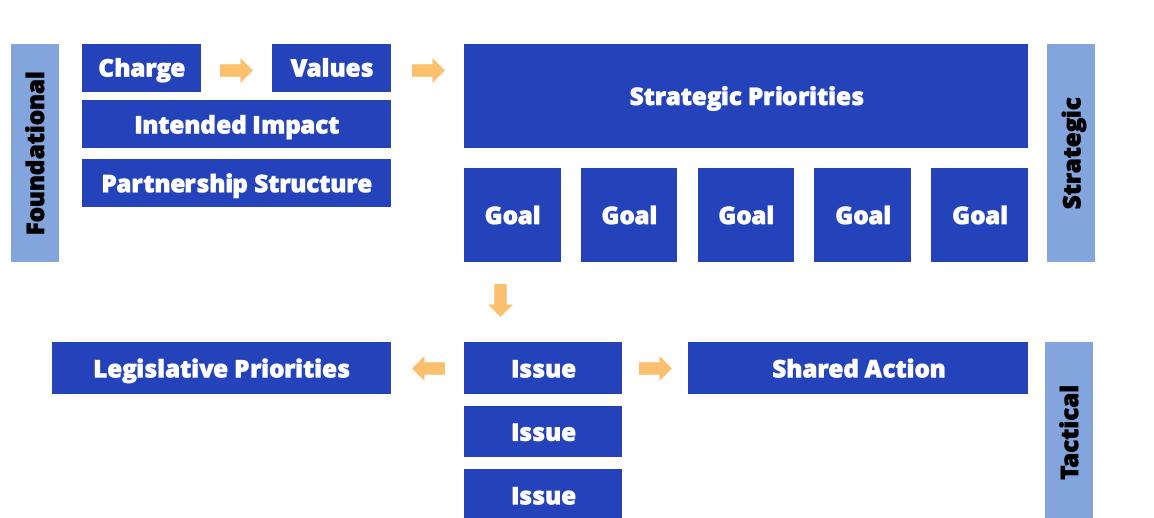
Consensus-driven space where mutual agreement drives decision-making;

Operating within the **current constraints and parameters** set by federal regulations.

This is an **open conversation to address topics**, **opinions**, **and frustrations**.

Given these themes, how can StART better meet your needs?

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ChargeImage: ValuesIntended ImpactPartnership Structure

Strategic Priorities

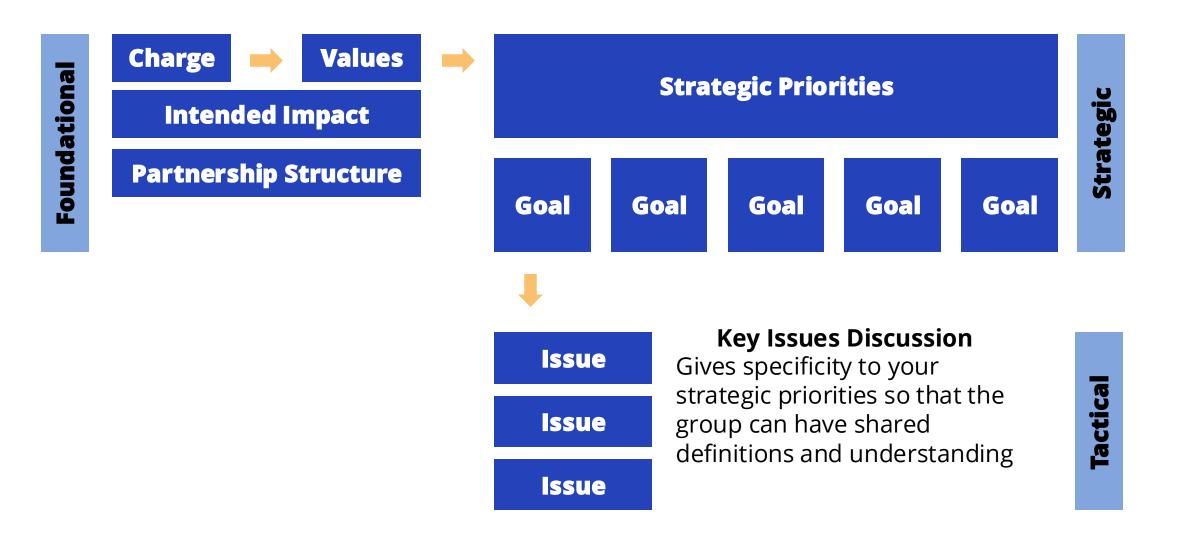
Areas where the organization needs to place **disproportionate interest** to address the most pressing challenges Strategic

