



SEA Stakeholder Advisory Round Table

IN-PERSON StART MEETING

August 26, 2026

Enhancing cooperation between the Port of Seattle and communities neighboring Seattle-Tacoma International Airport

AGENDA



- Welcome
 - Meeting Management/Introductions
 - Opening Comments
- Dinner
- StART Operating Procedures Discussion
- Part 150 Noise Study / Aviation Noise Working Group Update
- Policy Working Group Update
- Public Comment
- Wrap Up / Next Steps

FACILITATION & NOTE TAKING (UNCOMMON BRIDGES)



ANDRES MANTILLA
FACILITATOR



JULIA MARTINEZ
PROJECT ASSOCIATE



ASHLEE DAY
PROJECT ASSOCIATE

ZOOM FACILITATION PLATFORM

- Zoom Webinar Panelist Style Format
- StART Members & Guest Speakers (Panelists)
 - Can speak during the meeting
 - Can chat with facilitators, guest speakers & lead Port staff
- Observers (Attendees)
 - Can see speakers and presentation materials
 - Not visible to StART members or presenters; chat not available
- Public Comment
 - Facilitator will make commenters temporary panelists when it's their turn
 - Commenters will turn on video and unmute at that time
 - Everyone will be able to see and hear public commenters when called on

StART MEMBER ROSTER

Burien	Federal Way	Des Moines	Tukwila	Normandy Park	SeaTac
Bob Larson	Bill Vadino	Katherine Caffrey	Brandon Miles	Amy Arrington	Jonathan Young
Karen Veloria	Michael Brugato	Joe Dusenbury	Peter Schilling	Maira Bradshaw	Roger Kadeg
Jeff Harbaugh	Jack Dovey	Barton DeLacy	Kathleen Wilson	Bryan Tomich	Will Booth
(alt) Nathan Hawthorne	(alt) Brian Davis	(alt) Rebecca Deming	(alt) Laurel Humphrey	(alt) Jeffrey Hammar	(alt) Evan Maxim
Delta Air Lines		Alaska Airlines	Air Cargo	Port of Seattle	
(alt) Scott Ingham		Scott Kennedy	TBD	Wendy Reiter	
		Alethia Miller		Marco Milanese	
				(alt) Sarah Cox	

- Only StART members and presenters are invited to speak during the agenda topics.
- Use the Zoom “hand raise” function to help us see you.
- ‘Chat’ only by and to StART members, facilitators & panelists.

EXPECTATIONS & GROUND RULES

- Participate!
 - Focus on the Subject at Hand
 - Represent Your Constituency
 - Respect Diverse Views
 - Communicate Fairly
- Ground Rules:
 - Participate fully, honestly & fairly
 - Speak respectfully
 - Keep an open mind
 - Acknowledge all participants
 - Allow people to share without fear of criticism

FACILITATION GROUND RULES

- Neutrality
- Transparency
- Clarity
- Each voice is heard
- Begin & end on time
- Clear follow-up

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- **Only StART members and presenters during the agenda topics.**
- **“Chat” by and to StART members, facilitators & Port leads.**
- **“Chat” is not available to observers.**
- **Public comment: No person is signed up.**
- **The facilitator will enable/disable audio & video for public comments.**

FACILITATION GROUND RULES

- Neutrality
- Transparency
- Clarity
- Each voice is heard
- Begin & end on time
- Clear follow-up

RECORDING MEETINGS

StART meetings will not be officially audio or video-recorded.

- If anyone wishes to audio or video-record a meeting, they are required to notify the facilitator prior to beginning recording.
- Any recordings by participants or members of the public are not considered official or necessarily accurate recordings of the meeting.

Opening Comments

- Wendy Reiter, StART Chair/SEA Managing Director, Port of Seattle (POS)

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Dinner

The meeting will re-convene at **5:30 p.m.**

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StART Operating Procedures Discussion

- Andrés Mantilla, Uncommon Bridges

Discussion Purpose

- Confirm whether the review reflects members' experience with StART
- Surface additional issues, opportunities, or concerns
- Identify topics that may warrant deeper discussion or further review
- Build a shared understanding of where the Operating Procedures may need clarification or refinement
- **This is not a meeting to decide or adopt changes**

Process

- Reviewed Operating Procedures
- Collected, considered feedback and observations
- Identified recurring issues
- Synthesized into themes
- Framed as discussion topics and not recommendations

Categories of Feedback

- **Leadership & Governance** - Roles, shared ownership, leadership structure, and the Port's role
- **Public Participation & Access** - Timing, accessibility, online/in-person participation, and public input
- **Accountability & Follow-Through** - How StART input is considered, communicated, and tracked
- **Process Clarity & Consistency** - Expectations, member transitions, procedural concerns, and periodic review
- **Decision-Making & Consensus** - What consensus means, how it is reached, and how differing perspectives are handled

Leadership & Governance

- Roles and Responsibilities
- Membership, Chair Duties, and Leadership Structure
- Agenda-setting process and expectations

Public Participation & Access

- Public Comment
- In-Person Meetings / Hybrid; Participation Options
- Other Accessibility Considerations

Accountability & Follow Through

- Understand how input is reflected in decisions
- Communication back and a feedback loop
- Understanding impact and influence

Process Clarity & Consistency

- Communication between Cities and Community Members
- Understand member terms and transitions
- Regular review of operating procedures

Decision Making & Consensus

- Defining Consensus
- Reaching Consensus
- Handling Differences

Discussion

- Do these themes reflect **members' experiences with StART?**
- Are there **additional issues or opportunities** that should be considered?
- Are there topics that require **additional information or further discussion?**

Next Steps

- Review and categorize feedback
- Present findings and discussion with the Steering Committee

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Part 150 Noise Study/ Aviation Noise Working Group Updates

- Tom Fagerstrom, Noise Programs Manager (POS)

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Policy Working Group Updates

- John Flanagan, Sr. State Govt Relations Manager (POS)

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Public Comment

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- SEPA Draft Environmental Impact Statement for the SAMP Near-Term projects
- Part 150 Noise Study / Aviation Noise Working Group Update
- Public Comment
- **Wrap Up & Next Steps**

Wrap-up + Next Steps

- Meeting Summary
- Next Meeting: October 28, 2026 via Zoom