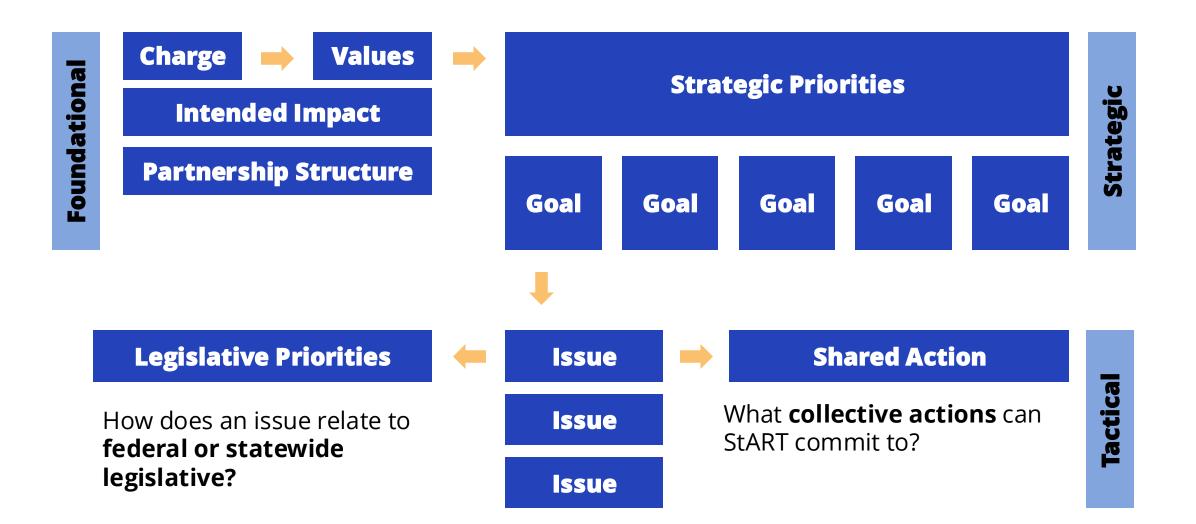


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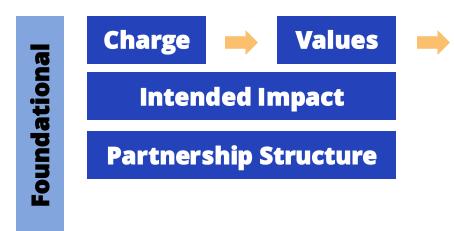


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Strategic



Strategic Priorities

Areas where the organization needs to place **disproportionate interest** to address the most pressing challenges

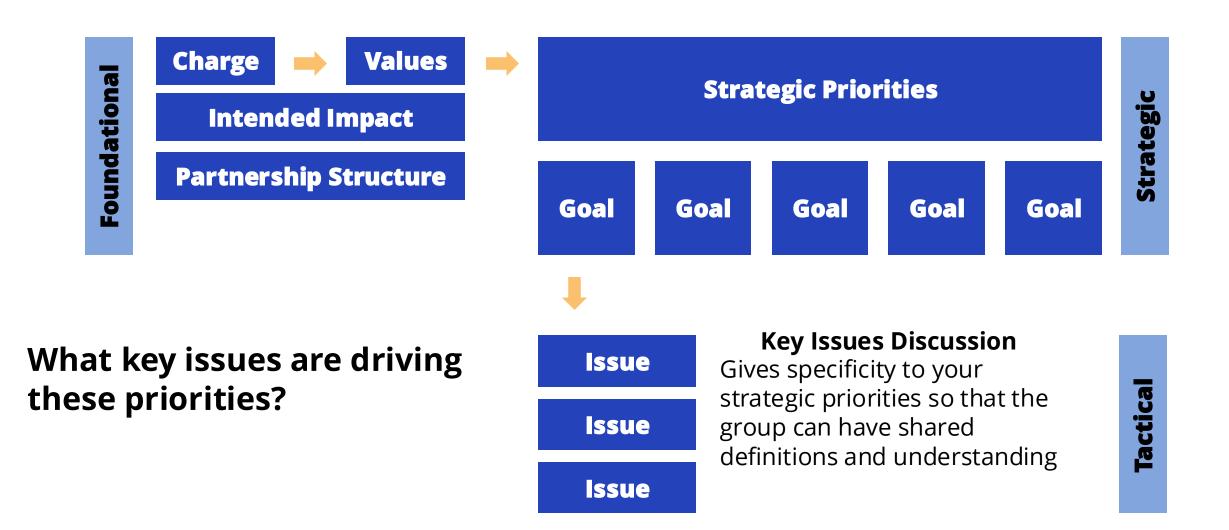
2024 Priorities

- Night noise
- Noise metrics
- Sustainable Aviation Fuel
- Secondary sound insulation
- Second airport/airport capacity
- SAMP

Which strategic priorities should be carried forward?

What new strategic priorities should be identified





Next Meeting

- June 25
- Notes to follow